

Monday September 4 1989

World News

## Gandhi to Bofors Cover-up

A senior Indian general provided evidence suggesting Prime Minister Rajiv Gandhi was directly involved in a cover-up of the Bofors affair in which the Swedish arms group is alleged to have paid illicit commissions. Page 4

Soviet action urged Politburo conservative Yegor Ligachev urged political action to stop nationalist unrest in outlying Soviet republics but said the Government must not be repressive or dictatorial. Page 3

US, Japan in talks Japanese and US government officials today begin the first round of trade talks which are likely to touch on basic differences in how both economies work. Page 4

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ECU DIVERGENCE

Iran appoints radical Iranian President Rafsenjani appointed former Prime Minister Mir-Hussein Mousavi as his adviser in a concession to radicals within the leadership. Page 2

#### Soviet Jews in US

Bush Administration has drafted plans to impose curbs on the admission of Soviet Jews because it fears a wave of migration following Moscow's easing of exit restric-tions. Page 2

Peru snubs Panama Peru will not recognise Panama's new government because it has been "hand-... picked...by a military dictator," President Alan Garcia said.

Vietnamese reforms Nguyen van Linh, the Vietnamese leader, rejected any multi-party system and said liberalisation would only occur in economic life. Page 4

Egypt jails Mosians

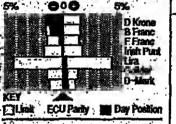
## Business Summary General links UK calls for inquiry into shipping line rate fixing

THE EUROPEAN Commission has been asked to investigate the legality of a rate-fixing agreement between a group of leading shipping lines on some north Atlantic routes. The British Shippers' Council, which filed the complaint, says the North Europe/USA Rate Agreement (Neusara) breaks at least two EC competition regulations. Page 20

**EUROPEAN Monetary System:** The Spanish peseta remained very firm last week, moving very firm last week, moving close to its marimum cross-rate limit against the Danish krone, the weakest member of the system. Trading is likely to become more volstile after news that the Spanish authori-Los Ang If the

ties have called a general elecceeds, U largest I The Italian lira was also strong despite occasional inter-vention by the Bank of Italy. Elsewhere, the Danish krone United a cent of employe lost ground and finished the plan (És week just within its Ecu divertem enc gence limit.

> September 1,1989 per cent.



12.80

000

The chart shows the two con-straints on European Monetary System rates. The upper grid, based on the weakest currency The system, defines the cross rates from which no currency (except the lina and Spanish eseta) may move more than

24 per cent. The lower chart gives each currency's divergence the -central rate- a the European Currency Unit (ECU), a basket of European schools. currencies. The peseta and the escudo are not included as they have no weighting until September 20.

# **BA** wins buy-out pledge from United Airlines pilots

WORLD'S LEADING

AIRLINES enger kilometres

Bn

213.2

111.1

83.1 65.1 64.6 56.9 56.3

49.3 45.3 46.0

The pilots' loyalty is crucial

to the consortium's hopes for success. As part of the deal,

By Clay Harris in London and Roderick Oram in New York

1968

Aero

TWA

JAL

BRITISH AIRWAYS has received a binding commitment from the pilots of United Airlines to remain loyal to the employee-management consor-thum which is bidding \$6.8bn for the second largest US carrier. Her. BA would take a 15 per cent stake in United if the leveraged takeover offer is accepted by the non-executive directors of UAL. United's holding com-pany. UAL faces a rival \$6.4bn bid from Mr Marvin Davis, a Log Averales investor

a les investor. consortium bid suc-	Pan Am Air France Luithansa Gantas	46.0 34.3 34.0 26.0
US company ever to be ed hy its employees. staff would own 75 per	Yere-poid Hights on solt Source: IATA world trans Departs	eduled services port statistics; US hent of Transport
the airline through an ee share ownership op), a tax-efficient sys- couraged hy the US ment, d executives, led hy in Mr Stephen Wolf, nod the remaining 10	The written received from Un ties them firmly t Mr Piers de Mon gan Stanley, the ment bank which said yesterday: "T do a deal with narty."	nited's pilots o BA. nitort of Mor- e US invest- advised BA. They will not

Government United executives, led hy chairman Mr Stephen Wolf, would hold the remaining 10 party

per cent. BA's involvement in the bid will face close scrutiny from United's competitors and the US Government, even though the proposed 15 per cent stake is well below the 25 per cent maximum holding a foreign entity can own in a US carrier. The two arrives abready have The two airlines already have close marketing links.

By Richard Tomkins in London

the pilots and United's non-union staff have agreed to sweeping changes in work practices which will save more than \$200m a year. These savings will be applied directly to finance the \$3hu Talking business with Toyota

debt incurred by the Esop to buy its 75 per cent stake. Most Esops are funded by payroll deductions.

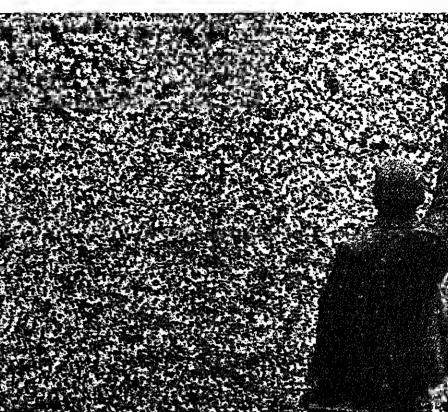
The Esop is central to the financing of the hid. Lending to Esops attracts tax breaks for banks, which can offer lower rates as a result, and for the company itself, which can offset interest and principal pay-ments against income. The prospect of employee ownership is also likely to dis-

tract attention from the poten-tially contentious issue of BA's stake. BA pointed out at the weekend, however, that as much as 19 per cent of its own shares are now held in the US, Mr Davis's hopes of thwart-ing the consortium rest with

wooing the two unions - the machinists (ground engineers) and the cabin staff - which have not yet joined the bid. United's 25,000 machinists are particularly antagonistic towards the pilots and towards

towards the pilots and towards the idea of buy-outs. Nevertheless, Mr Davis is at a severe disadvantage. He has the money to raise his offer from \$275 a share to top the consortium's \$300 offer and might get the machinists and another non-US airline to join Continued on Page 20

A global future, Page 18; Lez, Page 20



tor all the state of the state of the

In the shadow of Lenin: More than 100,000 nationalist demonstrators gather in Baku's main square, Azerbaijan, to demand more antonomy from Moscow. Report, Page 3

# Pretoria may try to reschedule

#### By Patti Waldmeir in Johannesburg

SOUTH AFRICA might propose a unilateral rescheduling of its debts if creditor banks refuse to sign a new refinancing agreement when the current one expires in June next year. Pretoria's foreign creditor

agreed with its creditors.

allow a five year grace period He implied that Pretoria was on capital repayments. South unlikely to default, hut would Africa included such an "exit seek to continue repaying Its clause" as a voluntary option debts whether or not the in the two rescheduling agree-schedule of repayment was ments signed to date.

**MIDDLE EAST** 

**Defence** spending

is scaled down

D 8523A

Page 19

More may do so as they But he stressed that he come under increasing pres-believed agreement could still sure not to reschedule South

THE DECISION by Toyota, ing the mysteries of the tea Japan's biggest car company, to huild its £700m (\$1.1bn) ceremony, sumo wrestling and why, for the Japanese, it is so European assembly plant in Derbyshire, central England, will have unexpected conserude to blow one's nose in pub-

Mr David Bookbinder, Labour leader of Derbyshire quences for the region's school-County Council, says the deci-sion has been taken not simply because Toyota is moving to children. From a date to be fixed, the county council, which doubles the area hut because of the as the local education authorother Japanese employers which are expected to follow ity, is to introduce Japanese studies as a compulsory part of the curriculum in all of suit.

He

have a considerable impact on this part of the world," Mr Bookbinder said.

"It seems sensible that, if we are going to be living and working with Japanese people, we ought to be getting to know about their country and cul-ture" ture."

Sensitive to suggestions that the move might be seen as kowtowing to the Japanese, Mr Bookbinder said the Japanese would clearly be taking trouble

banks are under increasing pressure from anti-apartheid se to re chedule \$8bn of debt covered hy the partial moratorium imposed by Sonth Africa in

accept it."

Moslem militants to long periods in jail in a continuing crackdown on dissidents of both the left and the religious. right. Page 4

#### **Royal Naval arrest**

British navel vessels helped arrest a US registered fishing vessel carrying 12 tons of mari-juana off Florida after shadowing it for three days.

#### Nicaraguan polis

. *e* 

Publisher of the opposition La Prensa newsnaper and founder member of the Sandinista Government was nominated to represent Nicaragua's main opposition group in presidential polls. Page 2

#### Newspaper bombed

A powerful bomb killed one person and caused extensive damage at a leading Colombian newspaper which is crusading against the drug trade.

#### **Castro stays away**

President Fidel Castro will not attend this week's non-aligned summit in Belgrade, the first time he has been absent since he helped launch the movement in Havana 28 years ago.

#### North Sea rig scare

Ships and helicopters evacuated 110 workers from an Amoco oil platform in the North Sea when vibrations caused by drilling into a high pressure gas pocket led to aproduction shut down.

#### Libyan sanctions

Italian Foreign Minister, Gianni De Michelis, said he was convinced Libya wants friendly relations with the West and that the EC should rethink diplomatic sanctions it imposed in 1986.

#### Afghan exodus

About 40,000 people have been leaving the Afghan capital Kabul every month for Pakistan or other countries to avoid conscription and rebel attacks, diplomats and international relief workers said -

#### Panda cub dies

A three ounce panda cub born On Friday at Washington National Zoo died of an infection despite paediatric help from a children's hospital.

ITALY'S Banca Nazionale del Lavoro chairman, Nerio Nesi, will meet government ministers to discuss the widening scandal over more than \$1.5bn of unauthorised loans dispensed by the bank's Atlanta, Georgia, branch to US and European companies exporting to Iraq. Page 3

TAIYO Kobe bank President Yasuo Matsushita denied insider trading took place before the announcement last week of the proposed merger with Mitsui Bank. Page 23

LOMAS FINANCIAL, Texas financial services company struggling with large losses and a heavy debt burden. hinted it would consider bank-ruptcy if its bankers do not make concessions on their hans. Page 23

CHILE reached agreement for a \$55m one-year stand-by agreement with the IMF that could lead to a Brady-style pro-gramme of debt reduction. Page 2 WESTFIELD, Australian group

owned by Frank Lowy, sold out of the Channel Ten network, becoming the first casualty in the competitive com-mercial TV industry since its media regulations changed in 1986. Page 23

BILLITON International Metais, Royal Dutch/Shell division building worldwide mining operations, is buying a 35 per cent interest in Les Mines Sel-baie, a copper, zinc and pre-cious metals complex in north-western Québec, Canada. Page

FALCONBRIDGE: the withdrawal by US-based Amax from the bidding for Canada's Falconbridge apparently leaves the way clear for the diversi-fied mining company to be taken over by Noranda in part-nership with Trelleborg of Sweden. Page 23

MEDIOBANCA, Italy's largest Merchant bank, posted a 35 per cent increase in net profit to L162.4bn (\$115m) in the year ended June 30. Page 23

ALIANCA, Portugal's state-Rritein . owned insurance company, will self 49 per cent of its capi-tal at a basic Es3,000 (\$18.50) per share in the third privatisa-World Guide tion this year. Page 23

The lessons will include instruction in the Japanese language and an introduction to the country's modern his-tory, with emphasis on the rea-sons for its post-war rise as an economic power.

Pupils will also learn about Japan's different culture and values, with teachers unravell-

nese suppliers will move to Derbyshire on the back of Toyota's investment, establishing the county as an important location for Japanese industry in Europe and prompting other Japanese companies to move

"There is going to be a massive influx of Japanese busi-ness into Derbyshire and it will

"It will be very much a two-way process," he said. The Toyota plant, to be sited near the village of Burnaston, is expected to begin production in 1991 and build up to a work-force of 3,000 over the pext two

> The investment is expected to create another 3,000 johs among component suppliers.

August 1985. Mr Chris Stals, the new Governor of Sonth Africa's Reserve Bank, the country's central bank, told the Financial Times that Pretoria "could take a uni-lateral decision on the matter covered hy the standstill to and say the hanks should

reached before next year's ca's dedts. Of to exact doin deadline, arguing that the ical concessions from Pretoria rescheduling was a technical in exchange for a refinancing, and not a political matter and South African pro-sanctions he boped it would be treated as campaigners, such as Archhishop Desmond Tutu, have such hy the banks. Bankers say some US banks have already reacted to public pressure from the anti-apart-heid lohhy by converting debt

No quick fix for economy; medium-term credits which Blacks defy ban, Page 4

## GrandMet to sell Mecca and William Hill betting shops

#### By Vanessa Houlder in London

GRAND METROPOLITAN, the UK drinks and retailing group, is selling its Mecca and William Hill betting shops in a deal expected to raise at least £600m (\$934m). The group acquired William Hill only

lowing recent acquisitions, such as Burger King, Wiener-wald and Wimpy. The funds raised by the sale will be used to strengthen GrandMet's halance sheet, which is thought to show bor-rowings of about £3.5bn. Its

acquired William Hill only nine months ago. Brent Walker, the drinks, lei-sure and property company, is seen as the most likely buyer of the shops, which form the UK's second largest bookmak-ing chain. With more than 1,500 outlets, the group has about 15 per cent of the UK off-track betting market, fall-ing closely behind Ladbroke, the market leader. Discussions are also taking place with other contenders which are thought to include Mr Bob Green, the former head debts stem principally from its \$5.75bn acquisition in January of Pillsbury, the Burger King group. The company has since raised \$1bn from the disposal of Pillsbury subsidiaries and London Cinbs, its UK casino interacts Mr Bob Green, the former head interests GrandMet acquired William Hill from Sears, the retailing group, for £331m. Mr Sheppard justified the apparent shift in

of Mecca Bookmakers. Mr Allen Sheppard, chair-man of GrandMet, said that no agreement had been reached strategy by saying the William Hill acquisition bad given GrandMet the opportunity to add substantial value to its betbut a further statement was expected later this week. GrandMet's decision to sell its bookmaking interests stemmed from a strategy ting business.

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Provent and	in a quiet diplomacy, former US President Jimmy Carter has
	observed Panama's elections, a role he is
	to repeat in Nicaragua next year, and has
	arranged peace talks between the Ethlopian Government and Eri-
	trean rebels

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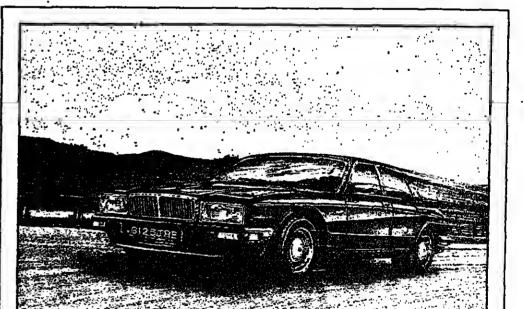
Inti.Capital Markets . 22-24 Observer .

review in which it resolved to concentrate on its food, drink and eyecare businesses. "The integration of the Wil-liam Hill organisation and the Mecca bookmakers is a genu-GrandMet claims to be the ine case of one and one making second largest group in the world in terms of the number of retail outlets it operates folthree and was essential to obtain critical mass in a highly competitive market," he said. In addition to the betting shop outlets in the UK, Grand-Met is expected to do a sepa-

rate deal concerning its over-seas outlets which make up the remaining 5 per cent of the chain. Cham. Before the sale is completed, GrandMet will be obliged to comply with the findings of the Monopolies and Mergers Commission, which last month ruled that GrandMet should

dispose of about 25 shops mainly in south-east England. If Brent Walker bnys the shops, the deal would more than double its size and mark a massive expansion into book-making. The company's first move into the betting business was made in January when it hought 119 betting shops in London and the south-east from GrandMet.

INTERVIEW	South Africa: No quick fix for the country'a ailing economy				
former US President Jimmy Carter has	Stanagement: How Billiton climbed out of the pit				
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#### **OVERSEAS NEWS**

## **Right-winger to lead Nicaraguan opposition**

By Tim Coone in Managua

THE principal opposition alliance in Nicaragua, known as UNO (National Opposition Union), at the weekend chose a controversial presidential slate to fight the pullog Scadingta to fight the ruling Sandinista party in the forthcoming gen-eral elections. Should UNO win, Nicara-

gua's next president will be Mrs Violeta Chamorro, the owner of the opposition news-paper La Prensa. As the UNO candidate, Mrs Chamorro now shares its banner with alles of her husband's assassing.

right-wing opposition, includ-ing the US-backed Contras. The Contras were born out of supporters of the defeated dic-tatorship. Her husband was Mr Pedro Joaquin Chamorro who,

One experienced observer of Nicaraguan politics said last night: "It is as though she is saying 'my husband's enemy is my friend'". Her elder son, Mr Carlos Fernando Chamorro, is oditan of the Sandhitte pour through the newspaper's edito-rials, fought the right-wing dictatorship of General Anastasio Somoza. The dictator had him Somoza. The dictator had him assassinated in 1978 but his murder helped to rally middle-ground support behind the left-wing Sandinista guerrillas who swept to power one year later Since then the newspaper has taken a shift to the right under his widow's tutelage and become the mouthpiece of the right-wing opposition, includeditor of the Sandinista newspaper Barricada. Mrs Chamorro's running-

Mrs Chamorro's running-mate is Dr Virgilio Godoy, the leader of the Independent Llb-eral Party (PLI) which until 1984 was allied to the Sandinis-tas. He challenged the Govern-ment in that year's elections from a centre-right stance but won only 9 per cent of the vote. His further gravitation to the

right into the UNO alliance caused a recent split of the party. It's centre-left is now running independently in the electoral race. The final choice of the UNO maxiduatial taket some after

presidential ticket came after two days of intense debate and two days of intense dehate and eight different rounds of voting between the 14 parties. Despite the satisfied smiles on Satur-day night it was only last-min-ute negotiations which saved the nomination, pointing to continuing deep differences. Mrs Chamorro, who does not have a party affiliation, was obliged to read out a prepared

statement in her candidature acceptance speech, promising to abide by the UNO electoral platform if she is elected Presi-dent next February. Her adopted platform is as broad as the main political trends repre-sented in UNO. It embraces Conservatives, Liberals, Social Democrats and even Socialists

and Communists within UNO ranks. Electoral promises include vague references such as "a commitment to a social-market economy". The pages of her newspaper, however, have led the campaign for her candida-ture and created distrust of her

mies are now her allies the valid votes cast. The big the valid votes cast. The ing-gest single opposition party, the Nicaraguan Conservative Democrats (PCDN), which won 14 per cent of the vote in 1984, is also running independently of UNO. Any pre-electoral splits in the UNO alliance will guaran-tee victory for the Santinistas. They still have a large cushion of support: they won the 1964 elections with 67 per cent of is also i of UNO.

A CEASEFIBE in the 28-year-old civil war between the Ethiopian government and the Eritrean secessionists has been set as one of the initial objectives of peace talks starting in Atlanta on Thurs-day under the chairmanship of former US President Jimmy Carter. Carter. The Ethiopian government and the Eritrean People's Lib-

Ethiopian

delegates

ceasefire

Editor, in Atlanta

By Peter Riddell, US .-

to seek

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eration Front have agreed to meet on an open-ended basis without pre-conditions, unlike in previous abortive discus-sions, in an attempt to end a conflict which has contributed to the death of hundreds of thousands of people through war and famine.

During a wide-ranging inter-view with the Financial Times. view with the sinancial times, Mr Carter said that while the outcome was "totally unpre-dictable", he hoped that the preliminary discussions would at least decide an agenda, for-mat, time and place for later

the hoped that the four to five member negotiating teams would agree on possible confilence-building measures, nota-

bly a ceasefire. This, he suggested, could lead to an improvement in rihal communications and also to a greater involvement by international relief organi-

ations. Former President Carter will act as an observer, presiding over the initial sessions and keeping a record of proceed-ings but not acting as a formal

The talks in Atlanta follow a number of visits by Mr Carter to Ethiopia over the past year. Both sides expressed an interest in his involvement.

The discussions will be held at the Carter Presidential Cen-tre on the outskirts of Atlanta. This has been closely involved in examining civil wars and similar domestic conflicts. Mr

**Carter chairs the International** Negotiating Network, a private body backed by the Norwegian and Swedish governments and by charitable foundations in the US.

Monday Interview, Page 34

#### Post for Mousavi

IRANIAN President Ali Akbar Hashemi Rafsanjani yesterday appointed former Prime Minister Mir-Hussein Mousavi as his adviser in a concession to radiin the lood **Reuter reports from Nicosia** The post of prime minister was abolished by constitutional reforms endorsed by a referen-dum held during presidential elections in July:

### Brazil to discuss bank payment By Stephen Fidier, Euromarkets Correspondent

BRAZILIAN debt negotiators are due in the US this week to discuss a threatened \$1.6hn interest payment to commerciai banks, due later this mouth.

Brazil is unlikely to make a payment without the promise of support from the International Monetary Fund. But the possibility of short-term IMF finance to help the country over elections in November and the takeover of a new administration is still being considered by Mr Michel Camdessus, managing director of the IMF.

The assumption is that, if

the IMF provided short-term help, banks and other lenders would be willing to amend debt agreements signed last year to provide further help. A \$600m bank disbursement has been held up by Brazil's failure to meet its IMF economic targets. Some hankers claim that some of Brazil's short-term trade and other credit lines will be jeopardised if the pay-ment, due around September 18, is not made. Others are 10-year grace period before principal repayments begin to be made - were issued to 109 hoping that a partial payment will be made if full payment is bank lenders at the full face value of their loans.

not possíble. Mr Sérgio Amaral, director ational affairs at the of intern

Ministry of Finance, and Mr Arnim Lore, central bank director responsible for foreign CHILE has reached an accord debt, will visit Washington and on Thursday will meet com-mercial bankers in New York. Brazil last week announced the exchange of \$1.1bn of its external hank loans for exit bonds under the commercial bank financing package agreed last year. The bonds - carry-ing a fixed interest rate of 6 per cent, a 25-year maturity and a

Chils has reached an accord for a \$95m one-year stand-by agreement with the International Monetary Fund, retired General Enrique Seguel, the Minister of Finance, has announced in Seattion Santiago The minister said the IMF

The minister said the IMF agreement, as well as other eccords with multilateral organisations, helped to pave the way for Chile to use the Brady Plan for debt reduction. Given the country's careful debt management and stable economy, he added that Chile would demand benefits equal to or better than the 35 per to or better than the 35 per

By Barbara Durr in Santlago

cent debt reduction. achieved cent dort reduction, achieved by Mexico, the first country to take advantage of - and in effect define - the Brady Plan, named after Mr Nicholas Brady, US Treasury Secretary. Gen Seguel said: "We must continue to try to be distinguished within the international community as a international community as a separate case. Chile today is perceived as a secure, reliable,

stable country with a future." The technical negotiations on Chile's new agreement with the Fund were finalised in Washington last week. Chile's three-year extended fund facility with the IMF ran out

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#### **US** plans Chile in stand-by deal with IMF curbs on **Soviet Jews**

THE Bush administration has drafted plans to impose curbs on the admission of Soviet

cooling measures, including higher interest rates and a speeded up devaluation of the

on the admission of Soviet Jews because it fears a wave of migration following Moscow's easing of exit restrictions. If: implemented, the plan would represent a shift in long-standing US policy. Previous policy has been to insist on human rights grounds that emigrating Soviet Jews should have complete freedom to choose their desti-nation. ation

rise this year to nearly 50,000. The most likely alternative haven for Soviet Jews would

The draft plans - drawn up by the State Department and other Federal agencies - are other rederai agencies – are bound to arouse controversy in Congress where both Honse and Senate memhers have sponsored bills to make it easier for Soviet Jews and evangelical Christians to come to the HS

to the US. The Administration argues the Amministration argues that the cost of resettlement is relatively high – about \$7,000 per refugee. But officials also say it is proving more difficult to show that the Soviet Jews are political or religious refu-

The US began to impose stricter rules on refugee status for Soviet Jews labe last year when it became clear that President. Mikhail Gorbachev's

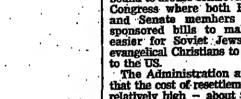
relaxations were leading to a dramatic increase in emigration. The previous wave of Soviet

last month. The new agreement is expected to be ratified by the Fund's board in By Lionet Barber in Octobe While Chile met its previous Washington

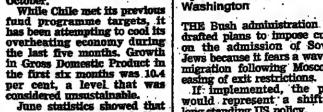
But the US is finding it increasingly difficult to cope with the cost of Jewish emigra-tion which doubled last year to almost 19,000, and is likely to

be IsraeL

mediator.



# peso, were begining to take



# might like it to stay that way.

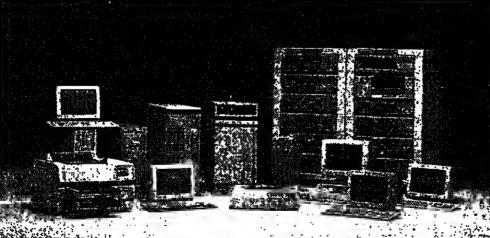
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ing the 1970s, a period of détente between Washington and Moscow. But restrictions were reimposed and became a focus of criticism by the Reagan administration.

## SHIPPING REPORT Tanker demand rising

By Kevin Brown, Transport Correspondent

BROKERS said the tanker market appeared to be emerg-ing from its summer doldrums last week as demand for Very Large Crude Carriers (VLCCs) began to increase, especially in the Middle East Gulf

Japanese principals were prominent among those inquir-ing for tonnage and rates appeared likely to move signifi-cantly up as several cargoes were fixed to Japan at around Worldscale 55. However, Shell subsequently entered the market for 270,000

tons from the Gulf to Singa-pore and secured a re-let at

Elsewhere, demand contin-ued to be strong for ships of around 1m barrels in the West African loading areas: Rates appeared to have steadled at around NWS 85 for trips to the US Gulf when Shell obtained a ship 2.5 points below the provi-ous set level.

Little tomage was thought to be available for the first week of September in the North Sea and owners were able to push rates to NWS 145 for coards moments half a half a for coastal movements of half s million barrel stems and NWS 130 for trans-Atlantic voyages.

EMPLO	YMENT		_
Jul.'89 .6497.0 5.2	Jun.'89 6561.0	May. 89	Jul. 8
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### **OVERSEAS NEWS**

## E Germans continue to flee in hundreds to Hungary

#### By Judy Dempsey in Budapest

continued to enter Hungary at mans will be transported to the weekend as the Austrian, West Germany, said Mr Wolfagree on the final arrangements for evacuating thousands who still remain in the country.

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1 Seek

west German passports will today be issued to 4,000 East Germans who are at present in temporary shelter in four camps in Hungary of which three are run by the International Red Cross and the Mal-tese Cross, an international ambulance and humanitarian organisation.

HUNDREDS of East Germans - when and how the East Ger- those on which they entered the country. West German and Hungarian gang Wagner, head of two of authorities worked overtime to the camps. But Hungarian media and diplomats say the date of departure might be on

only on a temporary basis. The decision by Hungarian authorities could eventually Wednesday. In addition, thousands of East Germans will either be amount to the largest single exodus of East Germans to the allowed to leave the country on special "permits de voyages". (travelling permits) which will be issued by the international West since the Berlin Wall was built in 1961. Officials at one of the camps in Budapest, which is run by the Maltese Cross, also con-Red Cross.

The Hungarian authorities might also decide to drop all border restrictions for those firmed yesterday that scores of East Germans crossed from rganisation. who will leave the country car-However it remains unclear rying passports different from Czechoslovakia into Hungary. However, Maltese Cross offi-

cials believe that the pressure on the camps will soon be lifted, now that the school holi-Austria, meanwhile, is also preparing to drop its visa requirements for "certain catedays in East Germany have ended. gories" of East Germans, but

Last week, 200 East Germans a day were arriving at one of the camps in Budapest. The figure peaked to 300 on Friday evening. Ninety more arrived yesterday, all seeking refuge and asking for West German passports.

Although there are 4,000 East Germans in the camps officials reckon that between 15.000 and 20,000 will try to emigrate to the West.

Their fate, however, has thousands of East Gerr received little sympathy from have now put to the test.

press Bush the East German authorities for Polish who have sharply criticised West Germany and particu-larly Hungary for not repatriataid boost ing the refugees. By Peter Riddeli and

They quote a bilateral agree-ment signed between East Ber-Lionel Barber in lin and Budapest in which Hungary was obliged to send back East Germans caught Washington CONGRESSIONAL leaders will escaping to the West.

this week press President George Bush for an expanded "Because Hungary ealrier this year signed the United programme of US assistance to Nations convention on refn-Poland. gees we will adhere to it," a The Bush administration is

Hungarian official said, considering an increase in the already announced \$50m in It is that convention which thousands of East Germans

food aid for Poland, possibly by as much as another \$30m. However, the president has so far moved slowly on requests from Warsaw for an increase in help above the \$119m in industrial and environmental aid he announced when visiting Poland in July. Mr John Sununu, White House chief of staff, echoing

that any of the exports included armaments or weap-ons related equipment. The the administration's caution, said Poland's problems would not be solved in one fell swcop. As Congress returns this week from its month-long bank has also denied it risks any loan write-offs as a result any loan write-ons as a result of the Iraqi affair because part of the credits were guaranteed by the US Commodity Credit Corportion (CCC) and the rest recess, momentum is growing for a more adventurous US by Iraq's Cenral Bank. In the US, Moody's, the rat-ing service, has placed the Ital-ian bank on its "credit watch" response to political changes in

Poland, notably the coming to power of a Solidarity-led Government since Mr Bush's visit. list. Several leading members of Congress, in particular Sen Robert Dole, the Republican Minority leader, have visited BNL's top three executives have maan while been despatched to Bagdhad, New York and Atlanta in order to co-ordi-Warsaw in the past few weeks nate the international investiwarsaw in the past lew weeks and have returned urging fresh support. Sen George Mitchell, the Democratic Majority leader, has called for "a congation, which now involves officials from the Federal reserve, the Bank of Haly, the FBL, the District Attorney's prehensive plan" to help Poland. His staff later explained that this should office in Atlanta and a Rome investigating magistrate. The Italian bank has also decided involve not primarily more cash, hnt food aid, debt rescheduling and technical aid to reorganise the management of its North American operations. for restructuring the economy. There is considerable reluc-

tance to pour a lot of money into Poland, not only because of US budgetary constraints, but also because US legislators are pessimistic about the short-term state of the Polish

economy and industry. At the end of last week President Bush told reporters at his holiday home in Maine that reformers yesterday agreed a the administration would be package of measures for the working during the coming week to speed an emergency party congress next month, Judy Dempsey reports from Budapest. shipment of food to Poland.

The US is also seeking to The measures, involving hasten agreement on the rescheduling of Poland's \$39bn of official debts by the Paris reform of property rights, the economy and party structures, were adopted after a meeting Club of creditor nations. in Budapest of the "Reform

Congress to |ITALIAN MINISTERS TO MEET Scandal grows over \$1.5bn in **BNL Iraqi loans** 

By Alan Friedman in Milan

ings this wsek with Govern-

ment ministers in Rome to dis-cuss the widening scandal over

more than \$1.5bn of unauthor-

ised loans dispensed by the

bank's Atlanta, Georgia, branch to US and European companies exporting industrial

and agricultural products to

BNL has steadfastly denied

Irao.

MR Nerio Nesi, chairman of affair in order to ascertain Banca Nazionale del Lavoro whether the US CCC guarantees will remain valid. (BNL), Italy's biggest bank, is The BNL-Iraqi export loans to hold a series of urgent meet-

were made through the issue of 2,500 letters of credit issued over the past two years by the Italian bank's Atlanta branch. Many of the credits were issued without the authorisation of BNL's bead office for North America in New York. Among the companies believed to have benefited from the export credits were numerous grain shippers, major US cor-porations including at least one Detroit-based car group and at least a dozen Italian companies. It is not known why Italian companies would go to the Atlanta, Georgia, branch of an Italian bank to seek export credits for Iraq. The BNL affair first came to

light early last month when the FBI informed the Federal Reserve that it was looking into possibly irregular dealings by BNL's Atlanta branch. Mr Chris Drougoul, the 35 year old French-Algerian manager of BNL's Atlanta branch who has been suspended by the bank, has been questioned by the local authorities and the Federal Reserve.

Mr Nesi on Saturday repeated the bank's denial that any illegal arms shipments were involved. The BNL chief also said that it was too early to estimate the exact size of the bank's overall exposure, but he insisted that Iraq would honour all payments.

In Rome, the Italian Central Bank is monitoring the BNL

## **Budapest reform plan**

IN WHAT is seen as a Circles" - liberal party members inspired by Mr Imre desperate attempt to regain the confidence of the electorate Pozsgay, tipped to be Hungabefore next year's free parliary's next president. mentary elections, Hungary's But while the Circles, which

so far contain 1,000 supporters from the 740,000-strong party, sought a coherent programme, it became clear party members know they could face defeat in

free elections. Mr Rezso Nyers, party chairman, warned any attempt to persuade electors to vote for the party would not be easy.

## Moscow Ligachey plans \$66bn calls for import drive crackdown

THE SOVIET Union is importing more than \$66bn worth of food and consumer goods to honour the pledges which helped bring an end to July's national miners' strike, Radio Moscow said yesterday, Beuter reports from Moscow. Mr Suren Sarukhanov, dep-uty Trade Minister, was quoted as saving that major contracts

as saying that major contracts had been signed with foreign firms.

The announcement came as the government newspaper, Izvestia, reported that petrol had joined a long list of items,

including meat, sait and sugar, including meat, sait and sugar, already in short supply. "Mr Sarukhanov says more than 45bn roubles (\$66bn) have been allocated to buy food and other commodities abroad,"

Radio Moscow said. "Most of the money has already been spent. This has made it possible to increase imports of food for the miners of Kuzbass, Donbase and Vorstrikes recently."

A French businessman involved in one of the deals said he believed Soviet authorities were in a hurry to conclude the imports, particularly of clothing and footwear, before winter.

July's coal strikes, which swept from the Siberian Kuzbass to pits in the Ukranian Donbass and Vorkuta in the far north, highlighted a rapid ... deterioration in the supply of food and other goods across the country. and the second

ever, it is unclear how the Kremilin can balt nationalist intrest in non-Russian repub-lics, especially Lithuania, Estonia and Latvia, where it has become respectable to talk about outright independence.

Mr Ligachev's comments, aired on national television, followed a similar call for action against nationalists by former KGB chief Viktor Chabrikov on Friday and a central committee statement which nounced Baltic "extremists". Despite the warnings, leaders of mass political move-ments in all three republics said they would pursue pro-grammes to loosen or cut ties

with the Soviet Government. Baltic party leaders issued conciliatory statements aimed at placating the Kremlin, but there were clear signs they would not side with Moscow against any movements for tonomy.

In Latvia the Popular Front said yesterday the movement planned to publish in the next few days a new draft programme which would address possible secession from the Soviet Union.

Azerbaijan gears up for week long general strike

Passions are inflamed and independence is the cry on many lips, writes James Blitz from Baku

stration in Baku to an end by

arresting most of the protago-

VIEWED from the roof of the hotel Azerbaijan on Saturday evening, the city of Baku was crying out to be painted by some old master. Dominating the right of the picture was the Caspian Sea, shimmering in the heat and stretching out to dozens of oil rigs that mean hard work in Baku and hard currency in Moscow.

In the foreground 100,000 Azerbaijani men and women, tightly packed on Balu's colos-sal main square.

and arms were raised towards the podium. Each new speaker from the unofficial Azerbaijani Popular Front received a roar worthy of a Cup Final goal. In the far left corner, towering over the podium - though no one seemed to notice him ~ was Lenin, a goliath-sized statue, furiously pointing at some spot far out in the Cas-

and get back to work on those oil rigs!" But to no avail. The demon-

starts today. It is the first ever all Repub-lican work stoppage in the Soviet Union. The rigs will be empty. The cost in lost production prodigious.

The strike is being called to nists. Eight months later, the curfew is still in force between lam and 5am. Everywhere, skinny Russian militia men protest about everything. The Azerbaijani Popular Front seems to have as many demands as supporters: it wants to be legalised by the local communist party, it wield enormous back-up. Glasnost has not yet come to Azerbaijan's press. The local Tass correspondent seems the wants economic sovereignty, and of course, it wants Azer-baijan to have Nagorno-Kara-

most dejected man in town. "Need any photos?" he moans. bakh returned. Karabakh is inside the Azer-There's no way our office in Baku will use any of this demhaijani republic, bnt is now deemed a special territory, onstration stuff." Nevertheless, beneath the

surface, the local party does appear to be adopting a more conciliatory policy towards the popular front.

liners around.

central committee secretary, in charge of the economy, hravely stood at the back of the popu-lar front podium on Saturday and held a quite, impromptu chat with a few western jour-

"I'm telling you bluntly," he said, "This strike won't suc-ceed. They'll get no support." It is a million pities for him

Baku, they know how to boo as well as cheer.

But there are plenty of hard Mr Zvyad Zamebadze, the

nalists.

that he was overheard. Within a second, a rousing speech had been interrupted. In another second the hapless party man's views were being belted out to the 100,000. In

and the second 

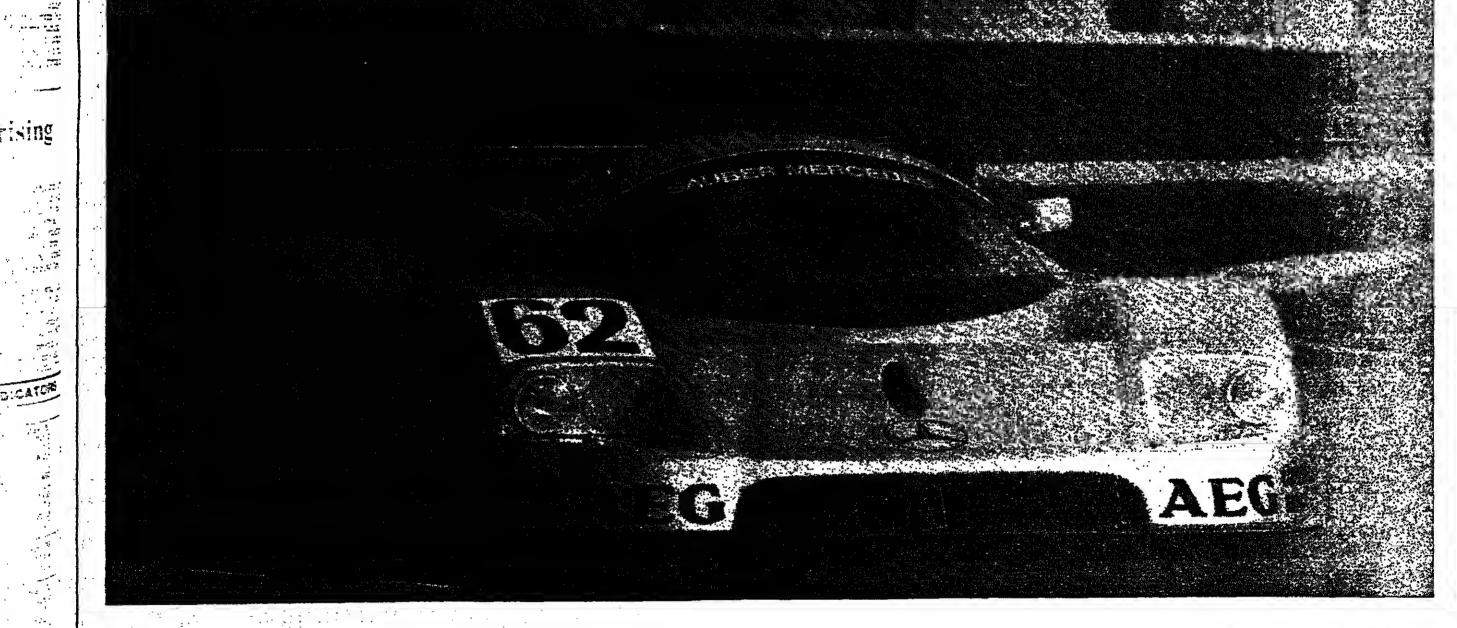
effectively run by Moscow, to protect the local Armenian population. Backs to the sea, their eyes K arabakh is our pure territory", says Mr Ehtibardar Mamedoy, one of the Front's leaders. "We don't want Moscow interfering

with it."

But on Saturday night the anger over Karabakh seemed to be lost amidst the cries of independence for all Azerbai-

jan. "Down with Moscow! Down with dictatorship!" pian. He seemed to be yelling: Stop this nationalist nonsense An independent state is what

and people were cheering for. And they will continue to cheer for it unless the authori-ties muffle the cheers first. stration was a warm-up for a week-long general strike which No one dares to ignore the possibility of repression. Last December, Soviet troops brought two weeks of demon-



# Mercedes-Benz win for the 6th time this season

Victory at Donington Park yesterday gave Mercedes-Benz their sixth win of the season from seven starts. It also gave the team a commanding lead in the Group C World Championship, a model of consistency that underlines the fundamental strength, durability and competitiveness of Mercedes-Benz engineering.

Ist: No.62, Sauber-Mercedes C9-88, driven by Jean-Louis Schlesser and Jochen Mass. 2nd: No.61, Sauber-Mercedes C9-88, driven by Mauro Baldi and Kenny Acheson. (Result subject to official confirmation.)

ENGINEERED LIKE NO OTHER CAR IN THE WORLD.

## **Blacks defy ban** on Durban's 'white' beaches

#### By Jim Jones in Johanneshurg

SEVERAL thousand black South Africans thronged Dur-ban's white beaches and pad-dled in the Indian Ocean yesterday in peaceful defiance of apartbeid. The protest con-trasted with Saturday's march in Cape Town in which 500 people were arrested and marchers dispersed by police armed with water cannon and whips.

wings. Breaking the Cape Town pro-test has presented the govern-ment with a dilemma. Police action risks alienating black action risks alienating black leaders whom it hopes to bring into talks after Wednesday's general election. But e less forceful bandling could exploited hy the ultra-right Conservative Party (CP). The cabinet is reported divided on the issue. Mr Bar-end du Plessis, the Finance Minister, said "chasing people

Minister, said "chasing people off beaches was a mistake". He was referring to events a fortnight ago when police drove hlacks from white beaches in Cape Town. About 1,000 people were arrested nationwide on Saturday for participating in the defiance campaign of the Mass Democratic Movement (MDM), though most demon-

strations were peaceful. Yesterday, police units did not intervene to prevent blacks from using Durban's whitesonly beaches, though several demonstrators were detained

when their protest spilled over into a beach-front road.

On Saturday, the police set up road blocks to prevent dem-onstrators travelling into Cape Town to join a march on par-liament. The march was halted in the city's central Greenmarin the city's central Greenhar-ket Square as police dispersed marcbers and sprayed them with purple dye. They arrested people marked hy the dye.

In Soweto, a protest planned for the township'e Jabulani Stadium was etopped when 2,000 people were turned away by army units. In central

Johanneshurg yesterday, an MDM meeting planned for the city hall did not take place. Reuter adds: Workers removed Whites Only signs from parks in a South African town this weekend after a landmark court case ruled landmark court case ruled them illegal. Legal experts say the decision marks the start of the end for the Separate Ame-nities Act, a pillar of apartheid.

The signs came down ahead of a deadline imposed by the Pretoria Supreme Court on Carletonville Council, controlled by the extreme rightist Conservative Party (CP). The court had ruled council duties extended not to whites only, bat to the entire community. Carletonville was thus negli-

gent in its trusteeship of the public interest hy excluding hlacks from the park.

A South African police water cannon drenches demonstrators with identifying purple dye

# No quick fix for ailing South African economy

Bankers fear renewed foreign borrowing is a distant prospect says Patti Waldmeir

HENDRIK VERWOERD, the architect of "grand apartheid" in South Africa, told whites in the 1960s they must choose between being pure and poor or mixed and rich. Twenty-odd years later, as voters go

to the polls in Wednesday's general elections, that choice is probably no longer open to them. Few economists would disagree that

Dr Verwoerd's apartheid policies were a major cause of South Africa's economic decline. But just as few believe that abolishing apartheid would, on its own,

bring prosperity. Ending apartheid would bring many economic benefits: cheaper imports, better technology, a halt to the brain drain. But no one can be sure that Pre-toria's estrangement from the international financial community - which suspended new lending to South Africa after Pretoria imposed a partial debt

As the focus of the international sanc-tions lobby shifts to bank lending, that pressure can only increase.

By the middle of next year, South Africa bopes to have rescheduled some \$8bn in debts covered by the partial moratorium. Supporters of sanctions are determined to disrupt or prevent

the rescheduling. Whether or not they succeed the odds, at the moment, are that the banks will withstand the pressure and con-clude a third interim agreement with Pretoria by June 1990 - economists fear that resumption of new lending to South Africa could still be a distant prospect.

"If the government continues to resist the final abolition of apartheid, then South Africa will be denied new. capital because it is refusing to reform," says one economic analyst in Johannes-burg. "And if they do reform - and even bring in majority rule - then bankers would be wary of the new government until it proved that its politics and economics made it a good credit risk. That cannot be done overnight Meanwhile, shortage of capital places intolerable curbs on economic growth in a country whose African population is rising by 3 per cent a year. By the year 2000, South Africa will be a nation of 47m people. Economists applaud improvements in government economic management - and in private sector efficiency - in recent years, but acknowledge that providing a decent standard of living to 47m

A Sectional

people will be a struggle. Mr Chris Stals, the new Governor of South Africa's Reserve Bank saye the country needs economic growth of 5-6 per cent a year to keep pace with popu-lation growth. Without naw capital, Pretoria might manage 3-4 per cent yearly growth. But while exporting cap-ital at its current rate - R15bn worth foreign debt has been repaid since 1985, and a further R10bn has left the country through other channels - the upper limit on growth would be nearer 2 per cent, he says.

Hs stresses that South Africa has done all it can to keep its image as a reliable debtor. The first and second interim rescheduling agreements, cov-ering August 1985 to June 1990, have been followed, at high cost to economic growth and living standards.

"We have been able to survive the balance of payments crisis of the past

surpluses needed to make those repay-ments, Pretoria must suppress eco-nomic growth to keep imports to a level which would not strain the balance of

**payments** Mr Stals says the economy is already slowing; GDP growth of 3.2 per cent in 1988 is expected to fall to no more than 2 per cent this year. The anti-inflation campaign he annonnced last week (which calls for the continuation of restrictive fiscal and monetary, policies to combat inflation expected to peak at near 17. per cent later this year) may well suppress growth further. Mr Stals predicts GDP growth of 2 to 2.5 per cent next year, but he acknowl-edges this may be overoptimistic; pri-vate economists say 0.5 to-1 per cent may be more realistic. Employment-will-inevitably suffer, especially-among blacks: flate though Mr Stals-concedes that low growth might exacerbate township unrest, as it Mr Stals says the economy is already

nt exacerbate townshin unrest, as i did in the mid-1980s, he asks, "what kind of mirest would you have if you bid. had 30 or 40 or 50 per cent inflation?" In the longer term, Mr Stals argues that South Africa must become self-sufficient in financing domestic growth that means government must stop borrowing domestic savings to finance current spending; positive real interest rates must be maintained to encourage saving; and productivity must be

## **US** battle for Seoul \$3bn fighter contract

#### By Maggle Ford in Secul

TWO US defence contractors are vying for a \$3bn contract to equip South Korea with a new generation of jet fighters, in a deal which will boost the coun-try's aerospace industry. For several years, the Seoul Defence Ministry has been inspecting the respective mer-its of the F16, made by Gen-eral Dynamics and the F/A 18 (Hornet) made by McDon-

affair. General K. Sundarji, former chief of the army staff, said be had urged in 1987 thet India threaten to cancel the contract with Bofors, the Swedish arms (Hornet) made by McDonnell-Douglas. A decision has been delayed

group, for a new artillery gun to force it to reveal to whom illicit commissions, had been for political and technical rea-sons, but an announcement by paid. in an interview with India Mr Lee Sang Hoon, the Defence Minister, made in Washington last month suggested the award was imminent. The contract, known as the

in an interview with India Today magazine, General Sun-darii – who was head of the army when the contract was signed – said he told the Gov-ernment that if cancellation resulted in a two-year delay while purchase of other artil-lery was negotiated, this was an "acceptable" risk to national security. Korean Fighter Programme. will involve co-production of 120 jet fighters and the transfer national security. In the wake of this advice, the Defence Ministry prepared to threaten Bofors with cancel-lation to extract the defails.

120 jet fighters and the transfer of technology to several South Korean companies such as the Samsung and Daewco groups, along with Korean Air. The companies will not be involved in joint design devel-opment as under the US/Japa-nese FSX fighter deal, where the fate of US technological advances became a political issue in Washington. The South Korean Air Force already has 36 F16s, which have a 25 per cent price advan-tage over the McDonnell-Doug-las product, and Daewoo Heavy this approach was abandoned in July 1987 after direct intervention from the Prime

Minister. "Vohra (then additional sec-retary for defence) told me that the PM lit into him for adoptlas product, and Daewoo Heavy Industries, a local aerospace manufacturer, already manu-factures parts for the fighter. ing a threatening approach towards Bofors to force them to come out with the informato come out with the informa-tion," General Sundarii said in the interview. "Vohra came back from the meeting (with the Prime Minister) somewhat disgusted and I believe he booked calls to Bofors to tell its officials not to come." factures parts for the figurer. General Dynamics stresses its fighter's advantages on price logistical inter-operability with the present capability of the US Air Force, which has a large number of F16s stationed in South Korea, chearness to run, and proven ability under local conditions. The General's account runs counter to earlier statements by Mr Gandhi asserting that the Defence Ministry had told

McDonnell-Douglas argues that its more recently devel-oped fighter, which is capable of operating from aircraft carri-ers, is more advanced, and him that a cancellation would jeopardise national security. Mr V.P. Singh, leader of the Opposition, yesterday called on President R. Venkataraman to "advise" the Prime Minister to resign because of alleged "bla-tant untruths" over the Bofors deal he had told in Parliament and outside. Coming close to suggesting that the Prime Min-ister had personally benefited; him that a cancellation would with its two engines, compared with one on the F16, is likely to be more cost effective, espe-cially during peacetime. The South Koreans have pre-

vious experience with the older F4 Phantom, also developed by McDonnell-Donglas which is

now being phased out. The Defence Ministry is likely to make the award on the basis partly of how they see the future defence needs of the country, and partly on the basis of offset proposals. Devel-oping an aerospace industry is a key policy goal of the South Korean Government, and both US companies have developed detailed offers as part of their

cover-up in Bofors payments affair By David Housego in New Delhi UNEXPECTED disclosures by one of India's most senior gen-erals have provided evidence to suggest that Mr Rajiv Gandhi.

Mr Singh said that Mr Gand-hi's intervention to block the cancellation of the contract showed "he was deeply inter-ested in the Bolors kickback isour " the Prime Minister, wae directly involved in a "cover-up" of the Bofors issue "

The disclosures went with-out response from the Govern-ment whose tactics now would seem to be to stonewall until the election due by the and of the year. The risk for Mr Gandhi, who left Delhi yester-day for the non-aligned confer-ence in Belgrade, must be that othar more embarrassing details will emerge before then. In the interview General Sundarji called on Mr Arun Singh, Defence Minister at the

Singh, Defence Minister at the time, to speak out as well. Mr Singh, a former close friend of Mr Gandhi, resigned without of explanation in 1987 shortly after the pressure on Bofors was lifted.

The General'e disclosures come as the Opposition is con-sidering how to follow up its partially successful national strike last week aimed at buildscript last week and a pressure against Mr Gandhi. Among fur-ther measures they are consid-ering are a civil disobedience campaign and further strikes at local or state level.

Among details that emerge from General Sundarji's remarks – the first time a for-mer head of the army has ever take issue with a Prime Minis-ter of the day in such fashion - is confirmation that the payment of commissions on arms and major public contracts in India is the norm. He said: "Generally many Governments have been getting a percentage of many of these large deals, whether defence deals or other-wise, perhaps for party funds. I don't think this is a new phenomenon."

In a revealing passage of the emotional strain the controversy over the Bofors issue has caused him, the General said at one point to his interviewer: "You don't know how much better I feel for having told you everything." General Sundarji has often been accused of hav-ing supported the purchase of the Bofors gun to please the Prime Minister.





**OVERSEAS NEWS** 

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Gandhi accused of

But according to the General

moratorium in 1985 - would end at a stroks with the demise of apartheid. Shortage of new capital is the single most important factor restraining growth in South Africa.

The banks did not halt lending to South Africa because they objected to Pretoria's morals; they did so because political instability made them reluctant to put large amounts of capital at risk in South Africa. in the near term, foreign banks are

coming under increasing moral pressure from shareholders not to roll over outstanding loans to South Africa, or to exact a high political price for doing so. four years." says Mr Stais. "But it is very frustrating to use the whole of the surplus on your current account just to repay debt." "And we are still on thin ice," Mr

Stals adds. He says it will be difficult for South Africa to generate a surplus on the current account of the balance of payments of more than R6bn next year just enough to finance expected capital outflows.

Repayments of both rescheduled debt, and other foreign dehts maturing in 1990, would total about \$2bn next year. And a further \$1.5bn will fall due in 1991. To generate the current account

119e.

increased through improved training. It is a tall order. But in the short to medium term, it is difficult to see that Pretoria has any alternative.

**Guangdong trade official** sacked for corruption

A SENIOR foreign trade official in China's Guangdong Province was sacked for cor-ruption yesterday, the latest He also allocated himself a

province's foreign economic relations and trade committee, was dismissed for "squander-ing, and abusing power for per-sonal gain", according to the official New China News

Agency. It said Xn had spent HK\$228,000 (218,500) to import a luxury car and a similar amount to huy and lease mobile teleshores for his corr mobile telephones for his own

Seoul wants to obtain manuin a continuing crackdown on dissidents of both the left and facturing technology, manage-ment expertise and design and the religious right, thousands development ability for its local companies under the con-tract, with a view eventually to of whom have been detained this year. The government's campaign becoming self-sufficient in its against dissent appears to be part of a far reaching and defence needs and perhaps an important exporter.

determined attempt to crush General Dynamics has a any hint of political opposition that might develop into a high opinion of the South Koreans' ability developed during the current FX parts-making programme, noting that Daethreat to public order at a time when the authorities are seriously concerned about prices woo Heavy Industries had rises and unemployment. Dr Ismail Sabri Abdallah, a leader of Egypt'e broad left Tugammu or "rally" Party, developed some innovative techniques in setting up the factory to manufacture the F16 parts . yesterday accused the govern-

Under their proposed bid, 72 of the 120 fighters would be produced under licence in South Korea, with 36 assem-bled from kits and 12 made in the US. The company is also offering to help Secul with the design of trainer aircraft.

McDonnell Douglas believes that the South Koreans will gain more from the production was "cracking down on every-body these days, right, left and of the F/A 18 because of its more advanced technology,

specially in composite materi-als and crew station design. Both companies are offering indirect offset contributions including technology transfers, and other industrial participa-tion formerly year. the other monstrai perunapa-tion, formerly very important in South Korean defence deals, but now less so as the country becomes an industrial power. Iron and Steel works late in July, which resulted in the

AN EGYPTIAN court at the death of one of the workers weekend sentenced 26 Moslem. when police stormed the premmilitants to long periods in jail :

In the past month the security forces have: • Arrested 41 Shiite Moslems

accused of plotting a coup in

Egypt; • Detained 15 members of the mainstream Moslem Brotherhood, including a prominent member of parliament, accused of recruiting and indoctrinat-ing children at a summer

• Arrested a large number of alleged leftists, including communists. Among those arrested were a lawyer and a researcher attached to the Arab Organisa-

tion for Human Hights. Continued their harassment of Islamic groups agitating for the introduction of Islamic law in Egypt.

ing two prominent human rights activists who have been Human rights groups are demanding the release of Mr Amir Salem, a human rights detained under tha country's A Western official; whose brief is to monifor political developments in Egypt, said it seemed that the government lawyer, and a researcher, Mr Mohammed el-Sayed Saced. The US-based Human Rights Watch called last week for the "unconditional release of the two men as long as they are not charged with an offence centre". Observers believe that the that is recognisably criminal". Among the 26 Moslem miliauthorities, who have been engaged in a remorseless cam-paign against Islamic extrem-ists, have also decided to con-front leftists following a serious strike at the Helwan tants sentenced yesterday on charges of attempting to mur-der two former ministers of the interior and a journalist, five received life with hard labour. Two of the five were tried in

their absence.

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#### **Japan detains Chinese** Vietnam rejects political reform from refugee boat NGUYEN Van Linh, the

#### By Robert Thomson in Tokyo

China.

Vietnamese leader, has rejected any multi-party sys-tem and the hastening of democratic reform in his country, AP reports from Bangkok. Speaking about eweeping changes in the communist world, Mr Linh emphasised in

a 10,000-word speech that liberalisation would come in the economy rather than in political life.

"It is not our policy to has-ten renovation of the political system while preparations are still inadequate," he said. "Neither is it our intention to effect limitless democratisation."

Mr Linh, regarded as an economic reformer, was speaking at a meeting in Hanoi to mark Vletnam's National Day.

JAPANESE police detained 31 the 31 Chinese that they paid just over \$12,000 for passports, Chinese yesterday and were searching for more members of none of which have the Chia refugee boat found anchored nese government seal required near Nagasaki, while other Chinese facing deportation claim they will be arrested and to make them valid, on the presumption they would be permitted to stay in Japan and work would be easy to find. The surge in Chinese arrivexecuted on their return to The Chinese arrested yester-

als has prompted Japan to screen all boat people for the first time, and this will be intensified in a fortnight, when a distinction will be made between economic and political refugees from Vietnam. day bring to almost 500 the number of Chinese nationals, some posing as Vietnamese ref-ugees, to have been detained in recent weeks by Japaneee authorities, who have begun negotiations with the Chinese One group of 160 Chinese nationals said they had paid bribes to police before leaving

government for the return of virtually all those in custody. Police were told by one of Fujian Province, in the south.

high-level victim of a nationwide crackdown, Reuter reports from Peking. Xu Yunian, director of the

trade.

per person-kilometre to at least Yuan 0.04.

hope flat and arranged for it to be decorated on the chean, the agency said. It did not say whether criminal charges would be brought, hut said he was still under investigation. Guangdong, which borders the British colony of Hong Kong, is China's wealthiest province in terms of foreign

• AP adds: Passenger fares on Chinese trains, aircraft and ships will roughly double tomorrow, to pay for hadly-needed renovations and expan-sion. Train tickets will go up from Yuan 0.02 (0.5 US cents) her person kilometrs to at least

Japanese and US officials today begin a difficult new round of trade negotiations. Ian Rodger looks at the complaints raised by each side Spectre of sanctions haunts talks WELT WASHINGTO LWANTS WHAT TOKYO WANTS

1. Land use. Low property tax and exemption from succession duties on farmland promote hoarding of land and discour-age its sale, exacerbating shortages in urban areas. This is a financial barrier to foreign businesses seeking premises. 2. Savings. Japanese bouseholds saved 15.1 per cent of dis-posable income in 1987, compared with 6.3 per cent by US households. High savings were encouraged when Japan was rebuilding its economy. Now tbey largely reflect lack of opportunities to spend money, especially as many people can-not buy homes because of high land prices. The US claims this discourages consumption. including salee of imported goods.

exclusionary practices. Japa-nese manufacturers have usu-3. Distribution. Japanese ally kept their domestic prices significantly higher than their prices overseas. The US com-plains that the higher margins on domestic sales enable them industry developed in a pro-tected environment and manufacturers formed close, loog-term links with domestic distributors and retailers. These relations are cemented to be more competitive in forin various ways, including eign markets.

. .........

ownership ties and inventory finance for retailers. It has thus been difficult for foreign manufacturers to arrange distribution of their products, regardless of price and quality. in one notorious example, most shops selling electrical goods are affiliated with one or more of the big domestic manufac-turers. They would not con-sider selling foreign appliances for fear of offending their suppliers. Car dealers have also refused to offer imported lines. 4. Exclusionary business practices. Bid rigging is common in the construction industry and cartel arrangements are toler-

ated in many sectors and

encouraged in a few.

SENIOR Japanese and US government officials hegin oday in Tokyo the first round of what will be perhaps the most difficult and dangerous bilateral trade talks they have ever undertaken.

The talks, which have been given the awkward title of Structural Impediments Initia-tive, or SII, are aimed at noth-ing less than changing the way the economies of the two countries work. Yet the US side, impatient

with Japan's persistent large trade surpluses, wants rapid and substantial results, while the Japanese side, weakened by political turmoil at home. may be unable to take even minor action in the sbort term. 5. Retail pricing. As a result of

If that turns out to be the case, the Bush Administration could come under beavy Congressional pressure to impose sanctions on Japan next spring under the so-called Super 301 clause of last year's Trade Act, a move which could badly sour

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bilateral relations in general. The SII initiative was pro-posed last May by the Adminisposed last may by the Annihis-tration as a way of avoiding sanctioning Japan under Super 301. However, the two sides have agreed to produce an interim report on SII in the spring, just as the deadline for deciding on action under Super 201 occurs 301 occurs.

Even if the Japanese Government was not politically weak at home, the negotiations, which are to take place at two-monthly intervals for a year, would be difficult. In the past, trade talks between the two countries have always been on specific subjects and there has been general agreement on the issues involved and often on

the objectives as well. For example, the yen-dollar talks, started in 1984, were aimed at deregulating Japan's short-term money markets. Both sides agreed on the issues and on the ultimate objective. The only points of difference

were on the best timing of the eregulation process. in the SII talks, the subject matter is vast, as can be seen in the issues raised in prelimimary papers submitted by the two eides. It will take some time for them just to find out

which ones are the most important to the other. Ultimately, the two may ehare the same objective having their economies work better - but the potential for disagreement on bow to get there seems considerable.

Moreover, most of the issues are highly political, so the officlais involved, senior as they may be, will probably not be able to commit their govern-ments to much. It is difficult to see what the

US wants or expects from the talks. Behind their demands for rapid and substantial results, US officials know that nothing they are asking for will have a big impact on the bilateral trade imbalance in

the near term. They have admitted that more than three-quarters of the imbalance is caused by macroeconomic factors, especially the US hud-get deficit.

As for the rest, if Japanese exports to the US were sud-denly curtailed, most would be replaced by imports from else-where. If the many structural importments to longuage impediments to Japanese mar-kets were suddenly removed countries other than the US would probably he better placed to exploit the opportuni-

The Japanese interest in SII is clearer. For one thing, if the initiative succeeds in driving away the spectre of Super 301 eanctions, that is all to the good, in the Japanese view.

Also, despite their com-plaints, Japanese officials like having foreign pressure to remove protectionist practices hecause it gives them something with which to attack powerful vested interests,

serious strike at the Helwan

ment of staging a pre-emptive "coup" against leftists, includ-

studied. 2. Corporate investment and manufacturing strength. The supply of long-term investment capital for industry is inade-quate and its cost is high. Foreign direct investment is helming to impure 10 mere

Foreign direct investment is helping to improve US manu-facturing strength, so it should int be discouraged. 3. Corporate culture. Perfor-mance is hindered by the pre-occupation of many companies with short-term profits, direc-tors' remuneration and share-holders' dividends. The prolif-eration of leveraged buyonts and hostile takeovers detracts from attention to the business, from attention to the business, roles. The basic education sys-US manufacturers also lack tem needs to be improved and interest in exporting and are more emphasis placed on voca-not given enough encourage-tional training. Training in lan-

between public and corporate roles. The basic education sys-

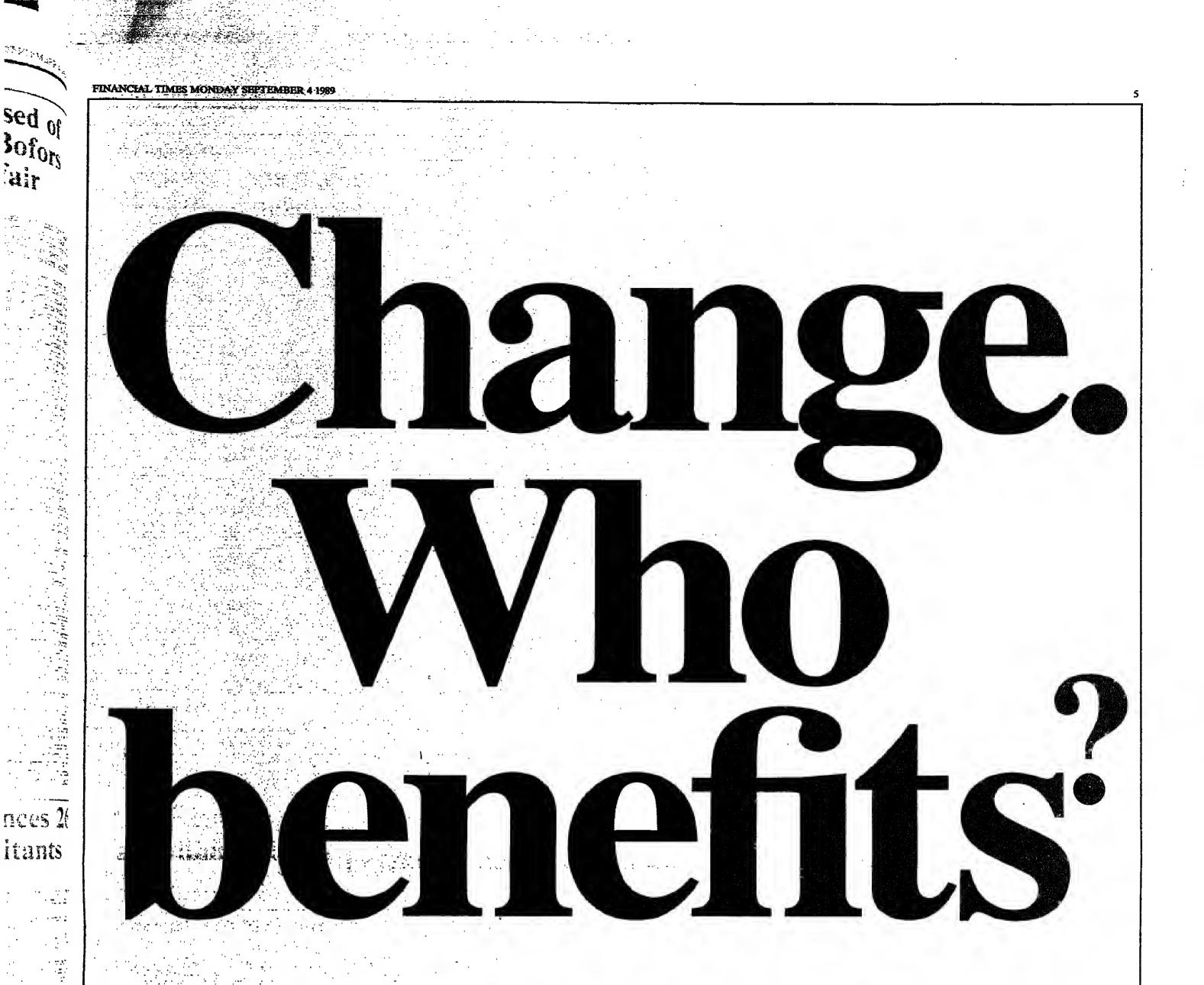
Government regulations, tries should be encouraged.

1. Savings rate. Both at Export controls are encessive, government and personal especially on sales of alleged levels, the US is not generating enough savings to finance its countries. US government poli-spending. Policiea for promoting savings and discour-aging consumption should be studied.

to be competitive in some sec-tors and caused prices to rise. Anti-trust laws hinder competi-tiveness of US companies in some sectors. 5. Research and development.

The Government should pro-vide continuous assistance pro-grammes. Better communica-

ment by the Government.



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which included a number of references to the importance of key decisions being fully debated in Cabinet, will rein-force the view at Westminster that Sir Geoffrey is determined not to be brushed aside by the Debug Minister prime minister, yesterday underlined his determination to remain an influential force in Mrs Margaret Thatcher's Government after his forced move from the Foreign Office Prime Minister. The interview came against the heckground of two new opinion polls showing the in July's celinet reshuffle. In his first interview since his appointment as Leader of the House of Commons and Deputy Prime Minister, Sir Labour Party retains an 8-point lead over the ruling Conserva-tives and amid continuing Geoffrey made it clear he envisaged an "active and inde-pendent role" in shaping poligrumbling among the Govern-ment's own supporters about a number of its policies. cies in the run up to the next

general election. His remarks may rekindle concern among backbenchers He sought to downplay his differences with Mrs Thatcher over her insistence he should make way as Foreign Secretary for Mr John Major, but added that he still saw himself as a candidate for the future leadership of the Conservatives. Sir Geoffrey's comments,

about the potential for internal conflicts at the highest level of the Government if Mrs Thatcher is unwilling to dele-gate significant authority to Sir Geoffrey. Despite suggestions from

Downing Street - the prime minister's official resi-dence - that his designation Deputy Prime Minister was purely a courtesy title, Sir Geoffrey emphasised he had now plans to take a backseat or subservient role. He will chair a number of key cabinet committees, including those planning the lesislative programme and

legislative programme and adjudicating in public spend-ing disputes. Yesterday he insisted that the scope for potential conflict with the Prime Minister had been greatly exaggerated by the

He acknowledged, however, that Mrs Thatcher had "strong views" and "a strong sense of purpose" and said that he did not doubt that, as in the past, they would have some differ-ences of view.

## Ferriday 'plans return to UK'

#### BY Richard Tomkins, Midlands Correspondent

MR John Ferriday, the man at the centre of the Eagle Trust affair which is under investigation by the Serious Frand Office, was yesterday said to be planning to return to Britain to give his version of events.

Mr Ferriday, chairman of Bagle Trust until June, went overseas last month amid pub-licity over the anditors' diffi-culty in tracing about £12.5m of Eagle's funds.

Bagle's new chairman, Mr Malcolm Stockdale, had earlier called in the Department of Trade and Industry to investigate the whereabonts of the 113.5m. The DTI passed the case to the Serious Fraud Mr Ferriday, 45, reportedly told the Sunday Telegraph at

the weekend that he was com-ing back to Britain "to set the record straight." He was also reported as giv-

ing a comprehensive explana-tion of how the £13.5m was used to finance the purchase of Eagle's own shares following the collapse of a £21m rights issue in the October 1987 crash. Under the Companies Act a UR company cannot legally purchase its own shares except under certain clearly defined circumstances. These include the requirement that shareholders receive prior notifica-tion and give their explicit authority, and that each such transaction is reported to the

Stock Exchange. The suggestion is Mr Ferri-day brought in friends and

associates to sub-underwrite the 1987 rights issue, but when it flopped, many of them were unwilling or unable to meet their commitments. In an attempt to save the situation, the interview says, arrangements were made for Bagle to loan funds to Connect a parcels company later to become an Eagle subsidiary. Connect passed them to another company called Auto-

another company cause Anto-metive Industries (UK), and that company used the money to take np the rights from Savory Milin, the stockbroking subsidiary of Swiss Bank Cor-poration that organised the rights.

Mr Ferriday is reported as accepting all responsibility for the arrangements.

By Jimmy Burns, Labour Staff

WOMEN could become the new casual workforce of Europe following the creation of a single market in 1992 unless urgent measures are taken to safeguard their rights, according to the Low Pay Unit, the research

the Unit states that Britain has spearheaded a deregulation of labour markets which is spreading rapidly across Conti-nental Europe and could become the norm after 1992. It argues that in the name of flexibility, women are increas-ingly being employed on a part-time, temporary or casual

Strike vote likely at **Rolls-Royce** and BAe

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By Charles Leadbeater. Labour Editor

Rolls-Reyce and British Aerospace (BAe), two of Britain's leading engineering groups, seem increasingly likely to face strike ballots called by engineering unions in the next stage of their cam-paign to whi a reduction in the working week to 35 hours. The two companies have emerged as leading candidates for ballots on strike action after a series of mass meetings

after a series of mass meetings addressed by union leaders over the past month.

The programme of meetings, several of which attracted thousands of workers, was designed to rally support for the Confederation of Ship-building and Engineering Unions' campaign to win a four hour cut in the manual workers' working week and a two and a half hoar cut for white-collar staff.

The unions have made 12 companies in the Engineering Employers Federation targets for possible ballots. But union officials report the strongest response has come from workers at Rolls-Royce and BAe. Shop stewards from the two companies are expected to meet engineering union lead-ers on Tuesday before a final decision is made. part-time, women workers in the service sector, which would create a tidal wave of trade

decision is made. It is likely the unions will aim at a central plant in each company, where industrial action would quickly hring other plants to a halt by stop-ping the flow of components. Union leaders believe both companies would he under pressure to concede a reduced

companies would he under pressure to concede a reduced working week as they have strong order hooks. They believe the mounting pressure of the campaign, combined with skill shortages, prompted Rolls-Royce last month to pay an 8.9 per cent increase to workers at its Bristol plant. The offer commanies which

The other companies which have emerged as the most likely targets for action are Lucas Industries and GEN, the components suppliers, A strike at either company would threaten components supplies to the car industry and other manufacturing companies.

Some officials of the AEU. the union leading the cam-paign, are pressing for targets for strike action to be announced this week. However Mr Bill Jordan, the AEU presi-dent, sald it was likely the unions would wait until at least next week, when they

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TUC CONFERENCE Howe remains determined Willis predicts era to influence Government of union ascendancy By Charles Leadbeater and John Gapper MR NORMAN Willis, general secretary of the Trades Union Congress (TUC), yesterday delivered an upbeat assess-ment of the union movement's prospects, declaring that the political and economic title had

**UK NEWS** 

pointical and economic the had himed in its favour. On the eve of the TUC's annual conference in Black-pool, north west England. Mr Willis said there was a new mood of confidence in the union movement which would mark the end of ten years in which the unions have been on the defensive.

the defensive. After a decade in which the unions have been hit by tough Government legislation, high unemployment, employment growth in non-unionised sectors and more assertive man-agement strategies, the unions had now laid the foundations for significant membership growth in the next few years,

started asking the question in 1975, a majority said unions did not have too much power. A Gallup poll in the Sunday Telegraph found that only 14 per cent of people thought the Government's union legislation had not gone far enough, while 32 per cent said it had gone too Mr Willis said. He said 1989 might be regarded as a turning point for the unions because over the summer several unions have taken snccessful industrial action without falling foul of the law or losing public support

Mr. Willis was honyed by opinion polls published in two Sinday newspapers which showed a majority believed unions were essential to protect people at work.

Mr Willis said he was confi-dent Congress would today approve his proposals to reform the membership of the TUC general council, despite the opeosition of a group of A Mori poll in the Sunday Times found 58 per cent of peo-ple blamed managers for eco-nomic problems, but only 19 per cent blamed unions. For the first time since Mori



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as employees."

group. In a report published today.

Drawing on a comparative survey of conditions in Britain and The Netherlands, the reports concludes that flexible working is associated with loss of benefits, insecurity of employment, low pay, and exclusion of legal protection which is available to full time which is available to furthine permanent employees. The TUC Congress is due this week to debate a motion calling for a Europe-wide action to improve working con-ditions for women both in the office and at home

office and at home. • What Price Flexibility? The

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Casualisation of Women's Employment, Low Poy Unit, 9 Upper Berkeley Street, London WIH 8BY. (Price £3.00p) variety of new types of contract which "erode their rights

will have the details of how much money has been raised through a membership levy.

# Suppliers face shortage of Chinese nuts

Willis: in optimistic mood

Mr Willis said the unions were ready to launch a recruit-ment drive, especially among

#### By Richard Donkin

BRITISH industrial suppliers are facing a shortage of hexagon nuts caused by a squeeze on supplies by China, the largest exporter.

According to one distributer supplies of steel hexagon nuts began to dry up last November when deliveries became increasingly erratic.

Imports have now slowed to a trickle and some distributers, to the UK. A currency shortage has also cut into China's steel buying faced with a run on their sup-

plies, have introduced rationwhich may have had a knock

on effect on the industry. Hong Kong which finances some Chinese industry is also Several factors are thought to have affected supplies. The Far East is suffering a steel shortage and since China buys believed to be using financial muscle to exert pressure on the Chinese Government following steel with dollars but sells nuts to the UK in sterling it has the pro-democracy massacre in found the margins so tight it Tiananmen Souare has not been worth exporting

The shortage follows a period when the price of basic teel hexagon nuts had steadily fallen

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with senior representatives of the BOI in London and Glasgow to discuss wide ranging investment oppor-Innities in Thailand September 13-15, 1989. For further information ase contact or write to:

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#### **UK NEWS**

# STC to shed 700 workers at two south-east plants

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#### By Terry Dodsworth, Industrial Editor

STC, THE UK electronics group, is to make 700 workers redundant in a rationalisation manufacturing subsidiary of caused by the shift from tele. STC, to launch a similar reorcommunications product manufacturing to increased empha-sis on software and services.

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Two sites, New Southgate in North London and Basildon in Essex, will be affected. Most of the jobs will be lost at New Southgate, where 600 manufacturing employees out of a total workforce of 2,000, are to be made redundant.

A further 100 workers from a staff of 550 will lose their jobs at Basildon

STC's move follows a wave of rationalisation in the British electronics industry this year as companies have responded to the steady decline in manufacturing content in their prod-ucts. The rapidly increasing use of components, such as microchips and fibre optic cables, means that production lines use less space than in the past and demand fewer workers to operate them.

Investors paid

compensation

under scheme

Investor

Those trends were behind a sations as spare land is decision by ICL; the computerganisation in March this year. Closure of the company's two Letchworth plants in Hertford-shire resulted in 500 redundanapproximately £30m. cies, as manufacturing was concentrated at Ashton-under-Lyne in Greater Manchester. and Kidsgrove, near Stoke on-Trent.

Ferranti, one of the UK's leading defence electronics groups, has also announced a wide-ranging rationalisation this year with the closure of its civil computer manufacturing plant near Manchester. Other restructuring moves

tegic planning and procurehave occurred at Racal, the ment defence and telecommunicathat, in spite of the closure, its order book in telecommunications group, and GPT, one of Britain's leading telecommunications companies, which announced 700 job losses at its plant in Aycliffe, County Dur-ham, in July. Several of those companies will benefit from the reorganitions is continuing to rise. The orders derive largely from the company's new high-speed transmission systems, which are replacing its output of the

older generation of equipment.

By Raiph Atkins, Economics Staff

## **Optimism** in business improving, IoD says

#### released for redevelopment. It By Alan Pike

is expected, for instance, that GENERAL OPTIMISM about STC will be able to redevelop the economy has increased among business leaders during about 32 acres at its New Sonthgate plant, valued at the summer although their STC said yesterday it would main concern is still insuffibe concentrating its manufaccient demand, according to an Institute of Directors survey. turing resources in future at its Monkstown plant in North-ern Ireland and Treforest, in Mr Peter Morgan, the institute's director-general, said the survey results indicated South Wales, both of which benefit from lower production that business had so far experienced a gradual deceleration of economic activity from the costs than the south-east of boom conditions of a year ago, rather than the hard landing Parts of the New Southgate and Basildon sites will be maintained for development.

that many had feared. "In the light of these fig-ures, we can see nothing in the present situation which should make the Chancellor change either his short-term monetary policy or his long-term fiscal stance of reforming the tax system through tax reduction to create a low-tax, highgrowth economy." The survey shows that 18

per cent of directors interviewed in August were more optimistic about the UK economy than they had been six months earlier. Another 29 per cent felt about the same.

vey, only 8 per cent were more optimistic. Exactly half those interviewed in August were less optimistic than they had been six months earlier, but that compares with the 64 per cent who had been less optimistic in June.

As to whether directors As to whether directors were more or less optimistic about prospects for their own companies, the survey dis-closes little change in thinking during the summer. Of the sample, 46 per cent said they were more optimistic about company property in

about company prospects in Angust, against 47 per cent in June. The ratio feeling less optimistic dropped from 28 per cent in June to 23 per cent in August.

which replaced labour supply as the chief business concern among directors at the time of the institute's April sarvey -

the next six months by 28 per cent of those interviewed, compared with 22 per cent in both June and April.

Fickle fashion kicks up a trend

Alice Rawsthorn on the recent resurgence of a 70s cushion-soled cult

man is dancing to the house music that throbs out from the zoned with "Kickers", tied to the left shoe; together with a sound system. He is wearing a long T-shirt, loose track pants and a pair of brightly coloured red tah on the left foot and a green tab on the right.

boots called Kickers. Kickers have become the garees and duffel coats. shoe to wear in London clubs this summer. They were last popular in the late 1970s but fell from favour in the early By the mid 1980s the market had shrunk to the faithful few who bought Kickers, probably 1980s. The current craze for as a memento of their duffelhouse music - and the fashion coated university days. for the sports clothes worn by New York street kids in Brook-Last autumn, however, Pentland noticed that orders for lyn and the Bronx - has made Kickers were rising rapidly. them fashionable again. The new orders came mainly

from shops in London that had not bought Kickers before. By this summer, Kickers had Pentland Industries, which holds the licence for Kickers in the UK through its Airbourne Footwear subsidiary, noticed a sudden surge in sales last London club dancefloors. Afiautumn. It has been struggling cionados bought extra leather to satisfy demand ever since. The shoes originated in the France of the early 1970s, when a company called Ransanst introduced a new style of brightly coloured, soft-leather £50, have achieved the same cult status in London as highperformance sports shoes, or

trainers, in New York. shoes and boots. Kickers have since appeared

#### T HE SCENE is Solaris, a London night clnb, on a Sunday night. A young in different designs in various sunday night. A young in different designs in various has a leather "flower", emhla-the big shareholder in Reebok, one of the biggest US sports shoe companies - received new orders from the North, the Midlands and Scotland. Sales of Kickers are now three or In the late 1970s, Kickers four times higher than at the were popular with the sheepish same time last year. sort of students who wore dun-The immediate task has been

to find eoough Kickers to fill

Pentland's principal concern is that the Kicker craze might well disappear as

quickly as it began Pentland's hulging order books. Pentland has commis-sioned extra production from

Morocco, where Kickers are made; but it has had difficulty securing sufficient supplies of raw materials and trimmings. Piracy is also a worry. As soon as Kicker sales started to rise, cheap "copycat" products came on to the market.

buying them to pass off their fake Kickers as the real thing. But the principal concern for Pentland is that the Kicker craze might dissppear as quickly as it began. The company is working on

the extra leather flowers to

prevent its competitors from

new styles and new colours to sustain demand, but the prece dent set by Griggs, another British footwear firm, is far from reassuring.

Griggs has been making Dr Martens, the classic British working shoes, for decades. Two or three years ago, Dr Martens suddenly became fashionable.

The same shoes that had been sold to London construction workers for £20 were being snapped up st smart shops in Tokyo for £100.

Griggs boosted ontont to meet the sudden surge of demand - but the orders from the smart Tokyo shops have started to fall. Now Griggs has been forced to adapt to a new environment where Dr Martens are no longer quite so fashionable.

As the summer progressed, Pentland has stopped selling

purpose of the investment.

financing the clean-up pro-gramme have therefore been

meet its cost. That could be spread across

the whole electricity industry

by adding it to the cost of

using the transmission system. It is also suggested that the

distributors would be obliged

to huy the power from the sul-

phur-free plants in the same

way that they will have to take

should be permitted for all the

supply from nuclear stations.

## **Doubt over electricity emissions clean-up**

#### By Maurice Samuelson

BRITAIN'S £1bn programme to combat power station pollution

Under an ambitious Euro-

undertook that emissions of sulphur dioxide (SO2) should be reduced progressively over the next 25 years to only 40 per

and plant life in northern

negotiations between the elec-

tricity generating companies and the regional distributors about their trading arrangements after privatisation.

become a common sight on the

flowers so they could tie five or

six at a time to their laces. Kickers, selling for £40 or

Tha same difficulties, centring on the contracts for bulk supplies from power sta-tions, have already threatened to delay by at least six months the flotation in the 12 distribu-tion companies of England and Wales and caused the old Magnox nuclear stations to be

withdrawn from the sale. It has also led to the shelving of the generators' plans for three large, environmentally clean coal-fired power stations. The generating companies have told the Government that cutting contracts for power station output to a maximum of Above all, however, the Gov-ernment is being urged that contracts of at least 10 years five years instead of 15 will give them insufficient time to underwrite the heavy cost of fitting fine-gas desulphurisation equipment to coal-fired stations. Moreover, if the individual

That is particularly attrac-tive to British Coal, which is fighting to secure long-term appears to require, it might guarantees for its market in

lose business to an older, the face of threats from unconverted power station, thereby defeating the whole cheaper imports.

Once the clean-up programme is clarified, it would Several alternative ways of lower the asset value of the power stations prior to their privatisation, but it would remove an important element of uncertainty for potential investors.

The Government, for its part, says that the whole issue still subject to negotiation and that no decisions have yet been taken.

Drax power station, the only plant where large-scale antipollution work is in progress. belongs to National Power, the larger of the generating companies to be carved from the Central Electricity Generating Board.

PowerGen, its competitor, is expected to confirm in a month that it will instal de-sulphurlsers at two of its biggest plants, including the 2,000 MW Ratcliffe station in the Midlands. However, no contracts will be let until it knows how they will be financed.

#### By Richard Waters FURTHER backing for taxes on CLIENTS of three failed investment firms have been paid compensation out of the Compensation Scheme, set up almost exactly a year ago under the Financial

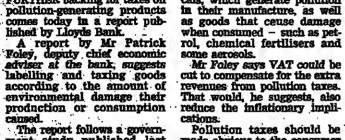
caused. ...

the environment.

Services Act. In all, 257 clients of the firms - Bowers Cadle, E. J. Collins, and Greenan Investment Management - have received £865,542, an average of £3,368. Most of the money (£608,902) was paid to clients of E. J. Collins, the stockbroking firm that went into liquidation in March. More than 200 other clients of the three firms will also receive compensation once they return their claim forms. There is also a "significant number" of others whose claims are more complex or

recently, according to the independent management company which runs the scheme. Compensation covers the first £30,000 of a loss and 90 per cent of the next £20,000. 1 N I

bave heen received only



Lloyds Bank report backs

idea of pollution tax

cut to compensate for the extra revenues from pollution taxes. That would, he suggests, also reduce the inflationary impli-

England.

and pre-production work, stra-

cals, which generate pollution

The company emphasised

Pollution taxes should be ment study published last month by Professor David Pearce, special adviser to Mr made obvious to the consumer and easy to understand, he says. By levying taxes at the Chris Patten, Environment Secretary, which proposed "pollution" taxes to preserve consumption stage, the impact on the UK's competitiveness would be minimised because imports would be subject to The Lloyds Bank report says

the same penalty as domesti-cally produced goods. However, Mr Foley says, the pollution taxation would cor-rect, rather than create, market distortions. It would mean adoption of such taxes by the the price of goods reflected their environmental cost and entire European Community. would be "greatly preferable." Being economical with the environment. Economics Department, Lloyds Bank, 71 would encourage research into. methods of reducing pollution. Taxes could be placed on goods such as electricity, chemicals and pharmaceuti-Lombard Street, London EC3P 3BS

**NORTHERN TELECOM** 

In the institute's June sur-

Insufficient demand

is shown as a growing worry. It was expected to be the main cause of concern during

is in doubt because of confusion over how to finance it after the electricity industry is privatised. Work has started at only one

power station, the 4,000 megawatt plant at Drax, North Yorkshire, accounting for only a fifth of the whole clean-up programme. No firm decisions have been taken about the work to be carried out at other

international deadlines. pean Community plan accepted last year, the Government

thought to cause widespread "acid rain" damage to forests

suggested. The generating companies say that since everyone will benefit from it, the electricity users should

coal-fired power stations which would be modified to meet the clean np targets. power station had to bear all the additional clean-up costs, as the Government currently

cent of the 1980 level by 2003. The sulphur emissions are

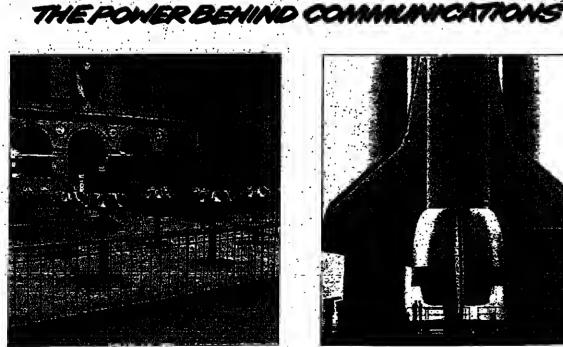
Europe and North America. Britain's clean-up programme is the latest casualty of the prolonged impasse in

big coal-fired stations to meet

## NID CASE IN

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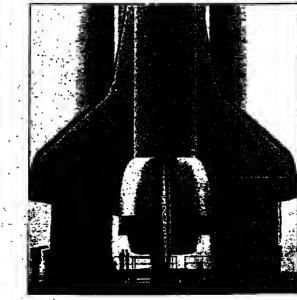
# Where do powerful ideas in communications come from?



## Paris Bourse - A major European stock exchange.

When the Paris Bourse decided to expand its services to meet growing demand in France, they chose Northern Telecom to supply their digital voice and data communications network.

With this system, the brokers, dealers and agents trading on the Exchange can give their customers rapid access to accurate and up to date information and maintain constant contact with shareholders, banks and stock markets worldwide.



## The thrust behind NASA's data network.

To carry the vast amount of data from its computer network to desktops throughout the Ames Research Center, NASA selected a Northern Telecom integrated network system. It links the widest variety of terminals of any PBX. It opens access to the local network of supercomputers, mainframes and minicomputers, it even reaches data on NASA's nationwide computer network.

In Canada we've been setting the pace for over 100 years.

In the USA we're an industry leader

In Japan we're the only foreign switching supplier to the public telephone network.

And in Europe, we're the market leader in digital PBX and packet switching, working with national partners to build a European community.

In fact, we're at the forefront in exploiting digital technology. And now we're developing this technology to take telecommunications into the next century.

Northern Telecom. The power behind communications across 5 continents and in over 60 countries.



## The world's largest telephone company.

When Japan's enormous public telephone network needed new community dial offices, they wanted the most advanced equipment available.

That's why they called on Northern Telecom - the corporation that has built the largest base of digital switching systems in service around the world.



## S.W.I.F.T. - the world's largest financial services network.

When the Society for Worldwide Interbank Financial Telecommunication decided to move to packet switching technology, it turned to Northern Telecom.

On completion of its enhanced network in 1990-1991. no fewer than 2,600 financial institutions in over 60 countries will be constantly linked. And every day, over one million messages will pass between them.



Ltd 44 (0) 753 \$15000: Northern Telecom GmbH 49 (0) 69 66970; NY Meridian s.s. 33 1 49 07 24 24.

## **UK NEWS**

## Higher-education funding 'is down'

By David Thomaa, Education Correspondent

PUBLIC SPENDING on higher education has fallen further in Britain in the 1980s than in almost all other industrialised countries, an independent study for the Organisation for Economic Co-operation and Development has concluded.

The unpublished study looks at changing patterns of finance in higher education across the OECD, the Paris-based group of industrialised nations. It was prepared by Mr Gareth Wil-liams, Professor of Educational Administration at London University's Institute of Education.

The report is to be debated at a three-day conference starting today in Barcelona, jointly organised by the OECD and the Council of Europe.

Reviewing spending patterns in 13 OECD countries, the study concludes: "Countries where higher education has apparently had the least favourable treatment in recent education courses is not well suited to mass higher educa-tion," the report concludes. years are Denmark. [West] Ger-many, the Netherlands and the United Kingdom." Critics of the UK Govern-

tionally the principal users of

the service.

clusion.

Moreover, even after the recent financial squeeze, total spending per student in British universities is higher than in any other country, except in private US univarsities, the most prized sector of US higher ment's policy towards the universities and polytechnics are likely to seize upon that con-

education. However, other aspects of The report shows that most the 90-page report confirm arguments used by ministers to defend their policies, partic-ularly on student loans. OECD countries have cut funds to higher education in the 1980s. Japan and Spain were the ouly contries to escape such cots in the decade up to the mid 1980s. Ouly The report cites figures showing that Britain has the France and Finland are pre-dicting increased public spend-ing in the sector in the foresee-able future. most generous financial snpport for students of any coun-try in the study, but that is

coupled with low participation rates in higher education. The study also points to widespread interest in introdu-cing more private funds into higher education. "The British system of relatively generous grants for all students on traditional higher

Scandinavian countries led the way in the recent introduc-tion of student loans, although there are now fears that they might be deterring some potential students from higher edu-cation. There is a general desire for more husiness funding of higher aducation, although the report suggests that Britain has gone relatively far in this direction.

A paper prepared for the conference by the Council of Europe questions whether the US derives clear benefits from devoting a larger proportion of national income to higher education than most European countries.

However, it also notes there are few reliable comparativa figures on higher education, although it costs almost \$100bn (£64bn) a year in the US and a similar amount in Europe.

## **DIY** retail sector 'faces slowdown in growth rate'

By Maggie Urry

A GLOOMY ontlook is predicted for do-lt-yourself retailers, suggesting that the DIY market growth rate will slacken after the rapid expension in most of the 1980s. The report, hy economic forecaster Staniland Hall, sug-gests that DIY spending has been boosted by rising owneroccupation, particularly through council house sales. It control in the growth rate in the DIV market to fall to 16 per cent in the seven years to 1994, compared with 25 per cent in the previous seven

years. years. "A crunch must come sooner or later in the fast-growing DIY retail sector," Staniland Hall says, adding that it is probable in the early 1990s. The leading retailers have achieved growth rates faster

bury House, Upton Park, Slough, SL1 201. Price £125.



FINANCIAL TIMES MONDAY SEPTEMBER 4 1989

# Car designer wins China deal

#### By Richard Tomkina, Midlands Correspondent

60,000 units a year. The vehicle will be based on the chessis and engine of the TJ130 truck, a 20-year-old design in produc-MGA DEVELOPMENTS, a wehicle design and engineering company based in Coventry, West Midlands, is working on what is believed to be the larg-est vehicle design project awarded hy China.

It is being paid \$12m (£7.69m) hy the Tianjin Antomotive Industrial. Corporation of China to design and put into production a multi-purpose, 1%-tonne truck, the TJ135.

China's decision to commis-sion a design marks a signifi-cant break with tradition. Most from Marubeni, the Japanese trading house, which planned to put the work out to its assovehicles made in the country have been variations of West ciates. MGA, formed in 1979, is ern models, manufactured under licence.

Production of the TJ135 is relativa newcomer to vehicle design and engineering and is small compared with betterdue to start in Fehruary 1991 at a new plant in Tianjin, 75 miles known companies such as Hawtal Whiting, of Basildon, sonth-east of Peking. The mak-ers are aiming for an output of

Essex, and International Automotive Design, of Worthing,

Sussex. Since 1985, however, when it invested heavily in computer-aided design equipment and moved to its present site in Coventry, the number of peo-ple it employs has risen from 30 to 260 and annual turnover has convent to 68m a 20-year-old design in produc-tion at Tianjin. The MGA project includes styling and engineering the vehicle body and interlor, prod-ucing of a prototype; manufac-turing tooling, assembly and inspection equipment; and helping with plant layout. The contract is MGA's first outside Europe and was won in the face of fierce competition from Marubeni, the Japanese has grown to £8m. Mr Michael Gibbs, chairman,

said most of the company's body styling work involved designing variations of existing models for companies such as Ford, Volvo, Jaguar, Rover, Leyiand-DAF, BMW and Land Rover.

Most of the major manufac-turers still have the in-house capability to design and engl-neer a car, but they don't have the capability to do several concurrently," he said.

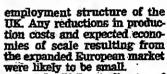
Little boost to jobs seen in single market of 1992 By Alan Pike

GAINS IN employment as a result of the change in the EC to a single market in 1992 are likely to prove "rather mod-

the est," according to a report by the Employment Institute. The report - by Paul Ger-oski and Jonathan Haskel, economists in the London Busi-ness School's Centre for Business Strategy - is contained in the institute's latest economic study. It says estimates of medium-term community-wide employment growth are in the range of 1.8m-5m jobs.

Such gains, it says, are small when set against Europe's working population of more than 140m, and would reduce the EC's unemployment rate by only 1-2 per cent.

The single market, the authors say, is unlikely to bring about big changes in the



Dr John Philpott, director of the Employment Institute, said yesterday that when delegates to this week's TUC conference in Blackpool and the political debated 1992, they would be wise to ignore the "hype and rhetoric" and consider instead the more sober view presented

in the report. While the UK had to be prepared for the single market through investment in capital, research, development and training, there was a need to be wary of claims that 1992 proposals alone would result in a transformation of industry.

per would need to spend £68,000 on an Access card to qualify for one return ticket to New York.

Mr Keith Mills, managing

director of Air Miles Promo-

"We have nearly 100 compa-nies with 15,000 outlets partici-pating in the scheme and our

research shows that some 3.6m

consumers are currently col-lecting Air Miles," he said. More than 4,000 airline book-

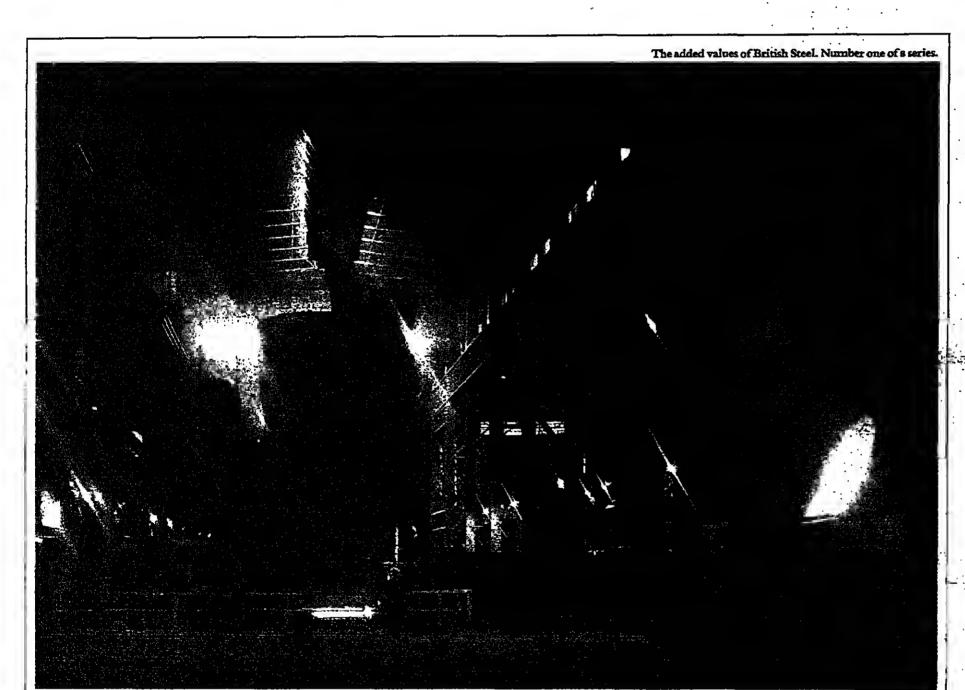
ings have been made with Air Miles vouchers since its

launch. The present rate of bookings runs at 600 a week. Some 700m Air Miles have been given away through

retailers, with a further 600m in circulation from consumer

promotions such as a competi-tion run by Cadbury's Eclairs chocolate brand in conjunction with Woolworth's.

Last week Thomson Holi-



Market research services up 8% last year

#### By Christopher Parkes, Consumer Industries Editor

**UK SALES of market research** services grew hy 8 per cent in real terms last year, continuing the strong expansion since 1982, according to the Association of Market Survey Organisations

Growth has been helped hy increased demand among companies other than consumer goods manufacturers - tradi-

facturers formed the biggest Non-consumer research accounted for 60 per cent of turnover last year against 48 single client group, paying £32.5m during the year to investigate the rapidly changper cent in the early 1980s. ing habits, demands and lifestyles of consumers.

Combined turnover of the association's 31 members rose However, television and to £206m last year, accounting other media companies came for about three quarters of the industry's sales. second, with £20m, Government clients spent £8.2m.

Food and soft drinks manu-Most surveys among consumers were devoted to market measurement, developing and testing products and monitor-ing advertising, while most non-consumer work studies the retail and wholesale trade.

AMSO Hondbook 1969/90. AMSO, Ince House, 60 Kenil-worth Road, Learnington Spa, Warwickshire CV32 6JY.

ever, and the six largest retail-ers are likely to see their sales growth converging with that of the sector as a whole. The Do-It-Yourself Market to 1994. From Stanilond Holl Associates, P O Box 643, Alder-

than the market as a whole, aided hy acquisitions. It is expected to slow down, how-

## Light industry.

You may think of British Steel as one of Britain's heavyweights. And in terms of our size and importance to the economy, you'd be right.

But it's surprising how light-footed this giant can be. Especially when it comes to meeting - and anticipating - our

customers' demands.



HOW BRITISH STEEL HELPS

CUT YOUR PETROL BILLS.

Our lightweight steels are shining examples of how we're adding value to our products.

The car industry, for instance, at home and abroad, is making more and more use of British steel. Because we're researching and developing light, sophisticated steels which are strong and anti-corrosive, yet malleable enough to press into complex shapes and light enough to help cut fuel consumption.

Then there's cans. Tin cans. Now made more and more from lightweight British Steel tinplate. Good for us, of course. And good for the environment, too. Because our cans are eminently recyclable.

Unlike glass or plastic bottles (or cans of other metals), they don't need special treatment. A quick pass with a magnet over the municipal dump, and out they come: 950 million of them last year.

#### BRITISH STEEL LITE.

What's more, we're very happy to see them back, because recycling has always played a large part in steelmaking.

Our lighter steels are becoming more and more versatile. We'll be happy to explore the possibilities with you, if we haven't already.

The general point to be made is this. We don't just make large quantities of a commodity and wait for a buyer to call.

We aim to make precisely the right amount of precisely. formulated products and deliver them precisely on time.

And that's no light undertaking.

WE'RE ADDING VALUE AT BRITISH STEEL.



By David Churchili, Leisure Industries Correspondent

BA to encourage

THE AIR MILES holiday flights promotion introduced last year by British Airways is being rejuvenated by the re-launch of BA's Super Shuttle today to leading UK cities. BA is giving passengers 50 free Air Miles vouchers for

each of their first three journeys un the new Super Shuttle Executive service, followed by 100 vouchers for every subse-quent domestic Shuttle flight taken, up until the end of October.

The move is aimed not only at helping the fortunes of the Air Miles scheme but also to make BA's Shuttle service more competitive in the impor-tant husiness travel market. · BA's decision to offer vouchers for customers on its flights reflects determination to help the promotional scheme.

The promotional scheme. Air Miles was launched last Autumn by BA through a 51 per cent-owned company, Air Miles Promotions. It followed BA's concern that, along with most leading airlines, it had several million unsold seats each year on its international passenger network.

days decided to accept Air Miles vouchers for part pay-ment of any of its brochure holidays. Poundstretcher, BA's own holiday company to long-haul destinations, already accepts the vonchers in part payment. each year on its international pessenger network. The scheme is similar to the : Green Shiald stamps scheme popular in the UK in the 1960s and early 1970s. The aim is to encourage consumers to shop with particular stores or use specific services. payme Mr Mills acknowledges that the scheme still has some way to go to become established. "It took Green Shield six years to get off the ground in the UK, so I think we're not doing too hadly so for "he serve

badly so far," he says. He believes that the scheme will develop a "critical mass" of sufficient collectors later this year to become profitable for BA.

specific services. Companies pay between 6p and 9p to Air Miles promotions for each voucher and then give them to customers according to how much they spend. The Sketchley dry cleaning outlets, for example, give one; voucher for every 25 spent; Shell gives one for every 25 worth of petrol bought; while National Westminster Bank's Access, Visa, or MasterCard users get one voucher for every 210 spent with their credit card.

card. When consumers have col-lected sufficient vouchers they can axchange them a BA return air ticket to virtually anywhere in tha world. A return trip to Paris requires 450 Air Miles, New York 6,800 miles, and Sydney 20,000. The scheme, however, has been criffcised for offering too little for consumers. Marketing experts have suggested that the large number of purchases needed to pay for flights dis-courages many shoppers from

courages many shoppers from collecting them. Buying a £13,000 MG Mon-

tego car from a participating dealer, for example, would only qualify for two return tickets to Paris. Alternatively, a shop-



By then, however, Air Miles may face competition from other similar promotions. Nor-folk House Group, a USM-listed

company, has launched a Holi-day Points scheme aimed at

providing incentive schemes for discounts off holidays.-

a deal

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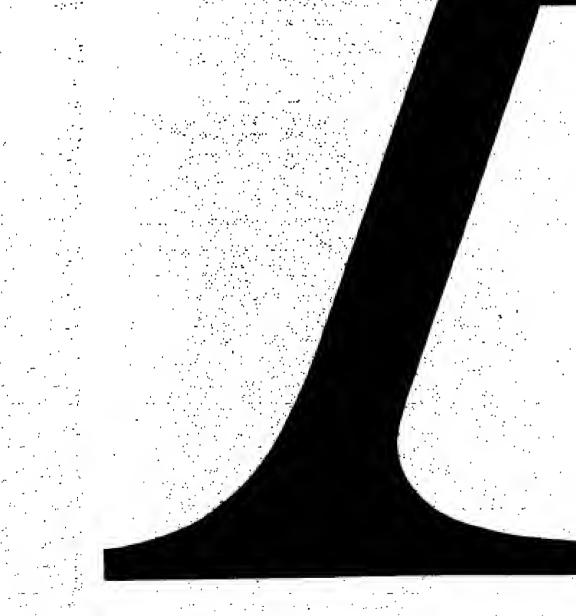
FINANCIAL TIMES MONDAY SEPTEMBER 4 1989

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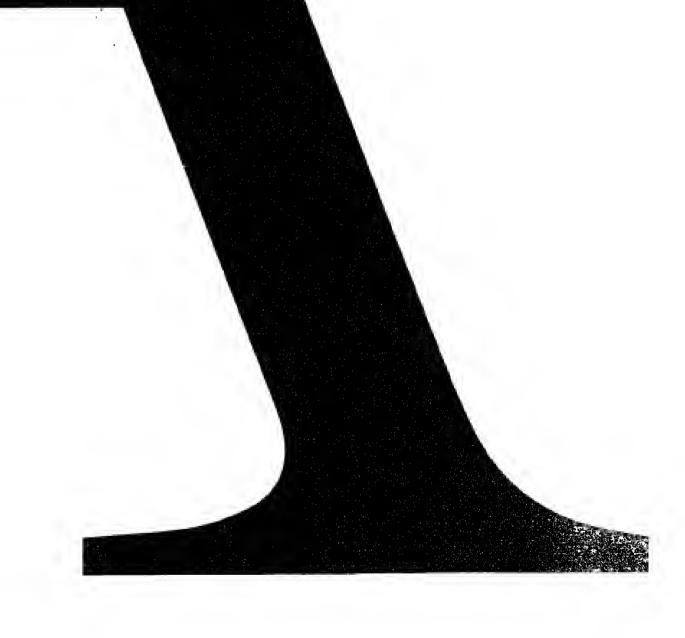
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#### **UK NEWS**

# **Overseas competition for** council tenders 'will grow'

#### **By Richard Evans**

LEADING French, Dutch and Spanish companies are likely to be serious challengers for council services such as refuse collection put out to tender, according to a report published today by the Association of London Authorities. So far, local authority direct

labour organisations have won most of the contracts for refuse collection and street cleaning put out to teoder in London and the rest of the country.

However, most ALA members and large authorities such as Sheffield, York and Southampton have been approached not just by local bidders but by overseas companies, including Sitaclean Technology and Cory Onyx of France.

By Raymond Snoddy

apart from those receiving

The latest monthly research

carried out for the Financial

Times by Kennington Research

does, however, suggest that the

total market for satellite televi-

sion - those who say they will

definitely or probably instal equipment — is declining as some of the "probables" decide

About 4.5 per cent of the

population say they will defi-nitely get satellite television -

988,000 homes. That represents

a slight increase on the April

The percentage of the popu-

lation who say they will proba-hly instal satellite receivers

has declined from 15.7 per cent

in April to 10.8 per cent in

August - 2.3m home

against

figure.

them via cable networks.

Cory Onyx has won a £2.2m refuse contract in Bromley, Kent, and a £1.5m refuse and street cleaning contract in Tower Hamlets, London. Sitaclean has the £886,000 a year refuse collection contract in Erewash, Derbyshire. The ALA publication pro-vides local authorities with

likely that more and more authorities would find them-selves dealing with a number of Continental competitors on details of the Continental com-petitors and a history of their the tender list. "This guide will be a crucial starting point for assessing the involvement in municipal con-tracts in their own countries. competition and recognising the European challenge," he Six council services, including refuse collection, street cleaning, vehicle and grounds maintenance, and school meals, must be put out to com-The Continental Challenge European competition for local authority services. ALA, 36 Old pulsory competitive tender by Queen Street, London SW1H SJF. 25. all councils in stages during

N Sea oil platform shut down after 'kick' Mr Len Turner, vice-chair-

By James Buxton. man of the ALA, said yester-day that as the second round of Scottish Correspondent tendering was completed for the phase that is to begin in

A NORTH SEA oil platform January, and as further rounds opened, it was increasingly was shut down yesterday and its non-essential personnel evacuated after a high-pressure "kick" was encountered during

Ack." was encountered during drilling. Some 113 men were evacu-ated from Amoco's North West Hintton platform, which lies about 90 miles northeast of Shetland, leaving 75 essential persounel on board. No ona was injured and there was no explosion.

One of the platform's drilling derricks was drilling a development well when the drill yesterday morning encountered an nnexpected zone of high an intexpected zone of high pressure gas. Although this caused a series of heavy vibra-tions, a possible blow-out was averted by swift closure of the blow-out preventers - valves that block off the flow of oil and can from the well

and gas from the well. Production on the platform, which normally runs at between 19,000 and 20,000 bar-rels of oil and gas per day, was shut down. In accordance with Amoco company policy, non-es-sential personnel were evacuated to nearby platforms.

An Amoco spokesman said it was not known when production would resume.

**D. C. Thomson** ends printing in Manchester

D. C. THOMSON, the Scottish publisher, yesterday announced a £50m reorganisa-tion of its newspaper production facilities. The restructuring means the

closure of the company's print-ing facilities in Manchester with the loss of 138 jobs. At present the company employs a total of 2,750 people.

It will make colour available to the firm's publications, which include The Sunday Post, The Weekly News and the Dundee Courier and Evening Telegraph.

Printing in Manchester has been slowly run down in recent years to allow retirement and natural wastage to

## Exchange's paperless trading plan worries listed companies By Richard Waters

LISTED companies expressed fears about the Stock Exchange's planned paperless trading system for the first time last week.

time last week. Concern surfaced at the meeting of the Investor Rela-tions Society late last week, which heard representatives from the exchange explain how the system will work. Listed as being present were more than 100 representatives of leading companies which included British Telecom, Imperial Chemical Industries.

**Imperial Chemical Industries**, National Westminster Bank and Marks and Spencer. Companies are worried that

the long-awaited antomated settlements system, Taurus, will make it more difficult and expensive for them to identify who owns their shares.

"There was very widespread disstilifaction," said one repre-sentative at the meeting. "Peo-ple feit very concerned."

Another said: "People could see nothing for companies except increased cost and the ame, or marginally worse, sersee nothing for companies except increased cost and the same, or marginally worse, ser-vice." At the heart of the fears is the exchange's plan to extend its nominee system, currently restricted to market makers, to cover all users of the market.

Oil.

Another, who declined to be named, said that the volume of

requests would put too much strain on the system.

strain on the system. The exchange sought to counter the fears by emphasis-ing that its plans are still at the design stage. It also pointed out that a representa-tive of listed companies sits on the committee responsible for the interpret of Taupus All shares traded in the mar-ket would be registered in the name of one of the so-called Taurus Account Controllers, which will include banks, bro-kers and other institutions. the development of Taurus.

Lers and other instrumons. Under present plans, compa-nies will be given information about the holdings of these TACs once a formight. They will only get information about the underlying shareholders However, companies are afraid there will not be enough time for proper consultation. Experts say that to meet its scheduled introduction by the end of next wear full specifics. end of next year, full specifica-tions for Taurus will need to be once every two months but will be able to request it more often.

produced before the end of this year. That leaves companies fearing they will be presented Companies fear that by issu-ing a request they will signal to the market that they fear a with a fait accompli.

Age trends behind high pay rises, survey says By Jimmy Burns, Labour Staff

FRESH EVIDENCE of the extent to which UK demo-graphic trends are contributing to pressure for higher pay set-tlements emerges today with the publication of two reports on the pay of clerical and man-ual staff.

uai stan. The reports, carried out by the Institute of Administrative Management and Reward, the pay and employment research group, found that companies are having to award higher pay increases to retain and recruit a diminishing number of young people entering the

One report was based on surveys of pay to over 250,000 employees ranging from a can-teen assistant to a senior office technician during the period January to June 1988.

While the average annual increase recorded for these staff was between 7.7 per cent, skilled and semi-skilled 17year-olds were getting pay increases of up to 14 per cent.

Another report detailing sal-aries being paid to over 30,000 clerical and administrative staff at 227 offices at April 1 1989, found that novice and basic office clerks below the age of 18 had been getting pay increases of 10-15 per cent.

The surveys confirm con-tinuing wide regional differentials in pay rates. For clerical staff, tha six highest-paying regions (all in the south-east) have moved ahead of the national average by 1.3 per cent, while the six lowest regions (all in the Midlands, tha north, the south-west and East Anglia) have moved behind the national average by

1.6 per cent. One of the surveys also found that 34 per cent of com-panies have their manual workers on a basic 39-bour week, while 19 per cent are still on 40 hours and 18 per cent have moved to 37.5 hours. Only 7 per cent worked 35-hour weeks

Clerical & Operative Rewards; Office Trend Report 1989.(270 and £25 respectively.) The Reward Group, Reward House, Diamond Way, Stone Business Park, Stone, Staffs ST15 0SD.

SALES OF satellite television Mr John Clemens, managing receiving equipment surged director of Kennington, which is being merged with a new company, Continental Research, said: "This kind of last month, in spite of the holiday season and unusually hot weather. trend probably reflects grow-ing awareness of what is on offer and of the likely cost and According to the FT Satellite Monitor, the total number of satellite dishes installed rose by 33,000 - the largest is a result of those in the midmonthly increase since the monitor began six months ago. dle market making up their

the next two years.

**Big rise in satellite TV sales** 

minds." The best estimate now is that 160,000 British homes can About a third of the potential market said they did not know when they would instal directly receive satellite channels such as Mr Rupert Mursatellite receivers. doch's Sky Television, MTV or W. H. Smith's Screen Sport,

Of the remainder, only one in four said they would move by the end of December and the rest, 73 per cent, said some

time next year. Allowing that not everyone buys products when they say will, that suggests a total they installed base of 430,000 dishes by the end of the year.

The main two reasons given for delaying installation are the cost and lack of knowledge of what is available.

Only 16 per cent cite waiting for British Satellite Broadcasting as the main reason for delay, BSB - which has Pearson, publisher of the Financial Times as a shareholder - says it plans to launch its five channel satellite service "in the

Only one in 10 said they were delaying because of poor quality of the programmes. Research, price £185.

Just as the June figure for television satellite installations was swollen by 10,000 dishes given away by the Today news-paper, so the August figures include sales from the Sun's "100,000 sale-or-return dishes" campaign and the News of the World's "50 per cent off" promotion. Last week Sky Television

announced a £21m advertising campaign behind a subscrip-tion package which will offer all the necessary equipment and four channels for \$4.49 a

week Market research, based on a sample of 4,136 adults located 10 homes with large satellife dishes and 23 with the 60cm dishes needed to get Astra

channels such as Sky. Because of the small num-bers involved the estimate of 160,000 homes that can directly receive satellite transmissions is subject to a margin of error of plus or minus 25,000.

The strongest interest in sat-ellite television is among the under 44s hnt the market is spread fairly evenly across the

The concept is most popular among skilled workers but professional and managerial homes are not far behind.

The full FT satellite monitor is available from FT Market minimise redundancies. Prince plans community 'army' Financial Times Reporter **PRINCE CHARLES plans to** 

create a volunteer community army of at least 10,000 young le between the ages of 16 and 25 working on projects such as helping the handi-capped and reclaiming derelict land

Details of the scheme, drawn up after months of consulta-tions with Cabinet ministers, Labour Party and trade union leaders, are scheduled to be announced in the spring next

The project, to be organised by the Prince's personal char-ity, the Prince's Trust, would aim to attract 10,000 young people initially, rising to as many as 100,000 as it becomes more established.

more escapinsned. The Prince's idea is that those in work would be paid by their employers and allow-ances would continue to be claimed by those on youth training schemes.

time to draw their allowances and others could be supported by funds raised by local busi-nesses. Young people on the scheme would work fail-time for three months. Advisers to the scheme are

likaly to be Sir Richard

Prince Charles: plans a volunteer community army

the scheme would provide a common experience for young people of different back-O'Brien, former chairman of the Manpower Services Com-mission, and Sir John Cassells, director general of the grounds and put right "the damage done to the sense of community within society by a The Sunday Times, which interviewed the Prince, said social philosophy too narrowly based on individualism."

National Economic Developent Office.

Students would also con-



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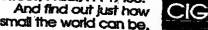
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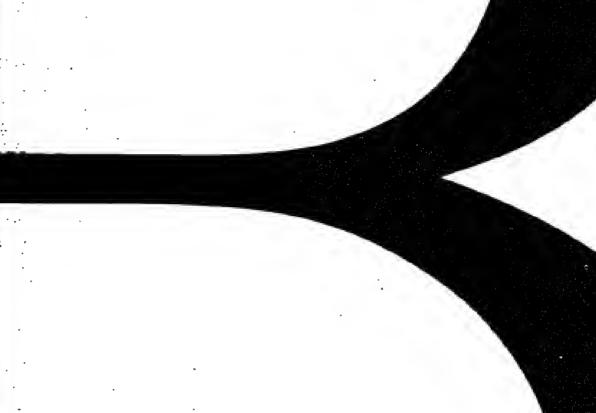
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FINANCIAL TIMES MONDAY SEPTEMBER 4 1989

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# That's how easy it is with the new Super Shuttle from BA.

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GAVERS

September 18-19

International High Definition Television Exhibition - HDTV

& Conference (01-446 8211)

September 29-October 1

(01-727 1929)

National Franchise Exhibition

Redhill Acrodrome

Heathrow Park Hotel

Earls Court, London

NEC, Birmingham

**Earls** Court

## Shand Committed to Construction

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Shand Construction Ltd. Shand House, Matlock, Derbyshire DE4 3AF. Tel: (0629)734441

## Chelmsford shopping facilities

Work on fonr contracts in Chelmsford, Harlow and Saffron Walden, together worth over £9m, has been started by EMSON EASTERN.

The largest, at over £6.Sm, is at Riverside Park, Chelmsford. The scheme, for Citygrove Developments, is for the construction of a retail park. The year-long project has just started.

Another of the contracts is also in Chelmsford. It is a joint Emson Developments/Chelmsford Borough Council scheme and will provide offices at Regina Road.

#### £50m Sellafield project Sir Robert McAlpine & Sons has been awarded a contract worth over £50m by British McAlpine & Sons under a previous contract. Construction will be of Nuclear Fuels for the main building and civil engineering beavily reinforced concrete walls and suspended floors supported on heavy structural steelwork - all to seismic works on the second medium active solid waste encapsula-

tion plant (MASWEP EP2) com-plex at Sellafield. design. Stainless steel linings will be applied to the walls and floors of the process areas and The contract covers the construction of an encapsulation building for intermediate level externally walls above a level of six metres will be clad in insulated aluminium faced

waste, a services building, cement silos and a grout wash-ing huilding. The three-storey encapsulation building, meacladding papels. Tha services building, which will be of structural steel-frame suring 120 metres x 60 metres, will be housed within an enveconstruction. will contain changing rooms, refreshment lope structure on foundations already prepared by Sir Robert areas, plant rooms and the main distribution centres for

the building services

The contract includes the installation of four EOT construction cranes and plumbing within the services building.

The EP2 encapsulation plant at the Sellafield nuclear fuel recycling plant in West Cum-bria is part of a further £500m investment in waste manage-ment and treatment by BNFL which will result in the already drastically reduced low level liquid discharge from the site reaching a "virtually zero" sta-tus by the early 1990s.

Work, due for completion in July 1991, is being carried ont under the direction of BNFL.

## **Refurbishing the Royal Academy**

BOVIS CONSTRUCTION, a P&O company, has been awarded a \$4m management contract to extend and modernise the Royal Academy of Arts in Piccadilly, bringing the gal-leries up to international stan-

building. Work begins shortly. Public areas will not be closed and the exhibition programme will continue. A ticket office, cloakroom and ladies toilets will be built in the entrance foyer of Burlington House. The Diploma Galleries on the second floor dard and easing the movement of visitors around the historic

**CONSTRUCTION CONTRACTS** 

roofed. Some present features, lika the tiled floor, and the three-inch thick doors, will be stored. A 4,000 sq ft temporary roof will be erected over the Galleries.

The work should be completed by September 1990.



**FINANCIAL** 

COMPANY MEETINGS alibur Grp. Excelibur House, Park Lane, Birningham, 11.00 n Tochnology, Fleet Mill, Minley Road, Part Harts, 10.05 mersion Hidge, Conneughi Roome, Greet Curen Breet, W.C., 10.30

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Trade Fairs and Exhibitions: UK DIY Trade Show (01-302 8585)

Carrent Top Drawer Gift and Decora-September 17-19 tiva Accessories Exhibition (until September 6) (01-727 Gallery 89 - Framing and Fine Art Market (01-855 9201) 1929) Alexandra Palace

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Art Market (01-805 3201) Olympia 2, London September 18-22 International Handling & Stor-age Exhibition (0895 58431) NEC, Birnaingham Current International Autumn Fair (until September 7) (01-855

9201) Olympia September 5-8 International Carpet Fair

(021-705 6706) Exhibition Centre, Harrogate

Tara Hotel, London September 19-22 September 5-8 Offshore Europe Exhibition and Conference (01-549 5831) Aberdeen International Helicopter Tech-nology & Operations Exhibi-tion (01-549 5831)

September 10-13 International Menswear -

September 25-28 International Police Exhibition MAB (01-437 8754)

September 12-14 Point of Sale, Merchandising and Display Exhibition and Conference (01-340 3291) Business Design Centre, Islington Barbican, London September 26-27 Independent Power Generation Conference and Exhibition -INPOWER (0737 768611)

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#### **Overseas Exhibitions**

International Technical Fair International Autumn Fair (01-836 5219) Plovdiv (nntil September 9) (0375 Oct 2-6 International Robotics, CAD/ CAM, Automation Engineering Leinzig Show of the Nations Exhibition (01-977 3474) Exhibition - PRODUCTIQUE (01-225 5566) Vienna Paris October 9-14 Pre-Press Exhibition (0372 International Fair for Instrumentation and Automation -INTERKAMA (01-794 0166) Copenhagen Dusseldorf International Fisheries Indus-try Exhibition (01-948 9900) October 10-14 International Anti Pollution, Environmental & Safety Tech-nology Exhibition - IFEST (01-639 7265) Nantes Ghent October 12-15 Frankfurt International Languages, Translation & Cultural Communication Trade Fair (01-977 Paris 3474)

Vienna

#### **Business and management conferences**

Sentember 11 The Industrial Society: Annual hours - principles into practice (01-262 2401) London September 12 CBI Conferences: Pay and per-

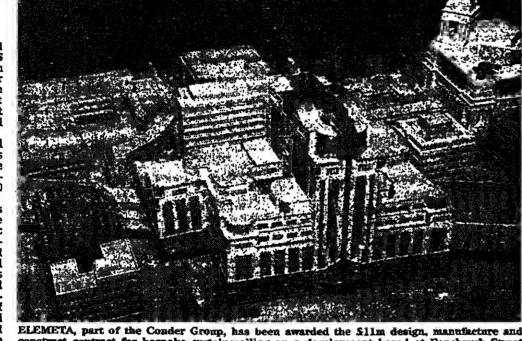
formance (01-379 7400) Centre Point, London September 13-14 Financial Times Conferences: orld Mod or (()

## Building offices in Sydney

The newly-established Anstralian office of BOVIS INTERNATIONAL bas been appointed project manager for a £12m contract to build an office and retail development in Sydney for P&O Australia. It is boped that construction will start in late 1999.

The 14-storey building will with 2,600 sq ft of offices with 2,600 sq ft of retail space at ground level. A Krupp sys-tem will provide parking for 30 vehicles at basement level.

The external appearance is designed to blend with the environment and the historic facade on the Sussex Street ele-vation will be retained and restored. The retail area will consist of aluminium and glass with masonry elements faced in polished reconstituted granite. The new facade will be of precast concrete panels faced with polisbed reconstituted granite. Windows will be glazed with Austint grey glass.



construct contract for bespoke curtain wailing on a development based at Penchurch Street station, London EC3. The steel and aluminium wall panels will be clad in granite.

APPOINTMENTS Management changes

SWEDEN

The Financial Times proposes to publish a Survey on the above on

#### **2 OCTOBER 1989**

For a full editorial synopsis and advertisement details, please contact:

#### CHRIS SCHAANNING OR **GILLIAN KING** on 01-873 3428 or 4823

or write to them at:

FINANCIALTIMES

Number One, Southwark Bridge London SEI 9HL.

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FIDELITY DISCOVERY FUND Société d'Investissement à Capital Varieble Luxembourg, 5 Boulevard de la Foire R.C. Luxembourg B 22.250

#### DIVIDEND NOTICE

At the Annual General Meeting held on August 31, 1989, it was decided to pay a dividend of US\$ 0,07 (seven cents) per share on or after September 15, 1989 to shareholders of record on September 1, 1989 end to holders of beerer shares upon presentation of coupon No 5.

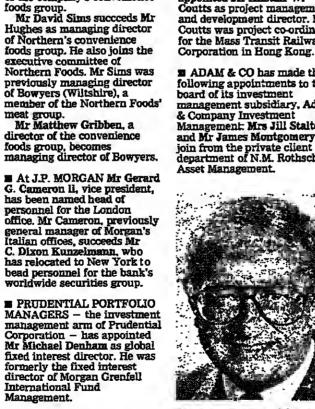
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> KREDIETBANK S.A. Luxembourgeoise 43, boulevard Royal L - 2955 LUXEMBOURG

## at Northern Foods

Mr Tony Hughes has been appointed managing director of NORTHERN FOODS" director of business grocery group, which includes the Fox's and Elkes biscuit companies and the canning and fruit juice operations of Batchelors (Ireland). He has been a director of Northern Foods since 1986 and was formerly managing director

of the company's convenience



REDMAN FISHER ENGINEERING, the West Midlands-based manufacturer of industrial flooring, has appointed two directors: Mr William Farnell becomes perfurction director and Mr production director and Mr Barry Trubshaw is promoted to sales and marketing director. Mr Farnell was production manager and Mr Trubshaw was UK sales manager. Redman Fisher is a member of the Wolverhampton-based C.L

Group.

Mr Brown is senior

vice-president of Euromoney Inc based in New York, Mr

Kong. Mr Hewitt is financial

Cohen is publisher of Asiamoney based in Hong

Mr Christopher Brown, Mr Daniel Cohen, Mr Paul Hewitt and Mr Gerard Strahan have been made directors of EUROMONEY PUBLICATIONS. All four are executives of the company.

Croda Int. Ecinburgh Fund Mar Hambro Countrywick director and company secretary and Mr Strahan is Mecca Leisu Nurdin & Pe Perepon Cor Ouicks Sud-Plus Sun Alliance development. Mr Padraic Fallon has become chief executive of Euromoney Publications and Mr Richard Ensor deputy chief executive. Williams Hodge. Wimpey (George) Dividend & INTEREST FAYMENTS

Flands; Black (Peter) Interiors;

American Tst. American Tst. Anglo American Gold Bank of Nova Scotla Blue Circle

А

BFG Finance Fitg. Rate Nts. 1995 5249.17 Bank of Greece 104 % Ln. 2010 54 pc. Bancieye Oversees Inv. Gtd. Fitg. Rate Nts. DCI, the Scottish property development group, has appointed Mr Alistair W. Coutts as project management and development director, Mr Coutts was project co-ordinator for the Mass Transit Railway A MISSING SLIDE

ADAM & CO has made the following appointments to the board of its investment management subsidiary, Adam & Company Investment Management: Mrs Jill Stalte and Mr James Montgomery join from the private client department of N.M. Rothschild Asset Management.

Mr John Dawson (above) has Mr John Dawson (above) has been appointed operations director of CIM INTERNA-TIONAL, the Hampshire-based food group. He was previously managing director of Ess-Food Danepak, the Danish-owned UK bacon and food product processor, packer and distribu-tor.

■ LONDON AND BISHOPSGATE INTERNATIONAL INVESTMENT MANAGEMENT has appointed Dr Christopher Adcock as director of quantitative investment research. He was previously head of technology for County NatWest Investment Management.

■ Mr Allan Capp has been made manufacturing director at NORTHERN RUBBER. He was previously general works manager of the United Kingdom Optical Company.

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Stockholm

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there have been no changes to the details published

#### FINANCIAL TIMES CONFERENCES

The following conferences are among those to be arranged by the Financial Times this Autumn and Winter:

> WORLD MOTOR 13 & 14 September - Frankfurt

RETAIL FINANCIAL SERVICES 2 & 3 October - London

EUROPE AND THE NORDIC COUNTRIES 9 & 10 October - Stockholm

FT-CITY COURSE 9 October-27 November - London

WORLD MOBILE COMMUNICATIONS IN THE 90s 11 & 12 October - London

**RE-REGULATING EUROPE'S FINANCIAL** SECTOR 16 & 17 October - London

FINANCIAL TIMES/PRICE WATERHOUSE CAPITAL MARKETS WORKSHOPS 16, 17 & 18 October 15, 16 & 17 November 4, 5 & 6 December - London

FT CITY SEMINAR 31 October, 1 & 2 November - London

> BUSINESS WITH SPAIN 6 & 7 November - Medrid

WORLD SHIPPING IN THE 90s 14 & 15 November - Amsterdem

WORLD ELECTRICITY 16 & 17 November - London

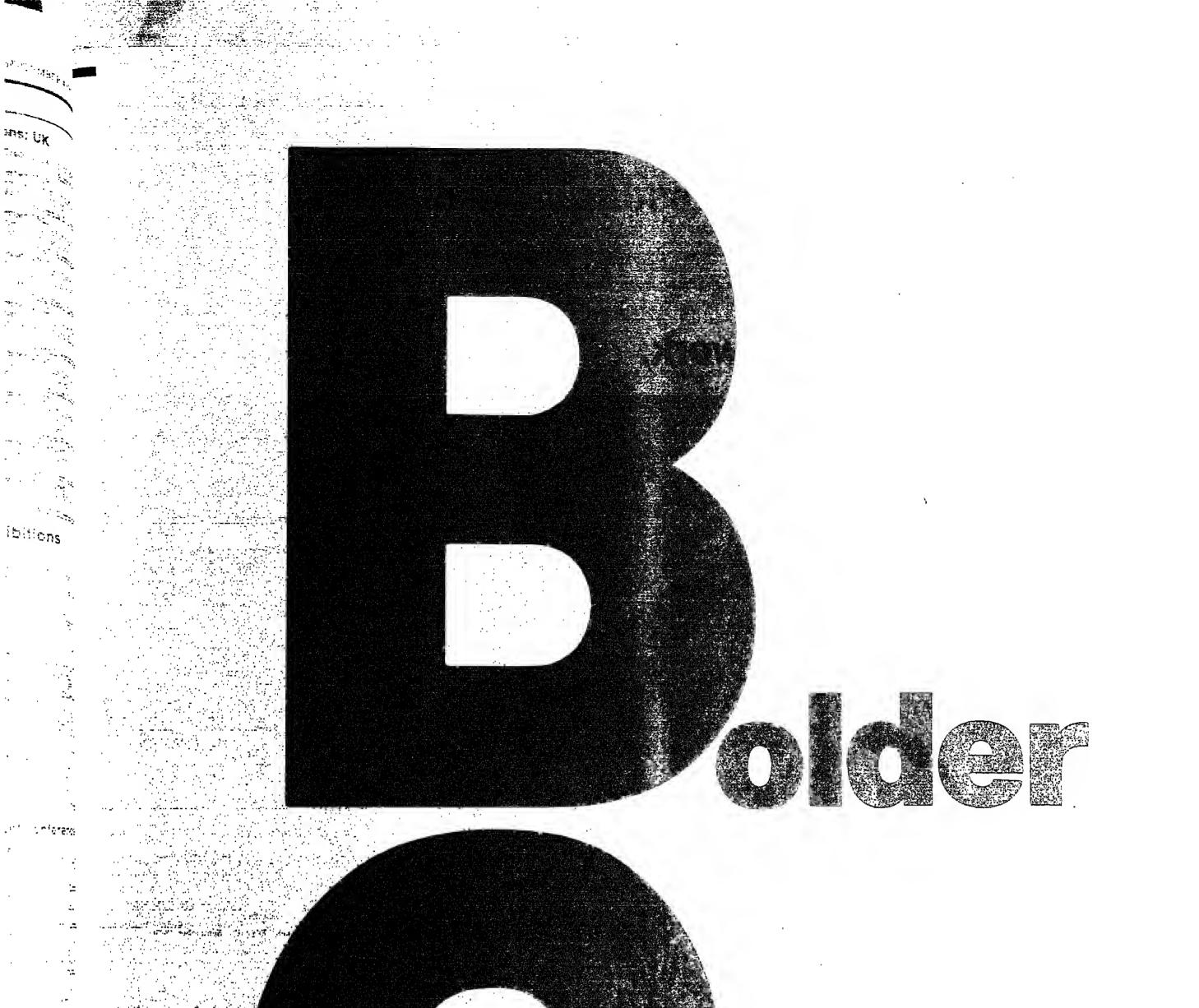
EUROPEAN FOOD AND DRINK INDUSTRY 28 & 29 November - London

WORLD BANKING: EUROPE AFTER THE **DELORS REPORT** 30 November & 1 December - London

WORLD TELECOMMUNICATIONS 4 & 5.December - London

WORLD PULP & PAPER 12 & 13 December - London -

All enquiries should be addressed to: Financial Times Conference Organisation 126 Jermyn Street, London SW1Y 4UJ Tel: 01-925 2323 (24-hour answering service) Telex: 27347 FT CONF G Fax: 01-925 2125





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mans are. For us, everything has to be exactly right. There are simply some things where we never try to cut corners. And this pays in the long run. Precision is our maxim. And we won't budge an inch from this.



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capacity.

#### MANAGEMENT

the exodus of of com- Metals mining and processing panies from their gen-erally disastrous foray into the metals and mining industry continues. with Exxon's sale at the week-end of its holding in Les Mines. Selbaie, a copper, zinc and pre-clous metals mining complex in Canada. This follows only a few weeks after British Petro-leum completed the disposel of most of its mining and miner-als assets to the RTZ Corpora-

But the Selbaie deal also draws attention to the biggest exception to the rule - the Royal Dutch/Shell oil group. Exxon is selling its stake to the wbolly-owned metals division of Shell, Billiton International Metals.

The question is: why is Shell not only holding on to Hilliton but also building up its mining and metals interests when BP Exxon would argue this is an opportune time to take advantage of current high met-als prices and sell?

Jan Slechte, president of Bil-liton, readily admits that one of the options given serious attention by Shell at the time he took up the post early in 1986 was the break up and sale of Billiton. The outlook was bleak and other oil companies had started to disinvest from metals and mining.

Billiton had been acquired by Shell in May 1970. For a time it did well; but then it suffered severely at the begin-ing of the 1980s in the long recession in the metals busi-ness. By the time Slechte jumped aboard the company was sinking under accumnlated losses totalling more than \$750m.

Shell, like the other off majors, moved into mining and metals for what seemed very, good reasons and proceeded to follow some very sound man-agement theories when dealing with its new acquisitions.

The oil companies relied heavily on an incorrect economic forecast from the Ciph of Rome (a group of industrial-ists, scientists, economists, educators and statesmen from many countries) which, after an international study of world problems and prospects for the future made in the mid-1960s, painted a very rosy picture for commodity-based industries.

The Club suggested that resources were finite, that increasing demand would make commodities more scarce and that prices would have to rise. With the market growing by 5 per cent a year, more capacity would be needed and the market price would have to. rise to meet the cost of that

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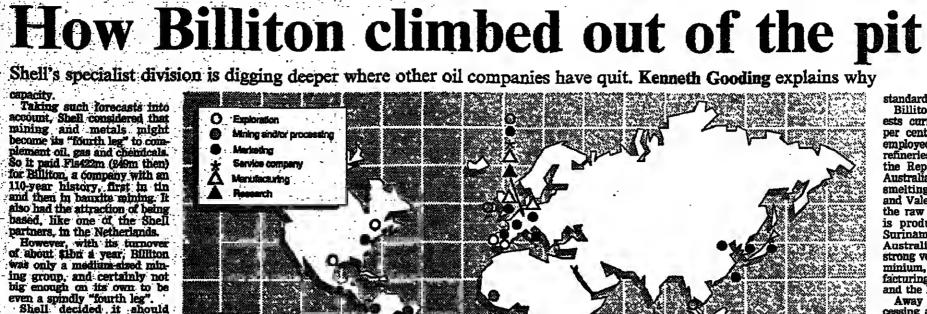
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even a spindly "fourth leg". Shell decided it should expand it quickly to the right "critical mass" and that it should account for about 10 per cent of the group's business. That indicated Billiton must move to an asset base of about \$12bn and sizes were taken to push it specifily in that direc-

In view of the total size of In yiew of the total size of the mining industry that was a very unrealistic target and the Billiton managers might have pointed this out more force-fully had they been less over-awed. They regarded Shell management as highly-re-merted and maccossful and the spected and successful and the Billiton executives could be forgiven for thinking: "Perhaps they know something we don't "

According to some of the executives who lived through this period, some important management disciplines were sometimes overlooked in the help. push for size. At the beginning of the 1980s

came the long period of low metals prices. That recession was caused partly by the oil supply shocks in the 1970s but o arose because companies like Billiton responded to strong world growth in the 1970s and to the that of Rome forecasts by making large investments in new capacity.

This mainly came on stream just as economic growth fell back. There were then seven years of fundamental over sup-ply across the whole of the non-ferrons metals industry. The serious consequences were fully apparent when Slechte was appointed. Apart from selling off the assets,

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sibility that further massive investment in Billiton might erals.

Ultimately, Slechte and his team concluded that there was a great deal which could be hieved with Billiton just by working on its existing operations. He advised Shell that, if Billiton were eventually to be sold, it should be put into better shape first.

II MARINE

Jan Slechte

the operations within Billiton had been reviewed "to define what businesses we were in and why we were in them."

other options were considered

marketing of metals and min-Billiton's management

industry style, was heavily centralised but Slechte believed it was better to push responsibility as far down the chain as possible. Head office, a pleasant build-ing on the outskirts of Leid-schandern near the Wagne-

schendam, near the Hagne, was turned into a service company. This required the staff to be reduced by half. Some went to the operating businesses but there were also redundancies.

"As the roles of people in the organisation were changing we decided we had to change behaviour and attitudes as well," says Slechte. The new management team decided, for example, that "we would like to trust each other. We wanted individuals to tell their bosses what the problems really were,

bas brastry Destrict for not what they thought their

income by segment

Aluminium

processing

Manufacturing

Mining & associa

scellaneous

Pre-tax profit

Net income

Marketing & trading

bosses wanted to hear." The team dealt with other problems identified in the business review, "from the bottom up." Bankrupt Billiton subsidiaries were refinanced by Shell. Loss-making long-term supply contracts were renegotiated. Over-manning was dealt with and so on.

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It was also important for Billiton to live within its own cash flow so that it would never again have to run to the parent group for more money. And, if Billiton were to be a healthy part of the Shell group, it would have to match the average return on capital achieved by sister companies over the economic cycle of between 11 and 15 per cent.

From that latter objective came a determination that Billiton should rely less on the aluminium operations which

currently dominate its business. In the early 1980s Billiton had about \$1bn of aluminium investment coming on stream. Slecbte points out that the aluminium industry is one in which national governments are frequently involved for reasons not primarily associated with maximising profits or return on capital.

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Also "if we want to achieve a competitive rate of return on our aluminium business in the Shell class (11 to 15 per cent), it would have to be well above the industry average. Given the quality of some of our com-petitors in North America and Kurope, that is unlikely.

But we are in the aluminium business and we will optimise what we already have," says Slechte, which suggests that other parts of the Billiton business will have to do much better than the Sbell

standard to compensate.

Billiton's aluminium interests currently account for 73 per cent of its \$1.6bn capital employed and include alumina refinerles in Surinam, Brazil. the Republic of Ireland and Australia plus the associated smelting facilities of Alumar and Valesul in Brazil, Bauxite, the raw material for alumina, is produced from mines in Surinam, Guinea, Brazil and Australia. To complete this strong vertical diversity in alnminium, there are alloy manufacturing plants in Venezuela and the Netherlands.

Away from aluminium, pro-cessing assets include a share in a ferro-nickel plant in Colombia (and its associated mine), zinc and lead smelters in the Netherlands and the UK, a tin smelter in Thailand and magnesium oxide and titanium dioxide plants in the Netherlands.

Surprisingly, Billiton was not very strong in mining when Shell acquired it but the company has recently acquired gold mining interests in Ghana and Indonesia to add to existing gold operations at Vilacollo in Chile and at Boddington in Western Australia and leadzinc mines in South Africa and Australia.

Slechte says that, in order to counter the cyclicality of metals market, political upbeavals and currency realignments, Billiton wants a wide spread of metals, countries and currencies in its portfolio. It already is one of the very

few multi-metal companies (there are 12 in the portfolio), but it is still making strenuous efforts to look worldwide outside the US - for further mining investment opportunities which are past the explora-tion stage. Within the US, metals company activities are directed by the parent there, Shell Oil in Houston.

New mining investments not only have to be capable of producing low-cost metals but also must meet the financial criteria Billiton has set itself. So far mainly gold properties have been able to match up until the opportunity to buy Exxon's stake in Selbaie came

along. The Selbaie deal also highlights another part of the philosophy - although Billiton

would prefer to have control, it is willing to accept something less than 50 per cent of 2 ven-ture. In this particular case only 35 per cent of Selbaie is available.

15

Billiton's drive into more mining ventures - and its annual \$250m to \$300m in capital investment and acquisitions has not been made because of an optimistic view of future metals demand and prices.

Slechte says that the long term trend in metals prices in real terms is inexorably downward. Metals will not benefit fully from future worldwide industrial growth because producers are not investing enough in product development, there will be less intensive use of raw materials and substitution for metals in future. "So it would be asking a great deal for metals demand to grow in line with the world

But, he suggests, there is an opportunity for more growth through adding more value to products and giving customers a better service. Also Billiton, even with 5,000 directly employed worldwide, is still only a medium-sized metals group so it has a chance to grow bigger in a fragmented industry where the competition is nothing like as formidable as Shell faces in the oil or

chemicals businesses. Gone is all talk of Billiton becoming a fourth leg for Shell but so far this year it is contributing a bealthy 4 per cent of

group profit. Billiton produced its first net profit since 1980 in 1987 -\$27m. This jumped to \$193m last year. In the first half of 1989 net profit soared again to \$137m. Return on capital employed rose from 2 per cent in 1987 to 13 per cent last year and currently is 17 per cent. Billiton generated a cash surplus of \$104m in the first half

of this year. Slechte is the first to admit that record metals prices have been mainly responsible for Billiton's remarkable financial recovery. "The real proof will come with a downturn in economic activity," he says. "Then we will see the results of the fundamental improvements we have made to the business in cost controls, applied tech-nology, contributions from new and expanded operations, marketing and trading and the emphasis on higher-margin products downstream. We are confident that, even in recession, we will still have a relatively good rate of return and will be able to live within our cash flow. That will be the acid



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at that time, including the pos-THE KOREA-EUROPE FUND LIMITED International Depositary Receipts (LD.R.) issued by Morgan Gearanty Trust Company of New York Evidencing 500 shares of USD 0,1 each

PROPOSED CAPITALESATION ISSUE OR SUBDIVISION OF

That was after every one of

A survival plan was implemented. Billiton's product-oriented divisions were scrapped in favour of four core business segments; mining and associated processing business; aluminium and alumina; manufac-turing and marketing of downstream, added-value products; and global trading and

ganisation, in typical metals

PROPOSED & FOR 1 CAPITALISATION ISSUE OF & FOR 1 SUBDIVISION OF SHARES

At a meeting of the liberich legit on August 30, 1989 the Directors of The Konse, Europe Fund Liberies agreed is principle to pushing proposals to shareholders to office? alther a contralisation issue or a subchalow of the existing issued share copilar on the above terms. The purpose of the proposals would be to improve lightly in the meter for the Converges

#### uncersent will be made in due course. L turther sinc

#### PRELIMINARY RESULTS

The Directors of The Know Europe Fund Linghod recommend the payment of a finit dividend of 7 cents not per share for the year appled 30th June 5000 on the shares of the Company.

The prolitiking results are as follows judged to applies. For the partod 12th March 1967 10 20th June 1080

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Revenue before texation	233	270
Taxation		. 172
Revenue available for eluminoiders	253	95
Amount abunched by childrend	200	<u>#0</u>
Earnings per abure	8.54 center	3.27 cents
Cividend for the year per abaset	7.00 canta	3.00 cecis.
Net Asset Value per \$2.10 Share	824.78	\$15.38

Annual General Meeting: Thursday, 19th October 1969 at 10.30 a.m. at Batteld House, "Br.-Julians Avenue, St. Peter Part, Goerney.

anto (subject to confirmation of the dhideed at Annual Genetal Heating) :"\* **Dividend Wa** despetched 2nd November 1989. Payment dated: 3 November 1989 · . :

Cooles of the Armoel Report will be made available to bolders of depository re and to the public at the Company's place of business in England; 38 Old Jewry, London, EC2R 885 or at the Morgan Gussmity Thest Company of New York, Branak Office, 35 Au. des Arts, 1040 Brunefie

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In accordance with the provisions of the Debentures, notice is haraby given that for the six month interest period from August 31, 1989 to February 28, 1990, the Debentures will carry an interest rate of 9 % % per annum.

The Interest payable on the relevant interest payment date, February 28, 1990 will amount to; US\$458.78 for Depentures of US\$ 10,000 nominal and US\$ 4,587.80 for Depentures of US\$ 100,000 nominal.

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WORLD

Hotel Inter Continental, London 12 & 13 December, 1989

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Mr Hans de Korver CEPAC

Mr Friedrich Luhde International Finance Corporation

Mr Bo Wergens Swedish Putp & Paper Association

M. Jean Paul Franiatte COPACEL

Mr Rune Brandinger Södra Skogsågarna AB

Mr Adam Zimmerman Noranda Forest Inc

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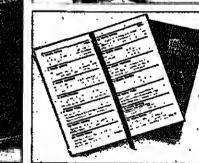


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#### A FINANCIAL TIMES SURVEY 1st NOVEMBER 1989

Just when the supply of 18-20 year olds is set to decline, employers are becoming increasingly conscious that securing an adequate supply of graduates of the right quality is crucial to their success.

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FINANCIAL TIMES

Middle East Location

# Probing the workings of Japan's legal system

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THE JAPANESE legal profession is small by the standards of Western industrialised countries, having approximately 14,000 attorneys. The number of inhabitants per attorney is ten times that for solicitors and barristers in the UK.

The contrast is not so sharp, however, because Japanese attorneys share the "legal" market with other professions. Cooveyancing, for exam-ple, is not usually part of an attor-ney's business but is primarily han-dled by judicial scriveners. Their qualifications are less strin-

Their qualifications are less strin-gent than those of attorneys and they are more accessible.

Patent cases are handled by patent counsels, while advice on taxation is available from tax consultants.

Attorneys are entitled to perform the functions of tax consultant, patent counsel and judicial scrivener when they register, but those three profes sions are not allowed to perform the function of an attorney. Attorneys can form a multi-disciplinary partner-ship with members of other professions

In addition, many large and medi-um-sized companies have legal depart-ments staffed by specialists. Most of them are oot qualified as attorneys but they do have legal expertise. Big companies involved in high technology also have patent departments or iotellectual property departments staffed by legal experts.

Receotly, it has become more common for big companies to employ attorneys in their legal departments. Large trading houses also now employ foreign attorneys as staff counsel

The law gives attorneys a monopoly over legal services and a breach of that monopoly by an unqualified person can lead to two years' imprisonment. Friction betweeo attorneys and indicial scriveners sometimes results in a prosecution.

Partly as a result of the difficulty in contacting attorneys, people some-times turn to judicial scriveners for

legal advice. The examination system for law-yers is often blamed for the sbortage of attorneys and judges. There is a uniform state examination for judges, public prosecutors and ettorneys which is administered by the Ministry Justice.

About 500 out of 20,000 applicants pass the examination every year and go through two years of learning at the Legal Training Institute run by the Supreme Court. The pass rate has been kept intentionally low due to the capacity of the Legal Training Insti-tute and also to maintain standards. Out of those who pass the final examination, 50 become associate judges and will be promoted to full judicial status in ten years. About 40 to 50 become public prosecutors and the remaining 400 become attorneys. Before the end of the Second World War, the status of attorneys was much lower than that of judges and public prosecutors, who were part of the officialdom. Attorneys had to reg-

appellate court. The bar enjoys full autonomy under the present system. Attorneys are reg-

plinary board of the bar, which is subject to judicial review. The fact that the number of attor-

nevs is small does not mean that Japanese attorneys live in a non-competitive environment. Most attorneys are conceotrated in main cities, particu-larly Tokyo and Osaka. There are many attorneys fighting for business in such cities, while there is an acute shortage of attorneys in rural areas. An important difference between Japanese and British law firms is that Japanese lawyers are predominantly sole practitioners. They mostly edvise private clients and small companies

It is often difficult for clients to find an attorney, even in large cities such as Tokyo and Osaka

on domestic matters and are seldom involved in international business.

There are larger firms advising big companies, but even those firms are much smaller than the well-known law firms in England.

Advertising by attorneys is subject to various restrictions. Attorneye have to find clients through personal connections and the links they have developed while working in larger firms. For the clients, it is often very difficult to find an attorney, even in large cities.

Access to attorneys by ordinary citizens and small companies is further

istered with a local bar and there is also a national Japan Federation of Bar Associations. Disciplinary action against members is taken by the discibinding. The set fees are often vague and offer little information to prospec-tive clients.

People seldom consult an attorney unless a dispute actually arises. As a result, most attorneys spend consider-able time in court and preparing cases for litigation.

Companies seek the advice of an attorney from time to time, but the day-to-day legal work is carried out by staff. A few leading law firms that deal with transnational business are exceptions to the pattern.

The development of international trade and finance in Japan has affected the legal profession to some extent. Urged by the US, the Japan Federation of Bar Associations has

reluctantly accepted the need to open the door to foreign attorneys. A law in 1986 made it possible for attorneys qualified in a foreign coun-try to practise in Japan but this law is still considered to be unsatisfactory by foreign attorneys. Partnerships between Japanese and

foreign lawyers are not permitted and the requirement that the ettorney should have had five years' practice in his home country is especially inhibiting.

It is fairly common for leading companies to seek advice and assistance from foreign law firms. The floating of bonds abroad is only one example of the sorts of cases where the advice of a foreign law firm is indispensable. Such firms are contacted either

through a Japanese law firm which acts for the company or hy direct per-

LEGAL APPOINTMENTS

LAW SOCIETIES ADMISSIONS

sonal connection. In a survey of listed companies con-ducted in 1987, 33 per cent of the respondents said they had consulted foreign attorneys in the past. Ameri-can attorneys were most frequently consulted, which is not surprising considering the close trade relation-ship with the US. With closer financial and trade rela-tions between Empre and Janen par-

tions between Europe and Japan, par-ticularly with 1993 in view, there will certainly be more cases where British and European firms will be consulted on legal matters. There are already British law firms with offices in Tokyo advising on UK

and BC law. In contrast, it may not be too harsh

to say that Japanese law firms are lagging behind developments in international business.

Even leading firms are slow in pre-paring to take up the business oppor-funities that the Single European Market may provide, although some leading firms have established formal links with law firms in Europe in the

last couple of years. That is bound to increase as Japanese law firms become gradually aware of the necessity of developing expertise in the law of European countries and the European Commu-

The author is a visiting professor at University College London on leave from the University of Tokyo. He will be taking part, along with a number of top specialists from Japan, in the Third UCL Conference on Japanese Law (Banking, Securities and Intellectual Property Law) from September 6-8

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INVITATION TO TENDER

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It is proposed to set up, within the PICKUP framework, a small unit to anable that

- digest and provide information on the Single Market for the specific use of the FHE

Costs up to a maximum of £123,000 par annum excluding VAT at current prices,

It is anticipated that an HE institution would be the most appropriata body to develop

Experience of European Community matters will be a key criterion in assessing bids.

The Unit will be based in London but not necessarily staffed and managed by a

The Unit will be operated by the successful bidder under tha overall managament control of a steering group comprising representatives of the Department of Education and

will, subject to the necessary Parliamentary authority, be met by the DES for a period of not

the proposed Unit. However, all organisations with experience of FHE are invited to submit

tenders for the setting up and operation of the Unit. Private organisations are welcome to

submit joint bids in conjunction with FHE institutions. All tenders need to be submitted via

London-based body. Two professional staff with one support staff mamber will comprise

Science, the Department of Trade and Industry, the Employment Department: The Training

Interested institutions should write for further information to: Department of

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more than 3 years. It is expected that the need for Government funding will become less

provision of adult training and updating for tha professions, industry and commerce

development of training and updating services by further and higher education (FHE) institutions in response to new business needs created by the completion of the Single

- raise awareness within FHE of the training implications of the Single Market

- identify scope for development in FHE provision related to Single Markat

European Market in 1992. The proposed unit will aim to:

- disseminate good practice in the FHE sector.

during the 3 year period as the Unit ganerates its own income.

an HE institution and include such an institution as a partner.

Education and Science, Further and Higher Education Branch 3,

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Jonathan Wren Executive **1st SEPTEMBER, 1989** WRRINGTON, Wildom Mart LL.N Mr, Akiridge, Watsolf 10, Chi Knee Domis Solitor of the Supreme Court of House LAWYER - BANKING Kang Mr. Central Heart Kang HELE, Matthew Gartes LL.B Mr Hestington, Contridective JACKSON, Heles Marguerite LL.B May, Mexantle Contr Our client is a leading Middle East bank with global operations. They are looking to recruit a Lone, Statis JANES, Karen Diance LLB Wise, Husbersfield, West JAMES, Kaves Diamie LLS Mis, Housestriem, wes. Yorkive JAMES, Kaves Diamie LLS Mir, Waterind, Landen JORES, Join Avryo LLS Mir, Waterind, Coyd JORES, Narganet Ayron R.A Win, Hohmelt, Dired JORES, Dapies Corrisol LLS Mir, Hohmelt, Clevel JORO, Carbingtor Franch LLS Mir, Hohmelt, London VCRAFT, Finne Gerin LLS Mir, Safarasten, Landen KARASTETZ, Ayron LLS Mir, Safarasten, London KARASTETZ, Arran LLS Mir, Safarasten, London KARASTETZ, Arran Carbin LLS Mir Sagresse Coast of LAM, Gos Neuk-Hang Safatare of the Sagresse Coast of Land, Gos Neuk-Hang Safatare of the Sagresse Coast of Land Miraster qualified lawyer to work in their legal department. Candidates should have 3-5 years experience in a banking or financial institution environment. Responsibilities will include counselling, credit documentation and debt securities review as well as general procurement. acreements. stario Mr. Toronto, Canada Saulterie Hr, Torenin, Canada LAND, Dapotan Paul LL, Hr, Hrv, New Santispitz, Landon LEA, Jacobie Marguret LL, R. Min, Lostan, Nothsphan LEWES, Bitabeth Ruos, B.A. Min, Mint Lostan, Rothsphan LEWES, Bitabeth Ruos, B.A. LL, B. Win, Lostan Listopar, Antres LL, B. Win, Yawata, State (B. Tent Listopar, Cartesian Disabeth, Bartisor & Salector Of The Listopa Cant of Rev Zantash, ML, Lostan MALATTREY, John Lorens Pettigrow, Mr, Messeth, Malafacet MALINE, Amonda Rankasanakope Chikra, Safkdur Of The Supress Cart of Sri Lada, Miss, Housever Ess. MARCER MAR BA Mrs. Spacel Hangatand, Northandshire MCCURMACK, Trace Ana, LL.B. Mits, Carolif, South

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ister with the district court and were supervised by the chief prosecutor of the court. Disciplinary action was taken not by the bar, but by the complete court

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Zarabia, Mr. London PINHEY, Suam Entry, Solictor Of The Supreme Court Of

NOTICE IS MEREBY OIVEN that on 22nd August 1989, a Petition having been pres-ented to the Court of Session by FS Assurance Limited a company incorporated under the Companies Ads 1946 to 1957 (sogunder the Companies Acts 1946 to 1957 (rog-istered no 47222) and having its registered office at 190 West George Street, Glaegow G2 2PA (hereinster referred to as "FS") for

(1) the sanction of the Court as required the senction of the Court as required by Section 60 of the hourance Com-panies Act 1962 to a Scheme involving the transfer to Scheme Ule Limbid a computy incorporated under the Companies Act 1965 (reg-barred no 11/316) and having the registered office at 190 West George Street, Skasgow G2 27A (Intertainter referred to es "Schannis Life") of the whole of the long-term business (as defined by the said Act) curried on isfined by the said Act) carried on TY FS; and

by FS; and an order under Section 60 of the axid Act transferring to Stritasala Life the whole of the undertakings and of the property and liabilities of FS abritu-able to such long term business,

Vacation Judge by Interfocutor dated August 1969 appointed the Patition to normated on the Walls and in the Minute & In common form and to be advertised in the London Gazatte, the Edinburgh and the Belfast Gezette and once Caustie and the Belfast Gazette and once in each of the Sochsman, Oraspow Hersid, Financial Timas and The Daity Telegraph newspapers, directed service of a copy of the Fediton on Her Majesty's Socretary of State for Trade in common form, depended with the regularisment of section 46(3)(b) of the insurance Companies Act 1982, and appointed all parties claiming Interest to lodge answers to the Petition it as advised with 21 days after such infimation, service and advertisement. and ach

and advartisement. Copies of the Patition, the Scheme and the Report on the terms of the Scheme by an Independent Actuary (as required by Section 49 of the said Act) will be open to inspection at the registered offices of FS and Britannia Uris, both skuest at 100 West George Street, Gizsgow G2 2PA, and at each of the branch offices of FS, whose addresses nrs set both in the Schodule heretic, during normal busi-mess hours on any week day (Bionday to Friday) up to and including the day 21 days after the publication of the notico.

Copies of the above documents will be fur-nished to any parson requiring the same by the under-mentioned Solitchers at any time before an Order sanctioning the Scheme is made on the Petition on payment of a copy-ing charge of 10 period par page.

All of which Intimation is hereby given.

Solicitors for the Petition

a Role Imperial House a 15-19 Kingaway London WC29 6TH BIT MIN

T3 Queen Square Brissoi BS1 eNT Manchee M2 CON

> Southamp SO1-2EA 12 South Parada Levds LSI 505

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#### ARTS

# Architecture A clear and unclouded vision of Britain

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Prince Charles's book will kick off an eventful week for the profession, says Colin Amery

thought that the archi-tectural debate was calm-ing down and that after the long hot summer it might be possible to slip quietly into an antunnal hibernation. Not so. anumnal internation. Not so. It all starts on Thursday when HRH The Prince of Wales will open an exhibition about his architectural ideas at the Victoria and Albert Museum in London. The open-ing of the exhibition also marks the launch of his book which will be published on the same day. (A Vision of Britain - A Personal View of Architec-ture, by HRH The Prince of Walks Doubledge 515 250 Wales, Doubleday, £16.95). To ensure media saturation

the serialisation of the royal book has already started in a national Sunday newspaper. From the initial extract it is possible to see that the actual ubstance of Prince Charles's book is far from being an extended attack on modern architecture. Rather it is a calm, considered and constructive "thinking aloud" by a young man concerned about the whole problem of the British built environment.

The Prince of Wales has put himself in a position where he receives thousands of letters that share his puzzlement about the sheer difficulty of improving architectural standards. No one could disagree with the need to establish a simpler code of design ethics

't's going to be a hell of a that bears some relationship to week. You may have the places we know and love. thought that the archi- Respect for the land, a sense of tectural debate was calm the importance of scale and lown and that after the proportion, a concern for the all these seem obvious to the layman but are often ignored wilfully by professionals. The whole of the Prince's book is really a plea for us all to shake out of our aesthetic

idleness. It is a modest, polite and decent manifesto, merci-fully free of flippant jargon. The book is not simply about architectural style; it naturally architectural style, it naturally exhibits some personal prefer-ences, but these are scarcely sufficient to justify some of the professional paranoia that has been exhibited by some archi-tects. The Prince does not down the part of the parano damn the new – he is yearn-ing for more quality and less dogma from architects. Surely this should be an area for

national agreem The emption of architectural events prompted by the Prince's book and exhibition includes three television programmes this week. There is a reshowing of the Prince's own film on BBC 1 on Thursday, to be followed by a debate on BBC 1's "Omnibus" on Friday. On Thesday on ITV, and in a different win, there is the first of a series of six programmes from Yorkshire Television in which Encinda Lambton cele-

will certainly puncture the humourless architectural profession in her programmes, which are significantly called "Hurray for Today." The endless parade of archi-

tectural events continues next week with the appearance of a week with the appearance of a new monthly (ten times a year) architectural magazine, Archi-tecture Today, edited by two younger veterans of the build-ing press, Ian Latham and Mork Swangerton The magazine Mark Swenarton. The maga-zine is to be sent free to all members of the profession, but it aims to be a high quality give-away.

he first issue looks promising and agreeably low-key. It has an international perspective, which could help to end the ludicrously incestuous nature of much of the national debate that endlessly rattles on in so much of the professional press. It is interesting to glimpse the proposed domed city church that is planned for Milton Keynes and to learn that Ricardo Boffi is to design

on a site at Stockley Park. For a quick and partial survey of what current British architecture looks like, there is another new book, New British Architecture, by Jonathan Glancey (Thames and Hudson, \$20) to be published on Thursday. There is nothing in this book by Richard Rogers, James Stirling or Norman Foster, brates the rich variety of new buildings she has seen on her travels throughout Britain. She which certainly makes one question its value as a serious

B. A. Young

**ARTS GUIDE** 

The Proms. This year's Proms continue until September 16. Most concerts take place at the Royal Albert Hall, though St Paul's Church, Knightsbridge, and Kensington Town Hall are also used. Tickets for most con-certs cost from £3 to £11, and can be booked on 569 8212, 589 9465 (Jam-Sum) or 329 4444 (24

9465 (10am-6pm) or 379 4444 (24 hours); promenade tickets are available only at the door on the day of the concert priced

MUSIC

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at £1-50 or £2.

Armstrong (Thur).

Paris

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to shake us out of sesth idieness. Above and right, the Richmond riverside development and Glas Burrell Collection building: prime candidates for a royal seal of approval

Prince Charles: a clarion call

HILL BALLE

critical survey of the current state of the art.

The thesis of the book is that Thatcherism has made enough people rich to encourage a wave of significant new build-ings in the private sector. Many of these are bars, shops and cafés with an ephemeral appeal. However, this is where the young designers start and we will certainly hear more of Nigel Coates (of the Café Paper in Toling and the Keth Bongo in Tokyo and the Katherine Hannet shop in London's Sloane Street), and of David Chipperfield, who designs shops and offices including the remarkable (and remarkably named) Bingo Bango Bongo bar, also in Tokyo. If we want to see the future for London,

to see the ruture for London, Glancey seems to suggest, we should be looking at Tokyo. This is really a picture book with very good photographs, but it is slight on critical argu-ment. While it frequently tells us how vibrant the 1980s have been, in the same breath he tells us that it has all been like a pop video. In fact there is a great deal of imaginative talent in Britain but the omission of important architects like Eric Parry, Evans and Shalev,

into print, seemingly in order David Lea and Keith Critchlow

1

makes me wonder whether Glancey is more interested in trendiness than quality. The week would not be com-

La y a E E

plete withont a mention of the inevitable whimper from the Royal Institute of British Architects, which must by now Architects, which must by now feel that it can never get any-thing right. The institute's response to the general furore has been to produce a book by its new president, *The Prince of Wales, Right or Wrong? An Architect Replies*, by Maxwell Writhing and Fahre and Fahre

This is a curious little volune written in a sort of jour-nalese that I thought Tom Wolfe had finally laid to rest. The book reads like an earnest school essay but at more length and with no pictures. It is a shame that Hutchinson has been compelled to rush

to gain personal publicity. I couldn't help wondering why he had chosen the profession of architecture. He would be mnch more at home at Cape Kennedy, where he could project his vision of a technological future into space.

His book shows him to be a fantasist with little sense of logic, history or design. This book is a throwback to the 1960s, when students skir-mished with social concern but really preferred pop music. It would have been wiser for the profession not to publish such a superficial book. There is, of course, a need for architecture to evolve and provide for our needs in the 21st century. But progress demands an understanding of humanity - some-thing many architects seem unable to grasp. Enjoy an architectural week.

# Sponsorship Scotland's cash balancing act

ments of marketing. Patronage

could merchandise," said Mr

His stance is characteristic

a business community

which is demanding ever bigger and more imaginative incentives from arts organisa-

tions as the competition for

Figures compiled by the Scottish Arts Council from its

own clients reveal a tenfold increase in husiness sponsor-

ship since 1979-80, with particu-

larly large rises in the hrewing/distillery and media

sections. Deregulation of advertising has meant that

legal and professional firms are

also featuring for the first

But with more than 90 per

cent of the money concen-

trated on Edinburgh and Glas-gow, and about two-thirds of it

going to the Edinburgh Festi-

val and the four national com-

panies, hnge problems still remain for organisations that

are either geographically unap-pealing or involved in tradi-tionally unattractive areas

such as the visual arts or

experimental work. SAC's director Timothy

ing. "I think we've realised

that sponsorship isn't the

ships are rare and bargaining

for the benefits is getting very

has launched a £10m endow-ment initiative, which is already well on its way to its

"Complementary" was a

word that loomed large in the summing up speecb of Edin-burgh's director Frank Dunlop

much harder."

first million.

sponsorship increases.

Shaw.

time.

has no part to play in that."

With four months still to go is a commercial world and we measure the value of it pound before Glasgow becomes Eurofor pound against all other elepean City of Culture, £1.4m has already been raised in business sponsorship and the figure is expected to reach £2m before the start of the year-long fes-

0833

Whyte & Mackay chose to back the Van Gogh exhibition in the helief that it had a tivities on January 1. strong local appeal and a high profile. We thought that put-Eighty per cent of that money is new sponsorship ting together the biggest exhieither from first-time sponsors or from firms which are makhition of a Gogh's work outside his home country was some-thing that in PR terms we ing a contribution over and

above their normal commitments, according to. Wendy Stephenson, director of spon-sorship for Glasgow 1990. A vital part of her joh is to ensure that Glasgow's gain is not the rest of Scotland's loss, with backers dropping less

glamorous commitments to jump on the 1990 bandwagon. "It is very important that the hig organisations don't feel we are stealing money away from them," she said. "If a firm comes to me saying they are interested, my first question is,

how will it fit in with your existing programme?" The hacking for Glasgow 1990 – the biggest sum raised in the history of Scottish sponsorship - compares with around £500,000 for this year's Edinburgh Festival. For all the confidence that the celebration will presage a new era of arts sponsorship in Scotland, there remains an anxiety as to what the effect will be. The Cumbernauld Theatre,

in a new town just 10 miles from Glasgow, is an example of a small outlet which, through sustained hard work, now makes up to 6 per cent of its income through sponsorship, compared with a national average of about 1 per cent.

Mason sounds a note of warn-Administrator David Taylor said: "We are looking for extra answer: there's no Seventh Cavalry. Longer-term sponsormoney in 1990 for our own events, but Glasgow has a very high-powered operation and we hope that doesn't drain the money away." In response to the uncertain-ties of both sponsorship and subsidy, Edinburgh Festival

New sponsors who have already committed themselves to the Glasgow festivities range from solicitors Brechin Rohb, who are putting £5,000 into a night of the Scottish Opera, to distillers Whyte & Mackay, making their arts sponsorship debut with £135,000 backing for the Van Gogh exhibition.

as he was pressed on the Whyte & Mackay's approach impact that 1990 would have on the financial and artistic to their involvement is hard-nosed, reflecting a feeling wellbeing of next year's Festiamong many sponsors that vai. input into the arts must justify Wendy Stephenson; who Itself in marketing terms. The company has previously chan-nelled its sponsorship through

built up business sponsorship for Edinburgh before defecting to Glasgow, pnts it in a nutshell: "People must realise that the most important thing

fairy-tale takes on a dark, grim

Another stalwart of the festi-

val, Katia Ricciarelli, was the

Ninetta. After a recent fiasco

at La Scala in a Verdi opera.

Hutchinson (Faber and Faber £10.99, paperback £4.99).

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#### NEW VICTORIA, STOKE

Wilkle Collins's novel has notso much been adapted by Chris Martin as serialised. On a rather fetching landscape by Anny Everson and Brigitte Lambert, three levels of polished wood, with a hint of rushes in the middle to sug-gest the Shivering Sands, the characters in this first of detective stories take turns to recite their parts in what I take to be mostly the words from the page. It is a satisfactorily baffling

tale, though it breaks some of the rules of detective-fiction as subsequently agreed by practi-tioners of the craft, Facis are concealed that should rightly be given to the andience; and as for the final twist, where we learn that Franklin Blake, who unconsciously stole the Moonstone under opium, then

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BRUGGE-

passed it on to Godfrey Able-white, there is no clue to his Rosanne, has served a prison term for theft. Cuff thinks Rachel might even have taken it herself. The only clue we having done anything of the sort. We are just told that he have is the smeared paint on a "It is not really a detective newly-painted door; hut there

story, in fact, in spite of the endearing figure of rose-loving is no stained garment to go with it. The entire story is told in brief episodes in which the dialogue maintains the genu-ine 1850. quality. Sergeant Cuff of the London Detective Agency, whom David Miller plays very nuch according to the book. The dia-mond, stolen by young Hern-I have to say that, although the complications of the tale have their fascination, Chris Martin's method (he also directs) makes for a long evencastle when he was serving in India, and passed to the Verin-ders with an Indian curse on it: and three Indians determined

to get if back, was given to Rachel Varinder (Frances Fielding) for her birthday and ing. Erra Jennings, who pro-vided the opium, says at one point, "The time continues to stolen the same night. pass slowly," and a London Blake and Ablewhite, both after Rachel's hand and foraudience would not have received that line so passively. tune, were in the house, and one of the housemaids,

#### Olaf Bär WIGMORE HALL

To rehearse Bar's virtues as a Lieder singer yet again would be otiose, and also unfairly tantalising: nowadays only well-organised Londoners on the right mailing lists can get to hear him. The excellent Wigmore Hall is small, and so far Bār shows no inclination to try the larger ones here. (We have a gap that needs filling, by an auditorium with an acoustic as friendly as the Wigmore's but twice the size.) His velvety, sweetly confiding baritone must be one of the most care-fully hnsbanded instruments in the husiness: no forcing, no risk-taking. So far, given his rare musical intelligence and grace, the result has always justified itself. Luckily all the same, he has

cycle, the dozen op. 35 songs after Justinus Kerner - hardly operatic stuff, what with Kerner's woozy German-Romantic verses (which travel very badly) and the loyal murk preserved in Schumann's settings, but just on that account need-ing bold shafts of illumination. Bär and his accompanist Geoffrey Parsons (on best form) provided many of those. In the one familiar number, "Erstes Grün" he wasn't misled by the winsome piano-interludes - unlike most singers into making it idyllic and a burgeoning operatic career which requires more (year pretty, but recognised the underlying malaise.

The Bar voice has darkened after next, a Glyndebourne perceptibly, and elsewhere it took on a sharply poignant edge. Kerner's morbid shaggy-Don Giovanni); and his Saturday recital showed how judi-ciously he is aiming toward dog story about a young nov-ice, "Stirb, Lieb und Freud," is probably unsaveable, and even bigger scale. He hegan with Schumann'a least favoured Bar and Parsons sounded dis-couraged there, but Bar's sud-den switch to a white, androgynous timbre for the nun's climactic plea had to count as climatic plea had to count as an authentic risk. No space now to discuss Bär's ten Rich-ard Strauss songs; but his new-ly-found irony and vocal sexi-ness were splendid, as well as his searing attack in "Ruhe, meine Scale." As the old dis-arming and ever fades his arming *pudeur* fades, his expanding range promises all in due course, naturally much more.

David Murray

September 1-7

Settimane Musicali: Teatro del Palazzo dei Congressi. Katia Ric-carelli sings Mozart, Locatelli, Handel, Paisello and Vivaldi (Tues) (31095/30459).

**Claire** Armitstead ship more as patronage, but it

hue.

sport, concentrating on golf

Marketing director Charles Shaw said: "I think up to now arts groups bave seen sponsor-

and on football internationals.

Almost exactly 10 years ago, when Pesaro's Rossini Opera Podesta, the forces of evil seem much stronger, and the Festival shyly appeared on the Italian musical scene, it inau-gurated its activities - and the handsomely, tactfully restored Teatro Rossini - with an enjoyable revival of *La gazza ladra* in a smooth, simple production by Sandro Sequi, designed hy Giuseppe Crisolini Malatesta, based on the Scala sets of the 1817 premiere. The opera was an especially appro-priate choice because in 1818 it

A more-than-promising tenor, William Matteuzzi, was an appealing Giannetto. The gifted mezzosoprano Bernad-ette Manca di Nissa – wbo has already made her mark at La Scala - sang the trouser role of Pippo simply and movingly. But, for that matter, the entire cast was effective and stylish (another mezzo, Luciana d'Intino, deserves special praise for her interpretation of the

ungrateful role of Lucia). Though Ramey seemed the protagonist of the opera, he was ably supported hy another fine hass, Ferruccio Furlanetto, as Ninetta's unfortunate father.

Michael Hampe's staging was traditional, straightfor-ward, awkward only in the crowd scenes. Diappi's designs were appropriately autumnal, in keeping with the general approach to the piece. The Prague Philharmonic Chorus (prepared by Luhomir Mall) and the Turin Orchestra of the Italian Radio - both apparently regulars at the festival now -

were in excellent form. In commemoration of the late Jean-Pierre Popelle the festival revived his staging of L'occasione fa il ladro, recreated by his one-time assistant Francesca Zambello. Actually, this revived version seemed less hectic than the original, and more likeable. Ion Martin conducted the Turin musicians deftly, unobtrusively; and the largely young cast sang with brio. Alfonso Antoniozzi was tirelessly resourceful as the comic servant Martino and the petite young soprano Giusy Devinu (praised in these col-umns last January for her singing in Paer's Achille in Lugo) confirmed her grasp of early 19th century style.

William Weaver

La gazza ladra

#### **PESARO FESTIVAL**

here she was on safer ground; and she sang always decentiy, sometimes affectingly, though she was over-cautious. priate choice because in 1818 it had opened the then brand-new Teatro Rossini with the composer conducting. In 1980 *La gazza ladra* was something of a rarity in Italy, like many other Rossini operas; and audiences came

more for the work itself than for the production. But in this past occade, the dazzling suc-cess story of Pesaro's festival in honour of its most illustrious son has inspired further Rossini investigation - and performanre - elsewhere. Choosing to repeat the inau-gural opera after 10 years afforded an opportunity to assess in a new light the posi-tion of Rossini and the festival. Though the Rossini canon is extensive, it is not inexhaust-ible, and the Pesaro festival is rightly concentrating less on discovery and more on interpretation. In repeating La gazza ladra it has allowed those of us with long memories to compare two different and significant atti-

tudes. Ten years ago, there were no big names in the cast, and - except for the American tenor Bruce Brewer - there were no singers that could be considered belcanto specialists. The productioo, largely in pastel sbades, emphasised the Hiroko Nakamura (plano), with the Yomluri Nippon Symphony Orchestra, cooducted hy Naohiro Totsuka. Beethoven, Rachmanifairy-tsle quality of the libretto, the dire adventure of the unjustly-accused Ninetta, saved from execution hy a series of fortuitous coincidences in time for a happy ending. The oew production by Mich-ae! Hampe, designed by Carlo Diappi, looks at the opera from

conducted by Kazuyoshi Aki-yama. Prokofiev, Brahms (Tues). With Takahiro Sonoda (plano). Brahms, Bartok, Franck (Wed). Japan Philharmonic Orchestra conducted by Ken'lchiroh Kobay-ashi. Mahler. Suntory Hall (Thur) a divergent, far more sinister point of view. Partly also because of the domioating presence of Samuel Ramey as the relentlessly wicked

Crusaders' period. Guillaume de Machaut, golden age of Span-iab music (Thur). The Ars Anti-qua concerts take place at 7.15pm and 9.15pm in the Sainte Cha-pelle with its jewel-like 13th can-tury windows (43405517). 4, Bd du Palais. Brussels

Cercle Royal Gaulois. La Follia Instrumental Ensemble and Irina Tseitlin (violin), playing Lully's Alcidiane et Polerandre, Vivaldi and Bach (Sept 4) (513 83 20). Chapelle des Brigittines. Brus-sels Festival Orchestra conducted by Robert Jansse Vivaldi (Sept 4) (513 89 40.

#### Ludwigsburger Schlossfestapicie

Wurttemberg's international

Figuro in Dieter Dorn's produc-tion with Joachim Selpp, Verena Schweizer, Marianne Hirsti, Anton Scharinger, Marianne Ror-holm and conducted by Wolfgang Goennenwein (Mon, Wed); Hans Werver Henze's opera *Die Bas-sariden* with Kenneth Riegel, Wolfgang Schoene, Wolfgang Probst, Michael Austin, Karan Armstrong, Ortrud Wenkel and the Stuttgart Opera Orchestra, conducted by Garcia Navarro (Thur).

Frankfurter Feste 1989

This year's Frankfurt Festival with the title of A Common

Brotherhood is based on two historic events: the French Revo-lution in 1789 and the start of the Second World War II 50 years

The programme with around 100 performances, attempts to explain the historic events and their influence on contemporary culture and society in terms of the struggle for liberty. It starts with an international choir festi val with 10 different ensembles from various nations, accompan-ied by the Moscow Radio Orchesled by the Moscow Radio Orches-tra, jointly conducted by Wladi-mir Fedossejew and Gary Bertini. There will performances of works by Mamicio Kagel, of Brit-ten's War Requiem and Proko-fiev's Alexander Nevsky. Most of the Beethoveo sympho-tics will be bleved by the Connies will be played by the Con-certgebouw Orchestra Amsterdam, conducted by Riccardo Chailly, the Berlin Philharmonic, Leningrad Symphony, the Saito Kinen Orchestra under Seiji Ozaw The North German Radio

Orchestra will perform Krzysztof Penderecki's Polish Requiem, under the composer. Other highlights indude a concert version of Andrea Chenier starring Renato Bruson, Franco Bonisolli, Maria Guelegine and the Budapest Radio Choir conducted by Gianluigi Gelmetti, as well as Handel's rarely played Tamerlano. There will be also be contempo-

Ketko Maehashi (violin), with Tokyo Symphony Orchestra

Vienna Jess Trio. Chopin, Liszt, Bee-thoven. Palais Palify (Moo). Haydn Sinfonietta conducted by Manfred Huss. Haydn, Mozart. Palais Auersperg (Tues). Wiener Klavierquartett. Mozart, Mahler, Schumann. Palais Palify (Thur) (Thur). Washington

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nov. Suntory Hall (Mon) (356

Stress

National Symphony Orchestra. Pops concert conducted by Nor-man Leyden with the Paul Hill Chorale. Ellington, Porter, Cohar (Thur). Kennedy Center Concert Hall (Thur) (254 3776).

rary music by Wolfgang Rihm, Mauricio Kagel, Michael Sell and Antonio Madigan. Experi-ments, musical theatre, chamber music, exhibitions and open-air music round off the programme. Alte Oper: tickets Frankfurt 069/ 1340-400. Ends Oct 8.

AT 21-50 or 22. This week's programme includes Knussen, Debussy, Minna Keal, Tavener, Mussorg-sky, Siravinsky (BBC Symphony Orchéstra/Oliver Knussen) (Mon); Prokofiev and Rimsky-Korrelow playnd be the Londow (MOD): Prokofiev and Rimsky-Korsakov played by the London Symphony Orchestra under Michael Tilsön Thomas (Tue); Bach's Mass in B Minor in a per-formance conducted by John Bilot Gardiner (Wed); and a pro-gramme of Beethoven, Hoddinott and Elgar conducted by Richard Armstrage (Thm) festival: Schlosstheater. Die Hochzeit des Figuro in Dieter Dorn's produc-**Krakow Choir and Philharmonic** Orchestra conducted by Krzysz-tof Penderecki, with Barbara

## Zagorzanka (soprano). Verdi's Requiem (Tue). Salle Pleyel (Thur). Paris Ars Antiqua. Music of the Troubadoura, 15th century musi-cat the court of Burgundy, 16th and 17th court and village music (Mon), French medieval songs, Shakespeare and Elizabethan music (Wed), music from the

#### 18 **Φ**

## FINANCIAL TIMES NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL Telephone: 01-873 3000 Telex: 922186 Fax: 01-407 5700

Monday September 4 1989

union support for the party's policy review at Labour's Octo-

ber conference. Mr Ron Todd, general secretary of tha Transport and General Workers

Union, remains opposed to the party's revised multilateralist

defence policy, but the TGWU

is now largely isolated on that

The links between Labour and the unions will not be hro-

to reduce the role of the union

block vote at its annual confer-

ence. On this matter a compro-

mise may not suffice: the pub-

lic will not be convinced that

Labour is a truly democratic

party until the special union

clear statement of Labour's

intentions for trade union leg-islation. The party's policy

remove what it lists as the

most objectionable" provi-

sions of Tory legislation; one effect, it may be deduced from statements by some Labour

front-benchers, is that second-

ary picketing would in many

cases once again become law-ful. The Conservatives will

rightly attack this as a return

to the bad old days. Labour remains particularly vulnera-ble on this, partly for substan-tive reasons, and partly

because a willingness to return

even half-way to pre-1979 prac-

tices suggests that the trade

union leading-strings may

never really be severed. The forthcoming conferences

will show which of the two

vacated by the disorganised

review document prom

Voters will also expect a

but they are being loosened. During the coming year the party will produce a plan

Block vote

vote is ended.

# Labour and the unions

THIS YEAR'S season of political conferences, of which this week's annual gathering of the Trades Union Congress is the first, has as its theme the question of whether the Conservative Party will or will not win a fourth election in a row. All politicians are acutely aware of this; so are tha princi-pal trade union leaders, who remain mentors of the Labour Party. The deliberations of the four opposition parties, plus those of the TUC, will largely he about how to bring Mrs Thatcher's period of office to an end: the Conservatives will be conscious that the one thing they cannot do is take victory for granted.

They will find it less easy than it was to make political capital out of the trade unions, which were once an undoubted asset for the Conservative Party. One reason is that unions are no longer perceived as a threat to the elected gov-ernment. The TUC leaders have become more settled about their role in politics. Although the trade unions will finance Labour's election campaign. they are gradually with-drawing from an overt political role. There is little desire among them to resume a central position in managing an incomes policy or in economic planning. Another factor is that Tory legislation is working. This summer's strikes were called after lawful ballots. None involved mass picketing or vinlence. As a result in some cases, such as the rail disputes, the unions enjoyed substantial public support.

#### Steady decline

Yet the TUC leaders are not brimming with confidence this year. They are aware that the steady decline in union membership will not necessarily be arrested by the election of a Labour government. Their best hope is to eschew politics and concentrate on providing a better service for their members. This week the TUC will con-sider holding its congress bien-nially rather than annually. This would create room for smaller industrial conferences, at which unions would focus on collective bargaining priorities rather than Govarnment policy.

It would also continue the process that has made the

ritish Airways and United Airlines have never hidden В Airlines have never hidden their global ambitions under a bushel. BA, the self-pro-claimed "World's Favourite Airline" now wants to take a 15 per cent stake in a carrier which, with similar immodesty, once called itself "The Largest Airline in the Free World." Before glasnost had a chance to out-date United Airlines' slogan, competi-tion did A decade sgo, United was the only US carrier to advocate deregula-tion. However, it fared badly in the new competitive era, the victim of hon. However, it fared badly in the new competitive era, the victim of misguided management, a sleepy cor-porate culture and poor labour rela-tions. The final ignominy came last antumn when it lost to its archrival, American Airlines, the coveted rank-ing as the largest US carrier. Now its parent company, UAL, faces a hostile \$6.4bn takeover offer from Marvin Davis a Los Angeles

unions less of a liability for the Labour Party, although there is still some way to go. Labour managed to avoid getting caught up in this summer's disputes. There will be decisive from Marvin Davis, a Los Angeles investor and former oilman. To bead that off. United's management and two groups of employees - pilots and non-union staff - have joined BA in a \$6.8bn buy-out offer which would create the largest employee owned enter-prise in the US. As part of the deal, the pilots have signed a seven year agreement to work longer hours for less pay. The impetus hahind the sudden

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Source: IATA

dawn of management-employee har-mony at United is clear enough. But why has BA, with an unassailable position in its home market, decided to invest \$750m for a minority holding in United? What advantages follow from partial ownership that could not be achieved through the existing marketing and reservation systems links between the two airlines?

Sir Colin Marshall, BA's chief exec-ntive, agrees candidly that he was motivated by a mixture of defensive and opportunistic motives. At the least, BA needs to protect its existing marketing arrangement with United; in the agreement's first two years, transfers between the two airlines have risen by 30 per cent more than the overall growth in passenger num-bers. The two airlines together also control Galileo, one of Europe's lead-

ing reservations systems. "If the deal went to a group which included another European airline, then our marketing agreement with United would go out of the door very fast indeed," Sir Colin said at the weekend. European airlines have been pressing ahead rapidly with financial links with US airlines: SAS has ties with Continental; KLM is pro-posing to take a stake in Northwest.

When yon look around in the US at the moment there is not much choice," Sir Colin says. "Most of the hig ones are spoken for. Given the extent of our relationship with United, it would be very foolish for us to pass up this sort of opportunity, particularly when it makes financial ense as well."

But the chance to take a 15 per cent stake in United, and exchange direc-tors with the US airline, opens a new major parties has the best chance of capturing the centre ground that is so rapidly being "As BA alone, we have access to about 18 per cent of the world's air-line market, when you add United and

and poorly led remnants of the former Alliance. If Labour is to consolidate the advances it has BA together, we will have 48 per cent." No other single airline or mooted partnership can approach this level of penetration. Of the 168 destimade this year, one prerequi-site is that its relationship with the TUC and the union bosses should become at least nations served by BA and 190 by United, only 31 are common. as arms-length as that between

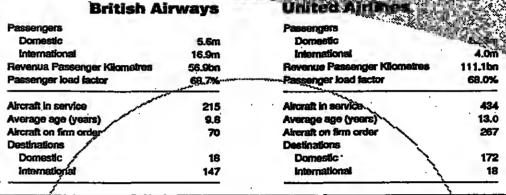
the Democratic Party and organised labour in the US. It Sir Colin says: "We have really only got our timetables well positioned to is still less than half-way there.

Clay Harris and Roderick Oram on British Airways' proposed stake in United Airlines

# Flight towards a global future

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Yuar and S1 Na	Br	itish Ai	rways	632	Unite	d Airline	S
	Turnovei ຊີ່be	Pre-tax profit Em	Employees	LUX A		Revorue Ses	E
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1989	4 3	- 268 -	48,760		1988	8,98	
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#### **British Airways**



Colin. "There is a whole range of other systems-related areas where we can benefit from joint efforts, recog-nising that both of us are IBM-based." The logic leads towards an eventual

full merger, and Sir Colin does not dismiss the idea out of hand. But government rules and political sentiment on both sides of the Atlantic appear to rule out this prospect for some time to come. BA is trying to defuse objec-tions to its role at United by making clear that it would welcome the US carrier taking a similar stake in BA when its finances permit. Moreover, it emphasises, twn thirds of the 28 per cent of BA shares held outside the UK are in American hands.

At present, the US limits foreign ownership to 25 per cent, and KLM's oposed 20 per cent stake - the highest so far on the table - in Northwest has not yet been approved. In the UK, the limit is not specified. "It is dependent entirely on the level of foreign ownership at which our British operating licences will be in Jeopardy," says Sir Colin. "At the time of privatisation, we said we believed it was about 35 per cent. It has never been tested. Air New Zealand is 34.9 per cent foreign owned and noded to my knowledge has challenged the integrity of their licences."

and the prohibition on foreign airlines than 8 per cent. The relative stagnation weakened carrying passengers between US cities. The US will probably only give these up in exchange for its carriers' its market power and contributed to the deterioration in labour relations, equal access to the deregulated Europarticularly with United's pilots. The blunt, belligerent Mr Ferris was no help. He pushed through, for example, a rule that executives riding in cock-

pean skies of the 1990s. In the current battle for United, the buy-out depends not just on outbidding Mr Davis, but also on getting the machinists and cabin staff to make similar concessions to those agreed by pilots and non-union workers. The pilots and machinists, especially, have a long history of mutual antagonism. "United's pilots are among the less enlightened and most self-inter in the industry," says one aviation nspitant.

Success, however, would ensure that the airline has the cost structure, work practices and atmosphere neces-sary to bring to full fruition the revit-alisation which has been achieved under Mr Stephen Wolf, UAL's chair-man and leader of the buy-out. "Where the industry turned right, we turned left," Mr Wolf said earlier this year. His medecessor Mr Bichard

from its parent, which helped to put the company in play. Coniston Part-ners, a group of three New York raidthis year. His predecessor, Mr Richard Ferris, embarked on a quixotic quest to create a global travel congiomerate ers, helped force out Mr Ferris, trigger the sale of Hertz and Westin and bring about a buy-back of \$3bn of the at a time when UAL's competitors company's stock:

### FINANCIAL TIMES MONDAY SEPTEMBER 4 1989

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trols of UAL. Mr Wolf has invigorated the slow and cautious culture, reshaped the company's structure and hired new blood - about 25 per cent of its corporate officers were hired in his time. United has greatly improved its ser-

United has greatly improved its ser-vice and marketing. It is also now much better at exploiting its big mar-ket shares at its main bubs of Chi-cago, Denver and San Francisco and at squeezing the maximum revenue out of its seats. Operating profils were up 47 per cent in the first half of this year from a year earlier. Mr Wolf even found time last year to get married for the first time at the age of 47. He made one serious miscalcula-tion, though. He told pilots and other megotiating new contracts for two years, he would not order new aircraft until they agreed to pay and work-rule concessions.

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rule concessions. Eventually, this May, be gave in and ordered 370 Boeing airliners worth \$15.7bn without getting the new labour pacts. He could not afford to be pushed even further down the industry's fast lengthening queue for new aircraft.

Until the latest buy-out idea surfaced. Mr Wolf had made little prog-ress in winning over the pilots. For example, two new Boeing 747-400 air liners, worth \$125m apiece, have sat on the ground all summer because the pilots have yet to agree terms for fly-ing them. This hurdle was cleared in last week's negotiations.

The buy-out team cannot assume, however, that they have the deal locked up. Mr Davis, the rival hidder, is still a wildcatter at heart. Even if he has forsaken the oilfields for Bev-erly Hills, he is always on the prowl. He will be likely to push the buy-out

price to the limit. If BA and its partners win, the effect on United's domestic competition will be electrifying. Pan Am and TWA in particular will have to hasten their search for the partners they say they need to survive. "There's an awful lot of 'me-too-ism' in the airline industry," an analyst said. "Globalisa-tion has barely begun." "Pan Am and TWA will be the big

losers," said Mr Morten Beyer, presi-dent of Avmark, a Washington avia-tion consultancy. "They will be forced into someone's arms

Either one, hut more likely Pan Am, could find a welcome at AMR, which under the restless and aggressive leadership of Mr Robert Crandall, will have to find a way to match the international power UAL will gain through BA.

But for BA itself, is the decision to expose itself so deeply to the cut-throat US market - especially through a leveraged hid - a wise one? It argues that it has no choice. Passenger traffic to and from the UK is forecast to grow hy only 4 per cent per annum over the next decade, against a 6 per cent estimate for the world as a whole. BA needs to break out of its mature market, and the time is now right to enter the US.

"US airline profitability, partica-larly United's, is going to grow strongly," Sir Colin says. "They've sorted ont their problems, leaving them far more efficient. Regulation has worked through, with the smaller competitors being bought up by the bigger ones. They've got a helpful reg-ulatory environment, and United's got routes where there is very strong growth. Because the cash flow is so strong in this bush s, they can ob

# **Deeply fried** EC chip users

dynamic random access chips (DRAMs) from Japan to the European Community, announced two weeks ago, is intended to resolve a long-run-ning dumping dispute. If it is put into effect, an industry producing a particularly impor-tant intermediate input will be cartelised on a global scale. Moreover, the EC has inflicted the higher prices upon itself about which it complained vociferously, when imposed by the US and Japan, unasked, exactly three years ago.

The anti-dumping policy of the EC is controversial. There are questions about whether the regulations lead to the finding of dumping when no dump-ing has occurred. There are doubts about the relevance of the concept of dumping. Last hut not least, there is concern about whether (and when) actions against dumping are in the EC's economic interest.

The agreement on DRAMs raises the last (and most fundamental) issue in a pure form. An agreement covering not merely 256K and 1 megablt chips, but also the next genera-tion of 4 and 16 megahlt chips, cannot reflect actual findings of dumping. This is a pre-emp-tive, protectionist strike, one affecting a particularly impor-tant industry. Stripped of cant abont whether a particular husiness practice is "fair," the action must be jndged on the basis of whose good it serves.

#### **Crocodile tears**

One party that cannot be weeping more than crocodile tears are the Japanese producers. Courtesy of the Americans and now the Europeans an export cartel is being created, one that will prevent "ruinous competition" among their most formidable rivals, one another. With the floor price in the EC set at 9 per cent above the "production cost" of DRAMs for the next five years. esch new generation is virtually guaranteed to bankroll development of the next. The Japa-nese can also be confident that the price to chip-users in Japan (most of which are the same companies as the producers) will often be below that to users in the two major competing economies.

But generous as the Commisedy exceed those of the disease. sion is helping the Japanese to

THE DEAL on exports of dominate the world's semicon ductor industry and improving the competitiveness of Japa-nese semi-conductor users cannot have been its prime object tive. It also believes it is helping Community industry.

#### Market share Prima facie, however, this is

most implausible. Japan's share of the European market for DRAMs is about 50 per cent. It follows that, unless there is a large reduction in the Japanese market share, year, and looks set to produce half of the benefit of the trans some memorahle wine. Accord ing to the Office National fer of income from chip users to producers will go to Japan. Interprofessionel des Vins (Onivins), 1989 should turn From the EC's point of view, the benefits of this agreement can exceed the costs only if an out to be "a very great year" on the assumption that the Ecu in the hands of a Euro-pean chip producer is worth twice as much as an Ecu in the harvest is not spoiled hy a last-minute downpour. (The word *vendange*, by the way, is a sign of the impor-tance of the French wine hands of a user. It is hardly surprising thet

the users - computer manu-facturers, for example - deny thet they waste money on this industry: any other harvest may be a recolte, but the wine harvest is a vendange from scale. Since they already pay a tariff on semi-conductors of 12 the Latin vindemia, itself from vinum and demere.) per cent, they fear that they will be handicapped in their competition with their Japa In the Bordeaux region, har-vesting started last week, on August 29, for the white wines nese rivals, the danger then being that protection will spread downstream. of Chateau Haut Brion, and two days later for the reds. This is the first time since 1893 that the vendange has started

Nothing could better demon-strate the point made hy the committee chaired by Mr Oli-vier Long, former Director-General of the General Agreein August, 10-15 days earlier than usual. In Cognac, the har-vest is expected to start on ment on Tariffs and Trade, in its report, Public Scrutiny of lier than normal. his report, Public Scrutiny of Protection, recently released by the London-based Trade Policy Research Centre: "Pol-icy initiatives, bearing on for-eign trade, arise in a piecemeal fashion, are essentially indus-try-specific and are biased towork increasing nutaction " harvest promises to be remarking areas. In Champagne, the local growers are already Burgundy the growers are starting to compare 1989 with ths memorable year of 1976; towards increasing protection." While it is clear that direct subsidisation of chip produc-tion in the EC would be a more efficient policy than the mini-mum price agreement, nobody – and that certainly includes the Commission – knows the economic costs and benefits of this arrangement. This obser-untion mombur underlines the vation merely underlines the point made by the Long Committee: both governments and the wider community need a on last year's harvest, the smallest for 20 years, but better understanding of the full implications of such decisions. Doing something about "unfair" trade may be justified, hut not if the costs of the remthe average for the previous five years.

US airports. We have another 27 where we can do a much better choice." The most important 11 of these are in Australasia and the cest-

ern edge of Asia. BA is also hoping to introduce joint training schemes and perhaps even collaborate on some purchasing, "We should be able to derive benefits from

September 25, three weeks ear-

Moreover, the quality of the

able in most of the wine-grow-

talking of a vintage year; in

the growers of Touraine specu-

Only in Burgundy is the size

further systems development - fur-ther than Covia and Galileo which are both centred on reservations and tha actual sourcing of business," says Sir

Despite rumblings from Washington about the current talk of highly leveraged airline takeovers and the voracious appetite for US carriers shown by European airlines, the huyout is unlikely to be blocked by the regulators.

But the US will strenuously fight any pressure to remove the two road-blocks to creating truly global carri-ers: the 25 per cent ownership limit airline operations.

In the decade up to 1987, UAL invested \$2.7bn on buying and building up the Heriz car rental and Wes-tin hotel operations. The company invested only \$5.8hm in United Air-lines. AMR, American's parent, spent more than \$100m (including aircraft leases) to build its operations. As a result United's domestic mercange result, United's domestic passenger capacity increased only 3.1 per cent a year, while that of AMR and several other competitors increased by more

into the millions.

Levelling up

David Steel's new book -

A story about the late John

retelling. As a Labour MP and aca-

demic, Mackintosh was proud of having addressed trade

union meetings in Frankfurt and Glasgow on the same day and on the same theme of

brotherhood in Europe. "In Frankfurt," Steel recounts, "he had been met hy a chauf-

"he nan been mes uy a chain-feur-driven car and taken to the union headquarters, where the glass doors had automati-cally slid open, and he gave

cally and open, and he gave his talk in a warm, carpeted lecture room, complete with visual aids. Catching a direct flight to Glasgow, he had to take a bus-ride from the air-port, make his way to the Keir Hardie Hall, climb the stone traite with oblight beam

stairs with chipped dark-brown wall paint and settle in a room

with rickety wooden chairs and a bare light bulb. At the

Mackintosh, however, is worth

Against Goliath - will be

pick up the pieces. A tall man with a formidable reputation for rescuing troubled airlines, he gets the credit for yanking UAL most of the way

pits could give orders to pilots.

As a result of long, bitter strikes with cabin crews in 1984 and cockpit,

crews in 1985, UAL won the right to

pay incoming staff less than old

hands. But because United grew more slowly than its rivals, its labour costs

have risen 1.7 per cent since 1982 while American's have fallen 5.6 per

cent, according to Ms Candace Brow-ning, the airline analyst with Werth-eim Schroder in New York.

Ultimately, it was bad morale as

much as poor financial performance that ended Mr Ferris'a era. In 1987,

the pilots offered to buy the airline

back on track. He stands to the way back on track. He stands to make more than \$50m on his UAL options. "He has intense fundability," says one corporate financier. This will be put to the test lining up the money for the buy-out, although Sir Colin said on Saturday: "Bankers are lining up to lend money to the commany" to lend money to the company." In less than two years at the con-

ate more successfully on a leveraged besis." BA's participation has been care-fully structured to avoid dilution of earnings; it could write a cheque for the \$750m on existing borrowing facil-ities and still show a profit because it will be receiving a higher rate of interest on the bid vehicle's preferred stock. The auction of UAL, however, may have only begun. The first test for BA will be how the London stock market treats its shares today.

On with the **OBSERVER** vendange Thanks to the long sunny of the harvest likely to be in line with previous averages, because only Burgundy was spared serious drought. summer, the vendange in the French vineyards has started much earlier than usual this

#### Royal ways

■ Totally cut off from western communications for the past week or so, the only piece of news I heard about Britain was the separation of the Princess Royal from her husband, It made the headlines on Bul-garian television several times running and, in a country where the news tends to be dull, aroused great interest. A Bulgarian also told me that it had been recently reported that the Prince of Wales had taken of his isolat at hum taken off his jacket at lun-cheon and put his elbowa on the table. Such is the influence of the British royal family, that this is now accepted practice in Sofia.

#### Unholy hurls

■ Hurling, as any Irish person will tell you, is the world's fast-est field game. The ball can travel at 90 miles an hour off the "hurl" or stick the players use. Yesterday was the high point of the season, the All ireland Final at Croke Park in Dublin, a sort of Superbowl, FA Cup Final and big match at Cardiff Arms Park rolled

into ona. Tipperary pisyed the rank outsiders, Antrim from Nor-thern Ireland, who had not played in a final since 1943. Fast and furious it went from and to and as the sports writ late that this year's wine may be even better than 1976 if the weather holds, and may perhaps approach the quality of 1959. The price to be paid for the long rainless months is that the quantity will be much less impressive than the quality. According to Onivins, the national total should be about end to end, as the sports writ-ers say. But the northern dream was not to be. Not even Niall Patterson, the 18 stone Antrim goalkeeper, could stop Tipperary running away with 81m hectolitres, 7 per cent up the match around 12 per cent less than

Hurling is seen as very much a Roman Catholic game. At least one cardinal and a whole bevy of hishops and priests watched the Dublin final. Neil



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"I can't wait for the All-clear

Kinnock, the leader of the Brit-ish Labour Party, was also there. But the Unionist mayor of Ballymena, one of the main towns in Antrim, said he did not watch it. "Sunday is the Lord's day. Protestants tend to leave hurling alone."

Pivot's exit

The literary world in France is reeling from the blow: after 15 years at the top of tha 15 years at the top of tha charts, the television pro-gramme Apostrophes, chaired by the engaging Bernard Pivot, is coming off next summer. The decision was announced by Pivot during last Friday evening's broadcast, but so far no plausible explanation has been forthcoming. Malicious voices – always in a maiority on the French

in a majority on the French intellectual scene - suggest that Pivot is retreating in the face of the competition from a rival literary programme, Ex Libris, on the commercial channel, TF1. But this does not square with Pivot's

remarkable success in holding a regular audience running

end of his persuasive address, a voice said: 'But John, ye dinna understand. We're no goin' tae be dragged doon to their standards.'" Darker Sussex From an advertisement in a West Midlands newspaper. "For your late holiday, why not give yourself a change and

be adventurous? Join our five-

day safari to Brighton."



The Answer...



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## Hugh Carnegy and Tony Walker on the scaling down of Middle East defence spending

hen diplomats and strate-gists talk about the mili-tary balance in the Middle East, as often as not they warn of the dangers of a big arms build-up in the region. Yet recent evidence suggests, remarkably, that in Israel, Egypt, Jordan and Syria, the four neighbours at the centre of the Arab-Israell conflict, defence spending is being scaled down significantly, mainly as a consequence of domestic economic problems.

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Israeli economists who have analysed the trend like to call it "unco-ordinated disarmament." That may be an overstatement, as purchases of sophisti-cated missiles, planes and other weap-onry, especially by other Arab states such as Iraq and Saudi Arabia, have gone on apace. Established armouries in the region are more than enough to sustain war on a frightening scale, espe-cially given the proliferation of chemical W

al weapons. But there are strong signs that, without any of the paraphernalis of formal arms or peace negotiations, the governments in Jerusalem, Cairo, Amm Damascus are separately having to trim their defence budgets in a way which could have a longer-term effect on mili-

tary tensions in the region. Latest figures from the International Institute of Strategic Studies (HSS) show that total domestic. military spending (excluding external aid) fell in Egypt in 1968 to \$3.2bn from \$3.4bn in 1967. Likewise, in Israel it fell to \$3.7bn from \$3.9bn, in Jordan to \$631m from \$703m and in Syria to \$1.5bn from \$1.8hn.

Such a trend follows a long period in which the four countries established, by international standards, huge levels of defence spending as a proportion of national income as their franght relations were punctuated all too fre-quently hy war. Economists at the Israel International Institute (III), an independent think-tank in Tel Aviv, believe now, however, that there is a growing recognition by the four that conomic regeneration requires cutting defence budgets.

A striking measure of how much of their resources the four poured intodefence lies in the proportion of military spending to gross national product. . In developing countries, the average is about 3 per cent. Organisation for Eco-nomic Co-operation and Development countries spend 4.5 per cent of GNP on defence and the US up to 6 per cent. In Israel and Syria the figure peaked in the 1960s at around 25 per cent and in Jordan at around 20 per cent. The pro-portion in Egypt has been lower, but still stands at some 12 per cent, a huge

level by international standards. These staggering commitments to military spending grew rapidly over the past two decades, fuelled by the Six Day War of 1967 and the Yom Kippur War in 1973. In each case, the outlays were bolstered by heavy injections of foreign assistance - the most notable being the billions of dollars channelled annually to Israel and to Egypt by the US. The III estimates that aid assistance has aver-aged about 40 per cent of total spending, hut notes that the balance still



disarmament amounts to an enormous burden on the mer Defence Minister, was that he

region's economies. Professor Ellezer Sheffer, one of the authors of a forthcoming III study of regional economies, notes that each of the four Middle East neighbours has been characterised recently by heavy foreign debts, large fiscal deficits, bal-ance of payments problems, a blas towards non-tradeable sectors and other damaging distortions. And, he suggests, it appears that governments have accepted the conclusion that reversing such positions implies cutting at least the domestic component of defence spending.

In addition, the four countries are also subject to pressures from their out-side suppliers of military aid.

As a result of all these trends: • In Israel, there was an 8 per cent cut in domestic military expenditure between 1984 and 1986 when the Government finally began to tackle huge budget deficits and triple digit inflation. More recently, the cost of combatting the Palestitian uprising in the West Bank and Gaza has put upward pres-sure on current defence spending. But economic stringencies prompted the cancellation in 1986 of a very expensive project to build a locally-developed jet fighter, the Lavi. Ministers now accept that the defence burden limits attempts to reform the economy. US aid has also begun to decline in real terms.

. In Egypt, similar pressures are at work. One of the main reasone advanced for the sudden removal from office in April of Field Marshal Abdel Halim Abu Ghazala, the powerful for-

'Keep an open mind'

became embroiled in an argument with President Hosni Muharak over the defence budget. One of the first tasks that General Youssef Abn Taleb, Ghazala's successor, embarked on was a

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review of military expenditures. Egypt's military is perhaps in a slightly more fortunate position than those of Syria, Jordan and Israel It was empowered by the late President Anwar Sadat to generate and control its own revenues from military industries, and from other business activities such as contracting. "Such a move was very radical. It gave the military a great Gehad Anda of Egypt's Centre for Polit-ical and Strategic Studies. Egypt's eco-nomic crisis has inevitably squeezed funds available for the military. At the same time the winding down of the Gulf War has reduced Iraq'e demand for Egyptian-produced small arms and ammunition, worsening the financial squeeze on Egypt's military.

· Jordan'e economic crisis, highlighted by price riots in April, has inevitably had an impact on military spend-ing. An early casualty was the proposal to purchase eight Tornado attack aircraft from the UK. The deal has been postponed, and may well be cancelled. There is little prospect of substantial new equipment purchases in the short-term. A Western defence attaché in Amman says that, while there appeared to have been no reduction in the "operations and maintenance" budget of the military in local currency terms, the rapid depreciation of the

dinar in the past year meant that spending in real terms is down by about 20 per cent. Syria's own economic difficulties,

plus the cost of its occupation of Lebanon, are also squeezing military expen-diture. The Syrians have the added dif-ficulty that the Soviet Union, its main benefactor, is adopting a much tougher approach to new equipment sales. Moscow has been telling Damascus

that it must begin making payments on its estimated \$15bn Soviet military debt. Defence experts note that deliveries of more sophisticated aircraft such as the SU-24 have been delayed, partly because of Syria's inability to pay. Payment dif-ficulties are also believed to be holding up deliveries of some missiles and advanced fighter aircraft.

Domestic economic pressures and pressure from foreign backers may not be the whole story. Egyptian defence experts say that military expenditures were in any case set to slow following the peace treaty with Israel and a process of democratisation and liberalisa tion at home. For perhaps the first time since the 1952 revolution, there have heen public calls domestically for a

reduction in military spending. Mr Heimo Kopietz, a defence econo-mist at the HSS, says one of the impor-tant factors in the slowdown in Middle East arms purchases is that countries had reached "saturation point" in terms of absorbing new equipment. Egypt for example did not have the skilled manpower to operate new squadrons of sophisticated aircraft beyond those it had already taken delivery of, such as the Mirage 2000.

"Barring a conflagration or military takeover in any of these countries, [spending on new equipment] is on a down-slope until major recoulpment is required," Mr Kopietz says. Ian Anthony, a researcher at the Stockholm to expand it once more. International Peace and Research Instiinternational Feace and Research inst-tute (Sipri), says that the latest figures on arms purchases for the region show a marked reduction in spending from \$11.5bn in 1987 to \$8.1bn in 1988. Sipri's research, which focuses purely

on equipment purchases and on deliv eries of hig items, reveals that Egypt spent \$300m in 1988 compared with \$2.5bn in 1984; Syria spent \$1.1bn last year compared with \$1.6bn in 1984; Israel's spending on equipment imports reached \$300m compared with \$1.6bn in 1987 (mostly accounted for by purchases of F-16s to compensate for the cancella-tion of the Lavi), and in Jordan expen-diture was \$270m compared with \$165m in 1984 Whatever the exact combination of

reasons for the check in defence spending in the four countries, a trend seems to have been established. The region's chronic instability may well conspire to upset the tense peace which prevails at present between them. Nor do lower levels of military expenditure carry guarantees against war. But Israel's Professor Sheffer points out that the build-up in spending took on a life of its own as one country responded to the perceived increase in threat from the other. "Now it is possible to imagine that there might be a corresponding downward dynamic," he says.

Thinking about drug legalisation

Martin Wolf

LOMBARD

the level of illegal drug use; (2) prohibition increases illegal drug use; (3) prohibition merely redistributes drug use DRUG users commit at least 40 per cent of all property crime in the US. No fewsr than 250.000 American drug users are infected with AIDS. Colomfrom illegal drugs to harmful legal drugs; or (4) even though prohibition might decrease the use of illegal drugs, the nega-tive effects of prohibition outbia faces a direct challenge to the state, with its system of The natural response to such evils is to intensify the antiweigh the beneficial effects of drug crusade. But casual examreduced use of illegal drugs. He ination of the list shows that

criminal justice in ruins.

relies largely on the last, first they are all the effect not of drugs, but of their illegality. They are, in the words of a pamphlet by James Ostrowski and third points. What then are the costs of prohibition? It criminalises users, increases their disrefor the Cato Institute, an infinspect for the law and forces them into contact with profes-sional criminals. It offers a ential, free-market-oriented think tank, the "cost of criminalising an activity in which all lucrative criminal life to entrewhen public policy is failing on so grandice a scale, it is natural to ask whether it makes sense in the first place. preneurial young people from impoverished hackgrounds, destroys the economic viability of poor neighbourhoods through drug-related crime and leads to violent gang warfare. It greatly increases the danger of the drugs themselves, The basic economics of the black market in drugs sharpen the question. Precisely because because they are impure, are often injected with unsterilised demand is little affected by price (this being, after all, the economic meaning of addicneedles and are used in more powerful and life-threatening tion), the more supply is cut forms (thus giving the user more bang for his bucks). back, the greater become both the incentive and the resources

The economic costs of prohi-bition include the waste of resources in the illegal indus-try itself, the expenditures on health expendent to table much The total value of black market drug sales in the US is estimated at \$80bn, this turnover being derived from drugs with intrinsic costs of production and distribution of no more than a tenth of that sum. The buge rewards - dwarfing health required to tackle such by-products - not of addiction, but of illegality – as the spread of AIDS, and the lack of information and quality control which cause overdoses. expenditure on law enforce-Huge snms are also being spent on law enforcement, ment - are a direct measure of the success of the policy of prohibition and explain its equally \$10bn a year in the US alone. incluctable failure. Mr Ostrowski dares to think

Mr Ostrowski argues that "at least 80 per cent of deaths from the unthinkable. He presents a illegal drugs today are attributcase for legalisation (or, at the least, decriminalisation) of hard drugs that, if not unanable to the effects of drug prohibition." Tobacco and alcohol are, he suggests, hoth more swerable, clearly demands an lethal per user from the pharanswer. He notes that the fact macological point of view, that a drug is harmful is not a sufficient justification for prowhile there is little evidence that the pbarmacological effects of bard drugs themhibition. Nor is the fact that prohibition may reduce use of a given drug. The question is, instead, whether the costs of selves cause either crime or accidents

With so huge a proportion of legalisation would exceed those of prohibition, one whose force derives from the damage the costs attendant on prohibition, what are its benefits? Those benefits are, of course, the costs associated with the done by prohibition. In his pampblet, Mr additional drug use that would Ostrowski argues that the case for legalisation is sustained if follow from legalisation. In considering these costs, it is any of the following proposiimportant to remember that tions is true: (1) prohibition any given amount of legal use has no substantial impact on is much less socially damaging

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than an equivalent amount of illegal use. For the costs of legalisation to exceed those of prohibition there would have to be a substantial increase in

19

drug use. There is reason to doubt. however, whether legalisation would lead to an explosion in overall drug abuse. One reason is the likelihood of drug switching. Furthermore, narcotics were freely available in the US and UK during the nineteenth century, but use peaked and then declined long before prohibition was adopted. In the US the use of narcotics per head was no higher before prohibition than

it is today. Nor are the hard drugs Nor all the half utugs uniquely addictive. Mr Ostrowski qnotes the Surgeon General of the US as stating that "the pharmacological and hebavioural processes that determine tobacco addiction or similar to that that deterare similar to that that deter-mine addiction to drugs such as beroin and cocaine." A survey by the National Institute on Drug Abuse indicates that the proportion of repeat users of cocaine is only 24 per cent, far below that for tobacco.

In short, there is little reason to fear that legalisation would be followed by an explosive increase in addiction to hard drugs. It is more likely that, at least in the US, anyone who wants to is already getting them. It has proved impossible to keep drugs out of prisons. What chance is there of keeping them out of countries? The popular cboice for Presi-

dent Busb will be tougher action. He may suggest stricter penalties on users, but this will largely increase the criminalisation of society. Meanwhile, the main effect of enhanced efforts to limit supply will be to make American streets still more dangerous and increase the rewards to successful drug runners. Thomas Sewell has written that "policies are judged hy their consequences, hot crusades are judged by how good they make the cru-saders feel." Is it not time to try policy again, with decriminalisation the obvious starting point?

\*James Ostrowski, Thinking about Drug Legalisation, Policy Analysis No.121, Cato Institute, Washington D.C.

LETTERS

#### The question of Estonia

بند يشرهر مورد

From Mr Valdis Liepins. Sir, I would suggest that it is Professor Vladlen. Tishchenko (Letters, August 23) and not James Blitz (August 17) who overstates matters concerning Estonia's new election laws.

Moreover, it is somewhat ironic that his letter appeared on the 50th anniversary of the Soviet-Nazi pact, which paved the way for the annexation of Estonia, as well as Latvia and Llthuania, into the Soviet Union. This annexation was illegal. To this day it is not recognised by the western democracies. So the Soviet condemocracies. So the Soviet con-stitution may remain in force, but it has no legal basis and therefore no legal application in Estonia. The only Soviet thing that can prevail there is military force. Because the Estonian Soviet Socialist Republic's constitu-tion is also a result of (Soviet) occupation it too has no legal.

occupation, it too has no legal standing. Clearly there is a constitutional vacuum which. would most appropriately be filled by a new constitution of the Estonians' choosing.

In the meantime Estonians have to act as best they can in the circumstances. Part of these circumstances - a seri-ous threat to their existence as a nation - is the continuing heavy influx of Russians in response to the forced, economically irrational industrialisation of Estonia imposed from Moscow, Professor Tishchenko euphemistically refers to this. as "natural migration of man-power." Most of these migrants some after decades in Estonia – do not even learn the Estonian language.

So it is understandable that Estonians have doubts about the fitness and appropriateness of such "residents" to partici-pate in Estonian elections, and in the determination of Estonia's future. If anything, in an attempt to achieve an accommodation in present circumstances, the Estonian Supreme Soviet has probably been too liberal in setting the residential requirements in its new election laws.

Let me pose a question. Would Professor Tishchenko think it reasonable for Nazi occupying forces and settlers to participate in Soviet elec-tions if Hitler had won the war and occupied the Soviet Union? Valdis Liepins, 84 John Street, Canoda 0707210.

From Mr John Jenkins. Sir, Following David Richardson's well-argued, bal-anced article (August 22) on nitrate pollution, I was flabber-gasted and appalled to read Tom Spencer's letter (August 25) attacking it as a one-sided, blinkered approach. We are all concerned with pollution, but it is important

Bat I will keep an open mind. Tom Spencer more or less admits the flimsy nature not to take up extreme posi-tions which are not supported hy facts. As Lord Lewis, the of any medical evidence to support the present proposed dras-tic reduction in nitrate levels. ny facts. As Lord Lewis, the eminent Professor of Chemis-try at Cambridge University, said recently, he has repeat-edly asked for evidence to But he says that there are other reasons for such a reduction without saying what they If he now produces evidence to substantiate such an argu-

pluses).

ages in the not too distant future (far worse than food sur-

favour with the Chancellor.

occurred within a 13-month

per cent to a maximum of 30

The VAT system allows at

Edward Troup, 14 Dominion Street, ECZ

quite accurate.

edly asked for evidence to show that nitrate levels of 190 parts per million are harmful, and failed to get it. We are in danger of adopting positions which will unneces-sarily increase the costs of food and water significantly – the consumer will ultimately have to pay those costs. We could ment, we must certainly examine it with great care. If not John Jenkins, Childerley Hall, Dry Drayton, Cambridge

#### VAT revisited

From Mr Edward Troup. Sir, The flaw in Professor Bilon's reasoning (Letters, August 24) is to assume that just because a company is VAT-registered, it can reclaim

VAT charged to it. A further important condi-tion must be satisfied before VAT can be reclaimed: either VAT can be reclaimed: either the company must only make VATable supplies or the VAT if seeks to reclaim must relate only to the making of VATable supplies. EC law requires us to exempt from VAT such mat-ters as transactions in securi-ties, financial transactions and insurance. The effect is that large anytheses of businesses large numbers of businesses make some exempt supplies, and cannot reclaim all the

VAT charged. Thus it is not just members per cent. Subject to certain conditions, anyone who is sur-charged has a right of appeal to an independent VAT tribuof the public who bear the burden of VAT, but any business, some or all of whose supplies are exempt. If the ability to deregister, or not pay VAT, is extended to all supplies to least one month and at most VAT-registered persons, there would be a loss of tax which four months - an average of two and a half months - in which to collect tax before it has to be remitted to Customs could be very significant, If, on the other hand, the proposal is and Excise, Also, traders may take credit for VAT on their purchases whether or not they have settled their supplier's account. As Mr Franklin disconfined to supplies made to fully taxable persons, it would in practice limit its advantages to such an extent as to make it unattractive.

I suspect that until the Euro-pean Commission and the UK covered, for many traders VAT registration can provide a sig-nificant cash flow benefit. Government can be persuaded to remove exemption from the VAT system, Professor Eilon's suggestions will not find Graeme Hammond. HM Customs and Excise, 22 Opper Ground, SE1

# Drinking water is different

From Dr Geoffrey Myddelton. Sir, Debate about the purity of water (Letters, August 25) is hased on the erroneous assumption that there need be only one supply for all pur-

poses. London water contains purl-London water contains puri-fied sewage and smells like it. It is impossible to supply pure water for every purpose - and unnecessary. Drinking and cooking water, including sup-plies for the manufacture of food and drink, should be abso-lutely pure and uncontami-nated by sewage, mesticides. nated hy sewage, pesticides, nitrates or other fertilisers. It could be supplied to cities by pipeline, metered and charged for at an economic rate.

Any competent anthority would be planning it now. Geoffrey Myddelton, Blue Moon, 1867 Ghutières sur Ollon, Vaud, Switzerland

#### Pension scheme risk and reward

From Mr T.S. Shucksmith. Sir, Miss Sue Ward is correct From Mr Graeme Hammond. Sir, It was refreshing to read Steve Franklin's account of his visit from the VATman (August 19). However, Mr Franklin's version of the penal-ties of sending in VAT return and newment late ways not to reject an insurance company analogy for a defined benefit scheme in which the employer meets the balance of cost (Letters, August 22). But such a scheme is not a charity either, because in essence the trustees are dispensing the and payment late was not After two defaults have

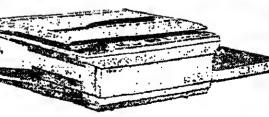
employer's money. To be fair to Mr Redman period a written warning is sent. A third default within 12 (Letters, August 12), many private sector employers have given more than they promised months of the second leads to a sucharge of 5 per cent of the tax. dne, with subsequent defaults attracting surcharge at rates increasing in stages of under the scheme, whereas the public eector schemes have given what they promised -no more and no less.

The pity is that the private sector henefits which were promised represented inadequate pension provision. This is not surprising considering the risks involved for the employer.

May I suggest that the risks and schemes should operate more like insurance companies, with the employer's risk limited, and the members entitled on a "with profits" basis to what the scheme's funds can provide? It is legally possible to establish final salary schemes on this basis, and to control them actuarially. Why isn't everybody doing it? T.S. Shucksmith, Shucksmith & Co., Lincoln House, Nutley Lane, Reigate, Surrey

# **生活的**的复数 THE SMALL COPIER FOR BIG JOBS. Introducing Toshiba's BD-2810 Copier.

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## **FINANCIAL TIMES** Monday September 4 1989



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Janet Bush

on Wall Street

## Manhattan faces the social spiral

IT IS no longer possible for the husiness community of Man-hattan to ignore the spiralling social problems of the city where most of its employees live and where it has to pay its

The crisis of education in New York's schools is a grave long-term concern for husinessmen who need to be able to rely on a healthy stream of skilled workers for the future. The chronic lack of affordable housing is another major prob-lem for its potential workforce. The scourge of drugs is a third

"Ten years ago, you could meatly divide business and social issues. That is no longer possible," said Mr Sandy Bayer, vice president of Eco-nomic and Commercial Development in the New York City

Partnership. The Partnership, founded in 1979 hy Mr David Rockefeller, is an organisation of leaders of husiness, education and nonprofit groups whose aim is to help improve the social and economic climate of the city.

It is not, as one might expect, simply a pressure group concerned with maximising corporate tax breaks and the like.

Mr Ronald Shelp, its presi-dent, notes that the Partner ship is the biggest huilder of affordable bousing in New York, working with the city anthorities in joint ventures.

The Partnership, whose membership is a roll call of the city's business leaders, uses its considerable business skills to find financing, select develop-ers, market building schemes and work through the inevita-ble business skills to ble bureaucracy.

The second major thrust of the Partnership's social efforts is in the field of education. An example of their work is a software package developed for the Partnersbip by IBM and Touche Ross which keeps track of where teachers are needed around the city and what teachers are available.

tries.

boards.

**Continued from Page 1** 

him. However, at least a neu-tral stance by the pilots is essential to his success and they now appear committed to

Sir Colin Marshall, BA chief executive, said at the weekend

that BA entered the fray

through a mixture of defensive

If the bid fails, he said: "We

can continue to do what we are doing now, provided the com-mercial agreement remains in place. But if UAL was acquired by a consortium including a

Lufthansa, an Air France or an

Iberia, the commercial agree-ment would collapse and we would he left scratching around to see what we can do to replace it."

The search for transatlantic aviation alliances was under-

lined yesterday when Ameri-can Airlines and West Ger-many's Lufthansa said they

were discussing a marketing agreement and closer links

between their reservations

of the consortium's hid also emerged yesterday. The offer will require nearly \$7bn to be raised; of this, \$1hn will he

equity or preferred equity, \$6bn will be debt. Unusually for a leveraged bid of this size,

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More details of the funding

and opportunistic motives.

This is not mere philanthropy. Encouraging improve-ments in education and living conditions are deemed crucial for the future of the city as a business and financial centre.

MR Tadeusz Mazowiecki, Poland's newly-appointed Prime Minister, is coming under pressure to speed up his efforts to form a Solidarity-led coalition government which will contain representatives of all of Poland's official parties, including the Communists.

By Christopher Bobinski in Warsaw

including the Communists. The Prime Minister origi-nally promised to have a government ready for parliamen-tary spproval by the end of last month. Under the Polish constitution new elections have to be called if Parliamentary approval of Mr Mazowiecki's team has not been obtained by

September 18. Solidarity's parliamentary group is expecting a list of names to be presented to it tomorrow. Mr Broanislaw Geremek, the

group's parliamentary leader, met the Prime Minister yesterday to impress on him the need for quick decisions. But yeste-day evening, Mr Jerzy Urban, the present head of radio and

television, said he would he surprised if a list of nominees would he ready hy tomorrow. Mr Mazowiecki held his first talks with Mr Mieczyslaw Rakowski, the Communist Party loader and Mr Marice Party leader, and Mr Marian Orzechowski, the party's par-liamentary chief, at the week-end on the role the Commuoists would play in the Government

**Pressure on Mazowiecki grows** 

It has always been accepted that they would retain control over defence and the Ministry of the Interior, but Mr Rakowski threatened that his party would go over to being "a constructive opposition" unless they received further

The Communists are thought to be demanding to retain control of the Foreign Ministry and the Cabinet office, to have a major say over radio and television, and to have one deputy premier. Mr Rakowski said his party bad heen promised posts



"affecting all the major areas in society.

Yesterday, too, Mr Kazaim-ierz Olesiak, the present Farm-ing Minister and a member of the Peasants Party, attended a

harvest festival ceremony at harvest festival ceremony at the Czestochowa national shrine for the first time after the Government's own sepa-rate ceremonies were cancelled at the last minute. Mr Olesiak is his party's nominee for the farming post, which was prom-ised to the Peasants Party by Mr Lech Walesa, the Solidarity leader, without consulting Mr Lech Walesa, the Solidarity leader, without consulting Rural Solidarity, his support-ers in the countryside. Yesterday Mr Jozef Slisz, head of Rural Solidarity, told the tens of thousands of farm-ers assembled at the shrine that he trutted the formers?

that he trusted the farmers' demands would be noticed. Mr Slisz signalled his opposi-tion to Mr Olesiak's re-appoint-ment as Farming Minister by attacking the Peasants Party

as "mere representatives of the Communists in the countryside". He said his movement would form a basis for a new political party for farmers. US Congress presses Bush for Polish aid boost, Page 3

A tricky take-off for BA and UAL The ease with which even the world's biggest foreign airlines are now being sucked along by the collective airline takeover mania which has gripped Wall Street is worrying. It is one thing for wealthy financiers like Messrs Icahn and Davis to gamble their personal fortunes, hut when relatively conserva-tive European airlines like FT Ordinary Share Index 1933-45

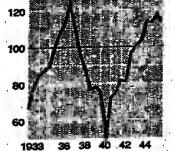
100 tive European airlines like KLM, British Airways and now Lufthansa enter the casino with plenty of money it raises the stakes enormously.

They are well regarded man-agers and should know the real value of an line businesses. But there is more than a suspicion that Wall Street's clever financiers, who can make equity look like debt and promise huge financial returns for huge financial returns for seemingly minor risk, are exploiting the obvious ambi-tions of European airlines to become global mega-carriers. As the US is far and away the world's biggest airline market, non-US airlines are being par-suaded that unless they move quickly they may be disadvan-taged by the corporate moves now under way.

now under way. Texas Air, NWA and Delta have already tied their knot with smaller European carri-ers. But that still leaves Ameri-can and UAL, the two US airline giants, and BA, Lufthansa and Air France, the biggest players on the other side of the players on the other side of the Atlantic. Ons can understand BA, the world's biggest inter-national airline, feeling threat-ened by Lufthansa's linking with AMR, or Air France's joining a rival bidder for UAL. They could synhon business They could syphon business away from BA's most profitable routes.

This helps explain why less than a year ago UAL shares were trading at under \$90, yet BA has now joined forces with UAL's management and unions to offer \$300 a share. Although a prospective exit multiple of 15 times UAL's earnings is almost double BA's rating, it values UAL at 5.4 times its \$1.3bn of earnings before depreciation, interest and tax, whereas NWA was taken out

at 6.5 times. BA's interest in UAL is not purely defensive. It is putting up the bulk of the equity, but only around 10 per cent of the cash, and gets a 15 per cent equity stake in the second big-gest US airline. The promised



THE LEX COLUMN

long-term average rate of return of over 20 per cent per annum, and this is before any potential operational benefits and advantages in terms of improved bargaining power vis à vis monopoly suppliers like Boeing are factored in.

It is not the sort of move which should unduly damage BA's own share price, unless BA's own share price, unless the investment turns sour or BA is forced to pay a lot more. Admittedly, both are substan-tial risks. The financing charges of the new UAL, which will have nearly seven times more debt than equity, will be less than twice covered ini-tially. In addition, it will still have to find over \$2bn a year for the new aircraft it needs to reverse its steady loss of mar-ket share to AMR. More impor-tant, the success of the deal hangs on the hope that there has been a fundamental improvement in US airline improvement in US alriine profitability, which will not evaporate in the next reces-sion. This may be as dangerous an assumption as the belief that BA will not pay a lot more-to gain a foothold in the US. The only consolation for BA shareholders is that if BA were war to be relived like UAL its ever to be valued like UAL, its shares would be well over £4, rather than a shade over £2. Step forward, Lord Hanson.

War memories

On Wall Street, the market was shut for Labor Day. In London, Monday September 4 1939 found members of the London Stock Exchange at home by their wireless sets.

indices, Britain's equity inves-tors had been reckoning on war since 1936 or so. Practitio-ners of the then-popular Dow Theory of technical analysis were saying that the market was poised for a rally, after the FT industrial index's August nadir of 91.2. The manner in which war came - via the Nazi-Soviet pact of August 23 - was astonishing nonethe-less. That week the index fell another 5 per cent, as ICI lost another 5 per cent, as ICI lost 9d to 32s 6d. The real low, though, was still to come, dur-ing the Fall of France in 1940, and equities were to remain shaky until a bull market took off in mid-1942. Some punters saw buying opportunities. As Ribbentrop

and Molotov were signing their pact insurance shares were a centre of attention in London. centre of attention in London. Investors liked the assets insurance companies kept safely across the Atlantic. Royal Insurance had \$105m on Wall Street: by August 23 its shares and Commercial Union's were a screaming huy, said the FT. On September 4 the newspaper puffed the shares of the bandage-and-ticking plactar manifecturer sticking plaster manufacturer, Smith and Nepbew. Dealers were bullish on Ever Ready: when the Exchange re-opened on September 7, its shares rose 1s 6d, on hopes of extra sales of electric torches. The same day P&O climbed 2s 6d, as older hands recalled the sparkling record of shipping shares after 1914

Railway companies, like the Great Western, were the dul-lest performers. Shares in the so-called Home Rails lan-guished first under the threat of a train strike, called off only when war was a few days away. There were fears, too, about how strictly the Govern-ment would run Britain's railment would run britain's ran-way network for the duration. Yet equities ranked well below bonds in pre-war inves-tors' eyes. Their prices too had been discounting the approach of war. After failing gently in 1937 and 1938, as fears grew of higher interest rates and warime inflation, glits plunged in August 1939. War Loan hit a new low of £86 the day the Nazi-Soviet pact was announced. The crunch came on August 24, when the Stock Exchange fixed minimum prices for gilts, as it had done in 1914. The same morning, the Bank of England astonished the FT, if not perhaps the rest of the City, by doubling Bank Rate to 4 per cent, from the 2 per cent where it had been since 1932. On August 27 the Treasury prohibited UK inves-tors from selling foreign securities, and wartime financial controls wsre falling into place.

## British shippers call for inquiry into rate accords on US routes

By Kevin Brown, Transport Correspondent

THE EUROPEAN Commission has been asked to investigate the legality of a rate-fixing agreement between a group of leading shipping lines operat-ing between Europe and the US. effect in mid-July.

A complaint filed by the British Shippers' Council (BSC) says the North Europe/USA 1986 as long as they meet broadly defined competitive criteria. Rate Agreement (Neusara) breaks at least two European Community competition regu-The BSC claims the Neusara

agreement breaks regulations 4056/86 and 1017/68 by extend-ing price fixing arrangements to the whole of a cargo voyage, The complaint is the latest move in a long-running battle between shipping conferences rather than just the ocean leg. This would mean, for examand shippers' councils in the UK and other European counple, that shippers could not avoid using a conference line to the US west coast by using a rail, road or inland waterway Shipping conferences are ssociations of shipping lines service from an east coast port. which fix rates and service schedules. The shippers' coun-cils, which represent the own-The agreement is also said to

be anti-competitive on several other grounds: • The BSC submission draws ers' cargoes, claim the conferences are price-fixing cartels. The Commission has the power to ban or amend the attention to provisions appar-ently allowing selective pricing of commodities and cargo allo-Neusara agreement if it finds the shippers' claims proved. However, this could lead to a cation between shipping lines. The council says this allows conference lines to drive independent niche operators out of clash with the US, where the business by sharing the costs

sara lines have 55 per cent of the North Europe to US mar-ket. The parties to the agree-ment are P & OCL, the conseparate conferences for the Atlantic, Gulf and Pacific coast trades until Neusara took Shipping conferences were granted a block exemption from BC competition law in tainer shipping arm of Peninsular and Oriental Steam Navigation of the UK; Hapag Lloyd of West Germany; Ned-lloyd of The Netherlands; SeaL-and of the US; Compagnie Gen-erale Maritime of France; and Atlantic Container Lines, a consortium of six European container shipping companies.

The BSC is also pressing the Commission to reach a quick decision on an earlier com-plaint about a separate rate fix-ing agreement known as Euro-corde. This agreement was corde. This agreement was between Polish Ocean Lines, Evergreen of Taiwan, and the North Europe US Atlantic Con-ference (NEAC), a forerunner of Neusara.

Separately, the BSC and other European shippers' coun-cils have been in conflict with seven major shipping lines over a couplaint by conference operators that Hyundai of South Korea offered unfair rates between Europe and Australia

**Banks seek** bond deal for Mexico debt plan By Stephen Fidier, Euromarkets **Correspondent in London** COMMERCIAL banks negotiating details of a new debt agreement for Mexico have approached the Bank of England to see if it is willing to

make an unprecedented issue of zero-coupon British govern-ment bonds to support UK banks' participation in the hanks' participation in the deal. Similar approaches have been made to other central banks and financial authorities including the US Treasury by the leading commercial banks. The US Treasury has in the past issued zero-coupon bonds to support a debt exchange for Mexico.

As part of the proposed

CHILE has reached an accord

vices Task Force of the Part-nership released a detailed report on what should be done to preserve New York's status as the world's financial capital.

Inevitably, chief executive officers in the financial services industry are heavily rep-resented in the Partnership. The industry has accounted for 35 per cent of the net private sector job growth in the city since 1977 and generates an estimated \$2.8bn in city and state tax revenues, sorely needed to cope with a deluge of demand for social services.

Financial services companies rely on New York city resi-dents for 70 per cent of their workforce and nearly 60 per cent of total jobs in the indus-try are clerical.

The industry is already under severe competitive pres-sure and lost 8,000 jobs in 1988 after years of steady growth. Other financial centres, particularly overseas, are attracting more and more husiness.

The reduction in trading volume after the Octoher 1987 stock market crash put Wall Street firms under severe pressure to cut costs and this has meant many have re-examined the advantages of doing busi-ness in New York which is so costly. sure to cut costs and this has

With the benefit of advanced technology, many firms have already moved hack office operations out of Manhattan. Mr Shelp cites an extreme example of a New York life insurance company which has its back office operation in the Republic of Ireland.

"The big issue for us is to stop the front office moving out as well," said Mr Shelp. One of the key reasons keep-ing firms in Manhattan is

demographic. The metropolitan New York area simply has more people in the right age group than other cities to supply the workforce and it is cru-cial that they are adequately educated and housed within striking distance of Manhattan. Among the recommenda-tions of the taskforce are that women should be encouraged to enter the workforce by pro-viding better child care, that the city should ensure it has a top rate telecommunications infrastructure and yes - that the overall tax burden on com-

Mr Bayer, who has been working on the telecommuni-cations side of things, com-ments: "In the end, self-interest and helping in social areas and helping in social areas non't expect a quick return but, in the long term, a better city is in all our interests."

agreement has been filed with the Federal Maritime Commission.

In a detailed submission to the Commission, the BSC claims the Neusara agreement creates a super-cartel covering all the routes between north-ern Europe and both US sea-

**BA** wins pledge from

**United Airlines pilots** 

These were covered by three

• Other provisions would allow the Neusara lines to control credit and other payments jointly, and share information about "bad debts." The Comhard on this in other areas of business," the BSC says. The council claims the Nen-

> however, all of the latter will be bank horrowings and no high-yielding "junk" bonds will

This is expected to save

about 2 percentage points on the interest rate and to avoid

the obloquy attaching to junk

bonds in some quarters. The consortium expects to pay a rate of 12 to 13 per cent for half of the \$50n, and 1 to 2 points less for the Esop's \$30n por-

Of the \$1bn cash needed by completion, BA will provide \$750m. About \$10m will come

from United executives and the halance from an unspecified

source in the consortium, prob-

ably from one or more pension

BA's constribution is split

into undisclosed proportions of interest-hearing preferred stock and non-income-bearing securities which eventually

will convert into the 15 per

cent equity stake. Mr Derek Stevens, BA finance director, said the air-line would receive an 11 per cent yield on its overall invest-

ment. If it decided to do this entirely with debt, BA would

actually enhance earnings per share because it can borrow

Rhodes Rio de J'o Rame Salzburg San Francis Secul Singapore Stockholzp

dollars at a lower rate.

be issued.

tion.

funds.

WORLD WEATHER

22 72 Malin 12 64 Mancha 23 73 Marcia 25 82 Marcia 25 95 Marcia 25 95 Marcia 25 79 Marcia 25 77 Montreal 25 Nove York 26 Marcia 25 Nove York 26 Operato 27 Okto 28 Operato 29 Paris 20 Paris 20 Paris 20 Paris 20 Paris 20 Paris 20 Paris

Reedings at mid-day

Hyundai denied the allegation, with strong support from shippers' councils, which saw the company as a source of legitimate competition. How-ever, the Commission ruled in favour of the conference lines and imposed a 25 per cent redressive duty on Hyundai.

CHILE has reached an accord for a \$95m one-year stand-by agreement with the Interna-tional Monetary Fund, retired General Enrique Seguel, the Minister , of Finance, announced in Santiago. The minister said the IMF agreement, as well as other accords with multilateral organisations, helped to pave the way for Chile to use the Brady Plan for debt reduction. He added that Chile would demand benefits equal to or better than the 35 per cent deht reduction achieved by Mexico, Page 2

The Exchange had closed the previous week, to keep its hro-kers, jobbers and clerks ont of 11 per cent yield on an admittedly highly leveraged invest-ment should counter the City's the way of evacuees filling the rallway trains. On the Berlin bourse, Hitler's invasion of immediate fears about massive earnings dilution; and even though BA's gearing could rise Poland had been greeted cheerfully, with shares in Siemens and Mannesmann sbowing by 50 per cent depending on how the deal is financed, it is gamhling less than a year's cash flow on a rather bold move. The investment is gains. In Amsterdam, Fokker and Philips were rising on hopes of war profits. Judging from the market designed to provide BA with a

Pretoria agreement between Mexico and its commercial bank creditors covering nearly \$53hn of medium and long-term bank may try to reschedule loans to Mexico, banks will be able to swap their loans for bonds either at a 35 per cent Continued from Page 1 discount to face value or car-rying a fixed 6% per cent inter-est rate. These bonds will be

wealth Foreign Ministers also

endorsed this approach. Mr Stals, who became Gover-nor last month, declined to say whether any creditor had made use of the exit clause for politi-cal reasons. But he confirmed thet \$4bn in short-term debt had been converted since the standstill was imposed in 1985. At the end of last year, some \$9hn in debts still remained within the moratorium "net", but he expected that to fall to

\$5bn by June. Pretoria's foreign debt would then total \$20bn, he said: \$8bn within the net and \$12bn outside it. Repayments in 1990 would total \$2bn; this would include amounts falling due on include amounts falling due on maturing bonds and notes out-side the net. A further \$1.5bn would be repaid in 1991. From 1992 to the end of the century, however. Sonth Africa's debt repayments would not exceed \$1bn annually, Mr Stals said, noting that this would be a sat-isfactory maturity structure

isfactory maturity structure for Pretoria. Michael Holman, in London,

adds: The package of financial sanctions, drawn up in Canberra last month by the eight-nation group of Common-wealth foreign ministers, will be high on the agenda at the organisation's heads of govern-ment conference in Kuala

ment conference in Kuala Lumpur in October. The measures include an official lohbying of the banks negotiating the South African rescheduling, tooghened guide-lines restricting new South African lending, and the estab-lishment of a body to monitor a han on medium and long-term lending. A delegation appointed hy the Commonwealth group will ask the hanks to apply the highest possible interest rates to South African debt, to pro-vide for substantial capital

vide for substantial capital payments, and to reject the so-called "exit clanse" under which short-term debt covered hy the standstill can be converted into 10-year loans.

supported by official resources used to purchase high quality zero-coupon securities. Most bank lending to Mexico has been in dollars, but banks have been allowed to lend in their own national currencies, and might, under the agree-ment, be given the option to switch into bonds denominated in their own currencies. If Brit-

in their own currencies. If Brit-ish banks are to do this, then they need high-quality sterling collateral which only the UK Government can provide. The Bank of England's ini-tial response has been unen-thusiastic. Officials are appar-ently unconvinced that the use of starling is nacessary and of sterling is necessary and that even if it were, an issue of sterling bonds would be the only solution.

Furthermore, the unprece-dented issue of zero-conpon gilts would create a new class of bonds in the UK with a new Government's full-funding pol-icy – which means that it counteracts its budget surplus by buying back giltedged secu-rities - will mean that it would have to buy in other gilts to offset the issuance of

new zero coupon stock. UK hanks are thought to be owed about \$5bn hy Mexico, of which less than \$1bn is denom-

which less than \$10h is denom-inated in sterling. The accord, agreed in princi-ple in July between Mexico and its 15-bank advisory com-mittee led by Citlcorp of the US, had been expected to be finalised by the end of August, but her wound more complimaissed by the end of August, but has proved more compli-cated than expected. Bankers are now hoping for completion over the next week or two -with the issue of currency choice likely to be one of the last to be settled. Then it will have to be marketed to the country a nearly 500 crediter country's nearly 500 creditor banks. While banks view cur-rency choice as desirable, it would not necessarily block the agreement if it was unavailable.



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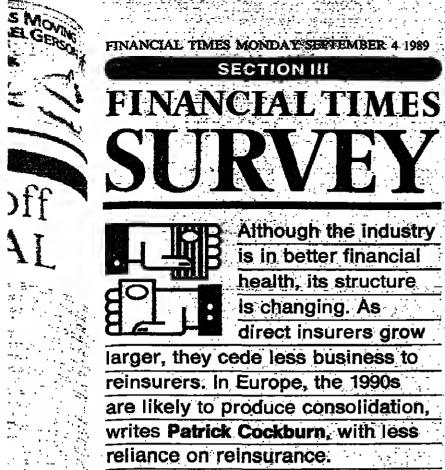
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# A shifting perspective

WHEN LEADERS of the world's reinsurance industry gathered in Monte Carlo last autumn for their informal annual rendezvous, two topics

)ff

dominated their agenda. These were the cyclical downswing in reinsurance prices, which started in most world markets in 1987; and the financial implications of the \$1.4bn loss of the Piper Alpha oil rig in 1988.

This year there is likely to be less talk about Piper Alpha, interest being greater among the British, who have born the brunt of the loss, than other West Europeans or Americans. The very size of the loss, far and away the largest in the oil and gas insurance market since it took its present shape more than 20 years ago, makes it important but its overall . impact on reinsurance pricing has been confined to excess of loss cover in the offshore sec-

2.7.

The lack of impact of Piper. Alpha and of the storm in south-east England of October. 1987 - known on the London market by its Lloyd's catastro-phe number 87J - is indicative of the state of the market ingeneral.

Despite underwriting losses, prices are soft, and it is diffi-cult to see why, in the immedi-

ate future, this should change. "The speed with which the 1985-86 upturn softened shows the fundamental oversupply of capital," says one analyst. "We've had some huge losses, but without effect on prices. There is nothing on the hori-zon likely to boost rates by up to 40-50 per cent. For this, you need some companies to go under or a persistent sub-stan-dard return on capital reducing overall capacity.

This is not a very optimistic outlook for an industry which, since the 1960s, has usually accounted for a seventh of the world's total non-life insurance revenues totalling over \$400bn. By taking a share in the insur-ance, business written by pri-mary property/casualty insur-ers, the overall risk is spread forther.

Financially, the industry is now much healthier than in the mid 1980s. The capital base prices. Furthermore, the busiof the US reinsurance industry has almost doubled, to \$117bn from \$64bn in 1984. But, for all ness being retained by insurers is likely to be what in the past had been the reinsurers' bread this, the structure of the insurand butter business. ance industry as a whole is changing, and not necessarily to the advantage of the rein-

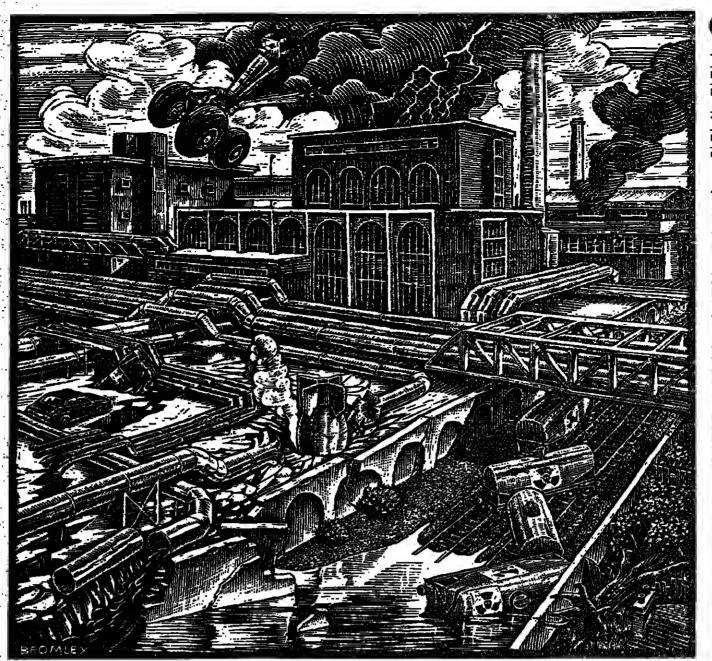
SUPPRS. As direct insurers become larger in size, through their own growth or acquisition, their solvency margins

is still very unclear. It might

precipitate a wave of mergers

or acquisitions, but this is by

no means certain. In general terms, however, the 1990s do



REINSURANCE

improve and they cede less of their business to reinsurers. look likely to produce a consolidation in the European insurance industry, and with it less This may be exacerbated by the present differential between direct and reinsurance reliance on reinsurance.

Nor are these changes neces sarily confined to the insurance industry. Larger compa-nies in Europe also means more sophisticated treasury departments and risk assessment, with more business Too much can be made of retained in-house or, at least, this. The impact of 1992 on the European insurance industry not being ceded to the reinsurance industry.

How will the reinsurance industry respond to these long-term changes? The two largest European reinsurance

companies - Swiss Re and Munich Re - which together have an annual premium of \$9.1hn have somewhat different approaches. Swiss Re has tended to shift into in direct life and non-life insurance, while Munich Re has taken

stakes directly or through affiliates in major direct insurers. The most important of these is Munich Re's 25 per cent recip-rocal stake in Allianz. Lloyd's has already suffered from these changes in the structure of the insurance industry. It was, for instance, responsible for only some 40

per cent of the primary insur-ance of Piper Alpha, hut, through reinsurance, some 80 per cent of the risk was ulti-

mately centred in London. This concentration of foreign reinsurance, as opposed to primary reinsurance, has its disadvantages for Lloyd's, all the more so since the size of catastrophe and disaster claims has been going up. Speaking of 87J, the October storm which cost some £2bn in the UK, France and Norway, one insurance hroker said it was "inconceivable that it would have gener-ated the same level of loss 10

CONTENTS A Cart

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Profile: Hanover Re/Eisen und Stahl	3	Cutastrophes	7
The London market	-	Lite reassurance	7
Lloyd's members agents	-	Recent legal cases	8
London's planned bourse			
rview: Hady Wakefield		Editorial product Martin Da	

years ago." Even Piper Alpha was worth only 45 per cent of the top value rig in the North

Yet, despite the size of these losses, the most significant outcome of these disasters has been the lack of impact on the prices, underlining present over-capacity. The one excep-tion to this is long tail property-casualty business in the US, where there are fears of fur-ther heavy losses from asbestosis, the demolition of buildings containing asbestos and environmental pollution.

Asbestos hodily injury has already produced settled or ontstanding claims worth \$5.2bn, and it may be that US trade unions are getting to the end of the list of workers most likely to have been affected when asbestos was in common use. But asbestos property damage, only gradually being revealed as huildings come up for renovstion or demolition, could ultimately total 10 times as much, or around \$54bn, over the next 30 years, according one estimate. There are some 3,500 school buildings containing asbestos, in addition to 733,000 public or commercial buildings. On hazardous waste, two

important court decisions -Rocky Mountain Arsenal and Diamond Shamrock - have recently gone in favour of the insurer. But there are still 27,000 identified dump sites in the US, some 10,000 of which need to be cleaned up. With the heavy publicity given to the fate of members of RHM Outhwaite syndicate 317 which, in effect, reinsured other achieves and the syndicate syndica other syndicates against asbes-tos and environmental risk in 1982, the lack of enthusiasm for long-term US property-casualty risk in understandable.

in these circumstances, it is hardly surprising that the out-look for insurance brokers also looks pessimistic, Revenues at Sedgwick, Frank B.Hall and several big European hrokers have gone down, in part hecause of the poor performance of their reinsurance subsidiaries. For the 20 top international brokers, 1988 was the worst year, with the exception of 1983, since the early 1970s. This makes the compa-

nies more selective in the type of husiness they handle, and keen to offer consultancy and specialist services. The disadvantage of offering extra services is that this ohviously increases costs at the moment when hrokers are trying to cut

How far does the present slump in interest rates resemble the rate cutting in 1978-84? The most obvious parallel hetween the two periods is high interest rates, when rein-surers were prepared to cut their prices in order to collect premiums in order to invest them whatever the underwriting loss.

The argument against this occurring again is that the tax incentives, certainly in Britain, are less than they were 10 years ago. East European and Latin American reinsurers who sharply cut rates 10 years ago have not returned to the market, and companies may also be more conscious that high interest rates mean that inflation will boost the cost of claims. As a result, notes on observer, "everybody says they are not involved in cash-flow under-writing - but they would, wouldn't they?"

More immediately, the most interesting development in world reinsurance is the degree to which the US reinsurance industry has managed not to get involved in the competitive rate-cutting of the primary insurance husiness. Although the overall volume of reinsurance may be down, this has led to heavy huving of General Re on Wall Street, the argument heing that, as the primary insurers cut the premiums, they will ultimately have to turn to the reinsurers.

According to Mr Zerbarini, of Prescott Ball: "They will eventually have to seek reinsurance relief. And strong companies, like General Re, will be able to cherry-pick their business at the price they dictate and the terms they dictate."

Nevertheless, in hoth the US and Europe, structural changes in insurance are putting pres-sure on the reinsurance business as a whole, with little sign of growth in the volume of husiness in the next few years.

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## **REINSURANCE 2**

Company

General Re Group Employers Reinsurance North American/Swiss Re

THE US: two big questions are looming, says James Buchan; meanwhile ...

2,318,177

623.401

553 256

# Profitability holds up in the face of idle capacity and high overheads

,780,24

1,812,890

837

623.811

SO FAR, so good. The US reinsurance industry has just bout kept its neutrality in the price war now raging in the primary insurance market. Prices are softening and terms are getting tongher for the reinsurers. But the companies are making money. This has not been easy in a market that is shrinking mark-edly. The industry, which was writing Stilbn in hectage in

. ( 📢

writing \$11bn in business in 1986, had premiums of under \$10hn last year, according to the Reinsurance Association of America. General Re, the largest US company, has seen its quarterly premium fall from 721m in early 1987 to \$440m in

the quarter just ended. Executives say the tempta-tion to scramble for business is excruciating. With so much capacity idle, the companies are carrying excess overbeads, and the pressure on expense ratios is severe. But by mid-summer, at least, profitability was holding up. General Re was writing business in the second quarter at a combined ratio of losses and expenses to premium of 99.1 - that is, it made 90 cents in profit on every \$100 of insurance it took on even before it invested the premium. The industry as a whole is probably unprofitable before investment income, but not by much.

But the reinsurance industry and the Lloyd's syndicates in the US market go into the second half facing two big ques-tions. How long can the rein-surance market withstand the pressure on prices coming down from the primary mar-ket? And can the industry ever recapture the business it has lost:

In the primary market, the

crisis of the mid-1980s, when competitive rate-cutting plunged the property/casualty industry deep into loss, is but a distant memory. Two years of record profits, static loss reserves and booming stock and bond markets have swelled the industry's capital base to \$117bn, against an exiguous \$63bn in the terrible year of 1984. according to A.M.Best, the insurance analysis firm. This increased capital will

crisis

naturally support a mnch higber level of business, "Eupboria is still rampant on the upper floors of home offices," says Mr Donald Zer-barini, an insurance specialist

ier business, just like the priat Prescott Ball & Turben. But the new business is simply not coming in. Many traditional. insurance clients, ranging from running at rates perhaps 10 per municipalities to corporations bave abandoned conventional cent lower than last year. cover, and instead set up cap-One reason for the relative price discipline is that reinsurtives or insured themselves. They remain embittered by the high rates and threadbare ance industry was almost bankrupted in the mid-1980s, cover that the industry offered as it scrambled back from the

One result is cut-throat competition for whatever business there is. The other is thet the property/casualty companies, burdened with capital, can now afford to hold on to business they would normally have laid off in the reinsurance market. ers were confronted in the early 1980s with a class of Some companies are holding on to as much as 75 per cent of their premiums for their own tail" risks, where buge claims have to be met years after the account. "There is a good deal of extra surplus at hand, so they don't need to cede," says Mr Andre Maisonpierre, presi-dent of the Reinsurance Assohaunted by the prospect of big claims for environmental lia-bility. Millions of dollars have ciation

Reinsurers say that primary insurers are also being tough on terms. Risks that would

in the primary market, after two years' record

profits, the crisis of the mid-1980s is but a distant memory

ance sheets will no longer support the current level of retenmary insurers. But executives say thet renewals on property They will eventually have and casualty reinsurance are

Expense Ratio %

99.1

102,6

101.5

102.1

100.8

29.1 26.0 34.2 26.7 32.5

FINANCIAL TIMES FRIDAY SEPTEMBER 1 1989

517,766

341,493

213.277

203.346

70.0

74.8 68.4

74.7

to seek reinsurance relief," he "And strong companies like General Re will be able to cherry-pick their business, a the the price they dictate and

the terms they dictate." It is this kind of thinking that is behind the extraordi-nary buying interest in Gen-

that lost business is

eral Re. Clearly, if the company is solidly profitable at its current low of level of business, additional premium should end up at the bottom line. The company's stock, which ended last year at \$56, was trading in the high \$70s in August, making it one of the year's best performers in the stock market.

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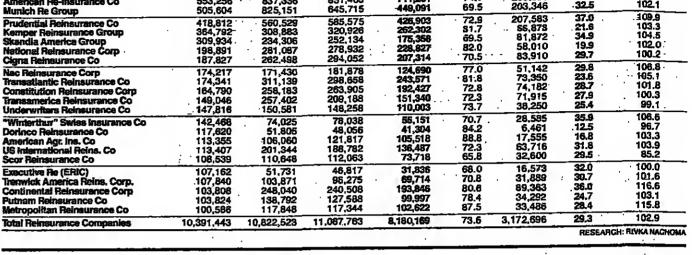
\$ 2.1

Scor Re has also been strongly in demand. Among the property/casualty insurers, only specialised companies such as American International and Hartford Steam Boiler have generated such a

following this year.

and has not forgotten. Several reinsurance companies failed. and the average combined ratio for the industry was a Even as rates are cut "The crisis was a lot more in the primary market, scary for reinsurance than insurance," said Mr Maison-pierre. In addition, the reinsurthere is no great sign

being recovered



Top U S reinsurance companies 1988 results (\$000's)

1,921,097

332,098 879,178

851.463

645.715

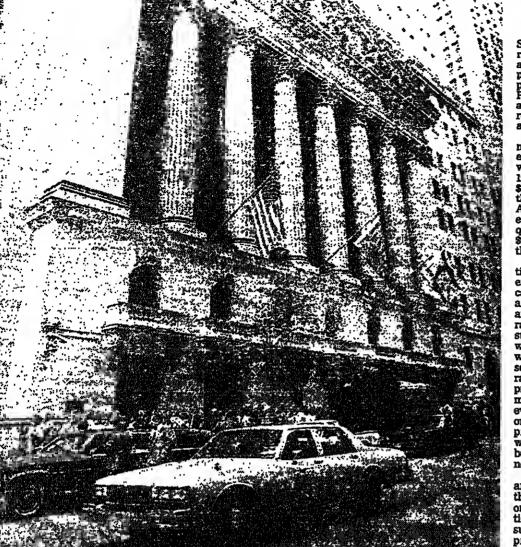
Policyholder's Net Premiums Net Premiums Losses & Loss Ratio Underwriting Surplus Written Earned Adj Expenses % Expenses

1,344.332

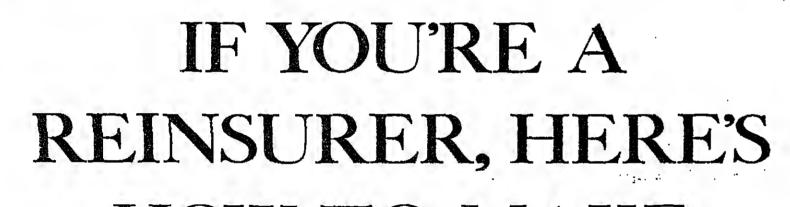
996,478 464,370

711,201

449.091



Wall Street believes the reinsurance industry will escape the shake-out in the primary market



### Π

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normally be laid off separately in what is known as the faculin what is known as the lacti-tative market, are now ron-tinely included in the treaty market, where reinsurers sim-ply shoulder a portion of the insurers' business. Facultative premiums, which were 24 per cent of the reinsurance market in the mod were of 1995 were in the good year of 1986, were down to 20 per cent in 1988, according to the Reinsurance Association.

By all accounts, the reinsurers ought to be scrabbling for this reduced business, cutting rates and accepting much risk-

reinsurers. It is no great surprise that the Lloyd's syndi-cates, for example, are so chary of US casualty business. After all, what looks like profit now may well turn out to be inadequate loss reserves years from

horrible 128.2 in 1984.

risk was insured.

Superfund laws.

long-lived, or so-called "long-

The reinsurance industry is

already been awarded by the

courts to clean up toxic waste

sites. But these costs are dwarfed by estimates that it could take np to \$100bn to clean up the hazardous waste

sites identified under the

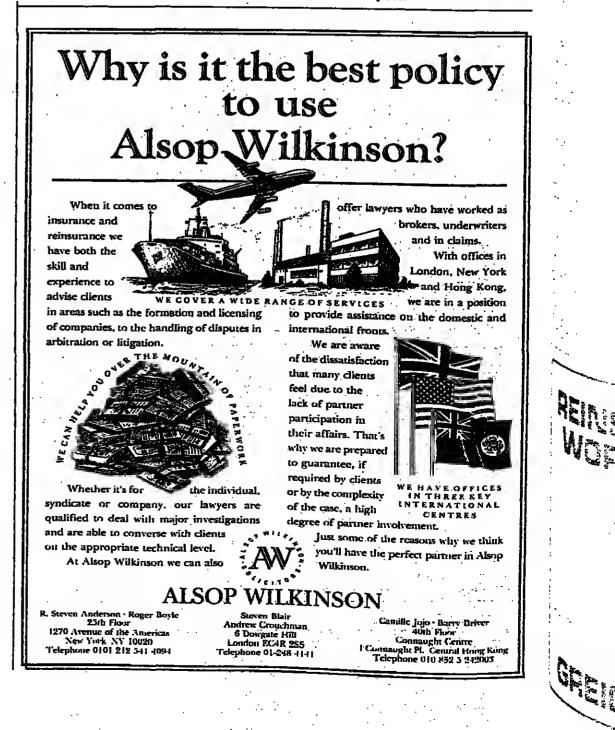
Even if just one quarter of that cost were passed on to the insurance industry, it would be

quite enough to bankrupt the

On Wall Street, there is a growing belief that the reinsur-ance industry is going to escape the shake-out in the primary market, and indeed will profit from it. The argument, which is put eloquently by Mr Zerbarini of Prescott Ball, holds that rates and profits are going to deteriorate further in the primary market, till bal-

But it is very doubtful whether the reinsurance indus-try will ever regain its former size. Even as rates are cut in the primary market, there is no great sign that business lost to captive insurers or self-insurance is being recovered. In fact, premium growth for the property casualty companies is lagging the overall growth of the US economy.

This business is lost for the time being and maybe for ever," says Mr Maisonpierre. "I think there are important structural changes taking place."



Hanover Re/Eisen und Stah

premium incomer end-1988

DMm .

956 191-

1,147

PROFILE

**Mutual sisters** 

look like twins

LAST MONTH's news that its business abroad. For some Deutsche Bank, West Ger- of Eisen und Stahl's conserva-

many's biggest financial insti-tive cedents; merging the tution, had chosen Hannover-established and well-run group

Of which

with its "riskier" young coun-terpart was felt to be unwise, prompting the decision to keep

In January last year, that finally changed with the deci-sion to intensify their co opera-

tion, which now makes the two companies all but indistin-

guishable. For the upshot of

the "Zeichnungsgemeinschaft" between them means that all

senior officers will now be able

them apart.

(Fildm)

..609 . <u>.</u> .

638

1,238

DMm

418

495

12

Total

1.66.

0.83

2.39

ische Rückversicherung

(Hanover Re) as one of the four

companies to re-insure its new

life insurance unit threw an

unexpected spotlight on the one of the country's largest,

but least known, reinsurers. For Hannover Re and its sis-ter company Eisen und Stahl

Rückversicherung bave until recently hidden their light under a bushel. As mutually-

owned organisations, their

shares are not quoted on the bourse, like Munich Re, the

leading German re-insurer. Nor, like Cologne Re, can they claim to be the oldest in :

the field. As its name implies, Eisen und Stahl was founded

by representatives of German

heavy industry in 1923, while Hanover Re is a much more

recent creation dating from

But, while neither company individually gets heyoud

around seventh place in the league table of German insur-

ers in terms of premium

income, together they rank sec-

ond according to their own estimates, with combined pre-

something of a mystery -

something Mr Claus Bingemer.

the long-serving chairman of their combined executive

board, would now like to

While Eisen und Stahl

had built up a solid

but overwheimingly

domestic business, the much younger

Hanover Re had been

forced to look for

abroad .

and the second second

change.

mium income of DM2.39bn. Yet who they are remains

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Elsen und Stahl Hanover Re

premiu DMba -

52 OF 1655



insurers scramble to complete

a rash of takeovers and merg-

ers ahead of 1992. In theory,

the move to larger power blocs for primary insurance could

lead to less demand for rein-

industry grows less frag-

mented, so its ability to spread

a wider degree of risk across a greater solvency ratio should increase. The resultant pros-

pect - a smaller slice of a pos-

not one that Europe's reinsur-ance industry views with equa-

The pattern of reinsurance flows in the US looks an omi-nous portent. It may have

more to do with the downturn

in the underwriting cycle than

sibly lower-quality cake

As the primary insurance

surance.

nimity.

EUROPE: Jeffrey Brown weighs the implications of new directives from Brussels

Big players will not be unscathed

#### The top 10 European

Ш

Net premiums S	bn
Munich Re	8.54
Swiss Re	2.56
Skandia Intl.	1.29
Hennover Ruck	1.19
Scor/UAP Re	1.16
M & G Re	1.14
Generali	1.11
Cologne Re	1.07
Gerling Kozern	1.06
Frankona Ruck	0.81

accounting era for the reinsurance industry. Companies that do not already do so will be obliged to produce consolidated accounts, and Brussels is also calling for greater realism in the valuation of investments.

Any new portfolio valuation directives would have a dramatic impact on company net asset values and - possibly on the attractions of the industry to the stock market. For example, one analyst estimates that the real worth of Swiss Re's investment portfolio is around SFr4bn (£1.5bn). This is roughly double the current book value.

But the new directives could also have serious implications for the way some reinsurers view their balance of risk.

German companies are not alone in making a determined stand against the disclosure of hidden reserves. The German view is partly philosophical, partly practical. Insurance, says Munich Re, is a long-term business needful of the sort of cusbioning that hidden reserves provide The 1992 changes also

15

1. 37

They operate efficiently in a highly competitive working environment. Their business is tough to price and rate, and it demands a high degree cashmanagement patience, since thare are often long tailbacks before settlement can be completed with primary insurers.

Despite their image, Europe's powerful reinsurance groups are not just a

A number of the big reinsur-

collection of overgrown, self-feeding,

Industry-dominant power blocs

ers might have captive relationships with primary insur-ance companies - Munich Re, for example, has a 25 per cent cross-sharebolding with Ger-many's (and Europe's) biggest insurance group, Allianz - but this does not necessarily imply that management in general is short-sighted. Munich Re might appear to

with Allianz to provide protection against a cooling business

climate. But having since 1986 paid a total of Dm2.3bn for RAS of Italy and Cornhill of the UK, Allianz has probably huilt for itself the best and most widely spread sales network in Europe.

Munich Re also has sheer size on its side. With net premiums running at the equivalent of \$6.5bn for 1987, the company is more than twice as big as its nearest rival, Swiss Re. This must provide it with a substantial room to manoeuvre, should the normal cut and thrust of day to day business ever develop into an outright

time when profits are not getcurrency swings, and pre-tax

purchase of New Re, a small Swiss reinsurer, 18 months ago begins to take on increasing

and Swiss Re dominate the European reinsurance indus-try. Their combined net premiums total \$9.1bn, slightly in excess of the combined premiums of the other eight compa-

the total.

threaten to usber in a new

rating war. However, Munich Re does looks to have too great a con-centration of hnsiness, at a ting any easier to make. Premi-ums fell slightly last year, partly as a result of adverse

profits were broadly unchanged. Against this background, the

management approaches could not he more disparate. Munich Re remains a reinsurance purist. In contrast. Swiss Re has spent the past few years busily diversifying,

nies in the top ten. But their

pushing hard into primary insurance both on the life and non-life side. In 1984, reinsurance accounted for two-thirds of total gross premiums. By 1987, the ratio was down to 55 per cent following growth in non-life direct insurance premiums to nearly 40 per cent of

> The differences are equally marked in terms of management philosophy. Swiss Re operates through a decentral-ised structure of subsidiaries, opting for a looser chain of command than that at Munich Re which keeps a very tight centralised control over its underwriting

> The Swiss clearly believe in delegation, while the German approach tends to leave very little to chance. The freedom that Swiss Re allows its subsidiaries has occasionally back-fired, notably in the US in recent years. Yet it remains convinced that delegated responsibility is the way to

significance. Taken together, Munich Re

attract and retain strong local management.

A REAL PROPERTY AND A REAL PROPERTY A REAL PRO

Does the recent decision to merge by Scor and UAP Re, the

be relying heavily on its links

#### will real longer-term trends, but even so the slowdown in US business is disturbing. For line. The sort of trade restric tions which exist in many primary insurance markets are 1986, US reinsurance premiums not part of the reinsurance world. Here a comparatively free market bas operated as a percentage of total commercial premiums stood at 12.8 per cent. Industry estimates for 1968 suggest that the ratio has across most national boundaries for more than two narrowed to around 11.5 per decade

to represent and act on behalf of both companies. The fit between Eisen und Stahl and Hanover Re could hardly be better. While Han-The likes of Munich Reinsur-ance, Swiss Reinsurance and over Re derived DM956m (some Sweden's Skandia Interna-61 per cent) of its DM1.56bn premium income in 1988 from tional have little to fear from deregulation in a direct sense abroad, Eisen und Stahl took But the reinsurance industry in a mere DM191m from for-eign activities - representing cannot hope to escape entirely unscathed as Europe's primary

just 23 per cent of its total premiums. Indeed, no other Ger-man re-insurer derives such a high proportion of its business from abroad, according to Mr Bingemer, By contrast, domes tic premiums amounted to DM600m at Hanover Re and DM638m at the appreciably smaller Eisen und Stahl.

Given the present friendly solution, Mr. Bingemer is unsure whether the two com-panies will ever need to mount a full merger. "Things function so well, it's not really neces-

However, US re-insurance has proved extremely fickle for some of the companies which flooded into the market, only

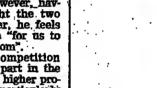
to pull back with burnt fingers soon afterwards. While Hanover Re certainly gory, Mr Theodor Dielmann

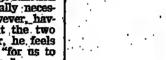
International competition single foreign market, where the need for a company to advertise and present itself is particularly acute.

does not put itself in that catethe executive vice president who looks after its US activities, admits that its sharp

sary," he says. However, hav-ing finally hrought the two companies together, he feels the time has come "for us to stop hiding our hloom". has also played a part in the decision to adopt a higher pro-file, Hanover Re is particularly active in the US, its biggest

much of its business. Part of the problem lies in the fact that, although closely linked, it is only since January 1988 that the bond between the two groups, which share the same modern red-brick home





St 28 6 6 1

LIFE IS getting tougher for Europe's underwriters. The

underwriting cycle is turning

down, with returns under pres-

sure in a number of individual

economies as well as in the

broader, freer-running interna-tional insurance market. And,

as if that were not trouble

enough, the rules of the game

are changing fast. By the middle of next year,

the first of the Brussels direc-

tives on insurance deregula-

tion within the European Com-munity takes effect. From then

on - in the run up to 1992 -

the trade barriers which have

long protected some national

insurance markets will start to

To a large extent, Europe's

hig reinsurance groups stand to one side of the direct firing

tumble rapidly.

#### two top French reinsurance groups, suggest that reinsurers are themselves starting to batten down the hatches for a period of stormier trading? The answer, probably, is a qualified

most strongly forged, effectively giving them one top ement and board.

just outside Hanover, has been

The reasons behind the lag in cementing the link are complex. Hanover Re and Eisen und Stahl first drew closer in 1970, when the Haftpflichtverband der Dentsche Industrie (HDI), a mntnally-owned insurer, joined forces with the Feuerschadenverband, another mutual, which was particularly active in fire risks.

With a 51 per cent stake, the HDI was the majority share-holder in Eisen und Stahl, with the remaining shares being beld by a number of big German mntual insurers, includ-ing HUK-Coburg, one of Germany's main motor insurers. Meanwhile, the Feuerschaden-verband owned Hanover Re, which it had set up four years earlier.

Each group had thought alike in establishing its own re-insurance operation, in order to guarantee its re-insurance needs, and, to a lesser extent, look for outside busi-

ness. But, rather than take the obvious step of merging their re-insurance activities after 1970, the parent companies decided just to run them side by side.

The reasons lay largely in the sharply differing charac-ters of the two operations. For while Elsen und Stahl had built up a solid but overwhelm-ingly domestic business, the ingly much younger Hanover Re had been forced to look for much of

expansion in the US after 198 caused some concern. In three years, the group increased the size of its portfolio some five times over.

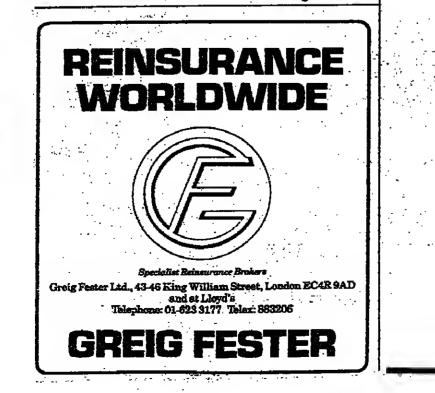
"We were not so much cleverer than the market," he says, implying that Hanover Re also went into the red. However, Mr Dielmann, who has been with the group since it had just 24 employees back in 1972, still maintains the US business has been profitable over the long term

Nevertheless, greater cau-tion in the US is the watchword now, with a reduction in its exposure. "Now is not the best time to be expanding," says Mr Bingemer. Double-digit growth in the US is now only being done by companies at the expense of profitability. adds Mr Dielmann.

But-despite the recent decision to slow down Hanover Re'a formerly breakneck growth, its achievements to date should not be under-played. Seldom has a newcomer managed to break into the German re-insurance busi-ness from scratch, even with the help of a powerful parent like the HDL The share of premium income attributable to its par-

ent has steadily declined over the years, to stand at just 30 per cent. That in itself is no mean feat in Germany, where the domestic re-insurance business is largely in firm hands,

**Haig Simonian** 



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**REINSURANCE 4** 

THE LONDON MARKET: as direct insurers retain more risks, reinsurers see a reduction of business, writes Eric Short

# Downturn prompts players to improve their efficiency

THE LONDON reinsurance market is now firmly into the next downswing of its business cycle. But underwriters are confident that it will not reach the depths seen in the dramatic downswing of the late 1970s and early 1980s.

The hasic causes of this downturn are the familiar ones of over-capacity and a slowing down of husine

Rating has been firm in the direct insurance market for the past few years, particularly for personal line property and motor husiness; while, at the same time, investment rates have remained high. This has resulted in a strong cash-flow for the direct writing insurers and high solvency margins.

So direct insurance companies have been retaining a larger share of the risks put before them. Reinsurers have seen a reduction in the amount of proportional treaty business. In contrast, the direct insur-

ance writers have been increasing the amount of catastrophe reinsurance cover on a non-proportional basis. The October 1987 hurricane showed the need for such cover. Until then, catastophe reinsurance had been sought for the large corporate risks, rather than for their overall personal lines portfolios. Now these companies are seeking such catas-tophe cover, and are finding it mainly from the Lloyd's market.

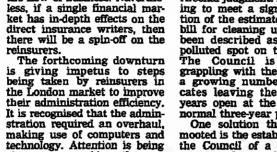
Reinsurance accounts for most business placed at Llovd's. This market has always heen an attractive ment returns as the direct by currency gains. With its worldwide book of business, Lloyd's has the expereinsurers are prepared to see their market share decline, rather than take on poor risks rience of rating catastophe risks, such as hurricanes and at unrealistically low premifloods, and the ahility to hanums Nevertheless, the major rein-

de claims quickly. The question facing reinsur-ers is how long the downturn will last. The answer is not in their hands, hut in those of the direct insurance writers, par-ticularly in the US, since reinsurance markets follow the direct markets. London is not alone in facing the downturn. Over-capacity is a worldwide phenomenon and, as yet, there are no signs that London is losing its sbare of the world

reinsurance market. The indications from the US are that rates are not going to firm up again for at least another two or three years. But, on the other hand, reinsurers do not expect to see rates collapsing as they did in the late 1970s and early 1980s.

Much depends on whether reinsurance rates soften in line with direct insurance rates, so that it again becomes attractive for direct insurers to lower their retention limits and buy their cover in a soft retrocession market, expanding rein-surance business again, albeit at lower rates.

But reinsurers are expected to take a much tougher line this time against widespread rate-cutting. Although they also have strong solvency margins, they do not have the same benefit from high invest-



given to networking, the processing of claims, and to planned market buildings. Reinsurance brokers are also hit by the downturn. Lower rates and a drop in turnover means lower income, while expenses rise. However, reinsurance brokers are major international firms and the

icy conditions are generous

national boundaries preventing the flow of husiness. Naverthe-

reinsurers.

spread prohlems in connection with its reinsurance business.

It is still grappling with the asbestosis claims relating to aspestosis claims relating to cover affected many years ago - problems that have been widely publicised. Now a new threat has arisen, namely surance brokers are seeing large risks coming on to the market, whera premiums are soft, cover is far wider than hitherto experienced, and polinsurance claims on old husi-

ness relating to pollution. At present, this threat is dormant. Recent court. judgments Creation of a single Euroin the US, on whether insurers pean financial market in 1992 will not have a direct effect on should carry the cleaning-up costs arising from pollution, London's reinsurance operations. Reinsurance is have been in favour of the insurers worldwide, with few if any

Lloyd's heaved a sigh of relief over the Rocky Mountain Arsenal judgment. It faced having to meet a significant por-tion of the estimated \$2bn-plus bill for cleaning up what has been described as "the most polluted spot on this planet". The Council is currently grappling with the problem of a growing number of ayndicates leaving their accountyears open at the end of the normal three-year period.

One solution that is being mooted is the establishment by the Council of a reinsurance company that would offer reinsurance, at commercial rates, to syndicates to enable them to close their accounts.

The success of this proposal would, however, depend on the London reinsurance market's being willing to participate in providing at least some of this reinsurance cover - at present a problematical situation.

PERFORMANCE OF LLOYD'S MEMBERS AGENTS

The Nelli Committee recommended that "The Council aboutd take the necassary steps to facilitate the disclosure of members' agents' perforince by referenca to the results of the syndicates to which their Names have had access".

Tha Council of Lloyd's gave effect to that recommendation in Byelaw No 7 of 1988. This requires each Members' Agent to publish an annual Mambers' Agents Information Report (MAIR). The MAIR is to include e statement for each year of account of each agency's average perfor-mance showing the sum of the aggregate results of its Names as e percentage of the Agency's total allocated capacity of its Names.

The first of these performance reports, which Lloyd's published on July 3, in respect of the 1985 year of account. That year's results show mambers' profits or lossas after Lloyd's and agents' charges and profit commission and after UK Income tax at tha rate of 29 per cent on Investment income and CGT at 30 per cent on capital gains. Tha per-

Names 34 111 Sy Herdy N T Eve 19.00 23 12 17.04 13.27 10.57 315 ards & Pay Gravett & Tilling Mander, Thomas Holman Macleo 10.60 n P Ella 10.44 81 230 RJKBR 9.99 9.87 9.55 9.52 9.48 108 219 RHMOut 79 45 terts & Hiscox 28 640 90 Pater Papper Alexander Howden & Beck Claremo 47 8.98 5.97 9.54 124 678 765 33 555 49 151 rgan, Fentim ury G Nici 27 a.88 S.aS 8.83 9.72 9.66 a.60 9.60 9.39 9.31 8.10 9.07 Cox Tudal 109 12 55 . 33 71 20 48 38 13 49 ett B C W Rome 322 2 419 dner No Gresham Cuthbert Heath Lime Strest Willis Faber & Dunnee 26 1,**040** 127 114 a.04 a.00 Thos A Miller & Son 71 77 37 105 Lloyd-Roberts & G 51 A P Leslie 12 152 106 68 128 247 a Coffey John Heynes & Co R M Pateman Wellington John Heynes Uw Kingsley Patrick 7S Churk 152 73 71 195 10 356 15 Chilth Higgins, Brasier Scott 52 106 31 Daves & Hende ell Kersh M H Cockell 22 390 132 1,560 352 33 20 70 H G Jago/Ven C I de Ro Sedgwick Lloyd's R F Kershew Fenchurch 828 74 131 5.87 9.74 8.73 5.71 5.63 9.63 5.82 0.51 5.52 6.50 6.43 9.39 6.30 5.17 6.10 6.05 6.05 6.05 judbrook Iradatoek & Barke I W Hutton

Harrison Brother Secretan Holmes, Hayday David Holman Bardet & Marsh Lambert Broth Edward Will &F Caudia

MFK Anton Ashiev Pal

formance by aach Members' Agent on the basis of these results is shown in the table below from the highest to the lowest percentage.

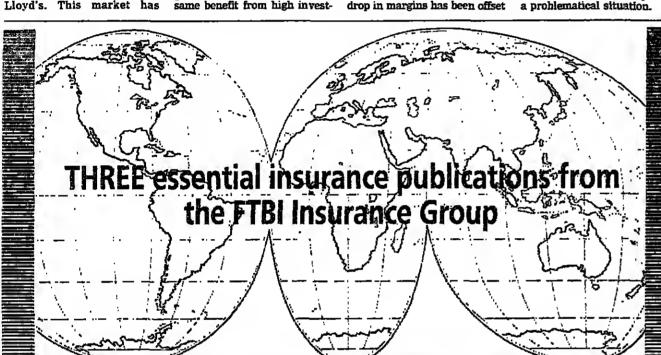
FINANCIAL TIMES MONDAY SEPTEMBER 4 1989

The number of Members' Agents has been reduced by mergers and overs from 234 to 1985 to the present figure nf about 140. Those now reporting have done so mainly under their present names and are listed below accordingly. · ·

Also shown in the following listing are:

- tha number of members that each Agent reported as having in 1985;
- the number of syndicatea to which those members were ellocated;
- the 1985 allocated capacity of those ayndicates ; this figure excludes capacity that was acquired by agencies anlarged by marger ni buy-out after 1985; where a figure is omitted, this is because reliable information could not be readily ascertained for the agency concerned.

Members' Agent	Performance Average %	Number of Remet	Number of Syndicates	Syndi
Cator Allen	5.23	109	56 .	24
a A Mancook	5.93	215	64 .	2
Goods	6-91	15 <del>8</del> . 511	34 132	1
Stewart, Gray's Iter	5.84	304	83	5
Learence Philippe Skreet Scatto	5.77	43	44	. 7
Devid Evera	a.76	157	132	52
London Wall	- 5,75	450	124	7
Hinton Hill	5.70	66	64	14
George Miller	5.48	. 38	. 22	
Stancoub & Kanington	5.48	198 .	128	27
Fielding	5.42	. 73	. 74	3
Frizzeli	5.42	200		
R A F Macmillan	5.42	55	. 37 .	10
L Hermond	5.37	330	121	8
R K Harrison Taylor Clayton	5.35	51	38	
Richarde Longstaff	5.34	38	53	
Mocutta Dashwood	5.28	443	185	51
R W Sturge	5.28	1,227	84	. 281
Crown	8.22	45	. 19	12
A R Mountain & Son	5.19	70	- 35	10
Wandover	5.04	135	72	24
Crockford Devitt	4.57	153	118	28
Nelson Hurst & Marsh	4.90	562	226	125
Osborne Belt	4.83	162.	125	- 52
J H Davies	4.80	32	42	. 4
Cassidy Devis	4.78	94	48	14
J K Shipton	4.76	. 209	7.4	30
Cotesworth	4,70	79	58	. 12
Kellett	4.67	148	75	. 22
Hayter Brockbank	4.84	259	92	- 60
Bolton, Ingham	4.30	243	56	3
Rose, Thomson, Young	4.25	204	80 15	.1
A J Bronkley	4.21	12	32	
Ellinger Heath Wastern	4.20	- 35	31	
Ness, Mills	4.18	49	41	10
Oxford	4.15	767		14
Guest Barnes	4.14	4	7	0
apc	4.06	421	59	85
11 M Green	4.00	189	49	30
		91	55	18
P W Kinhmionth	3,98	. 692 .	. 119	95
Stewart Wrightson ' Herris & Dixon	3.85	176	86	20
Newgreen	3.76	248		7
Greig Fester	3,73	197	145 .	91
R D Robertson	3.52	54	29	ŝ
biorratt	3.41	- 847	89	. 124
Michael Payne	3.30		34	10
Towry Law	3,21	205	59	35
Spratt & White	3,10	55	29	5
Langton	2.00	. 300	15	54
Evensura	2.60		26	1
Chandler Graham	2.29	240	64	- 26
Caudie Hilsun	2.27	107	35	14
Foden-Pattinson	2.14	45	17	9
				_
Edward Lumley & Sons	1.94	48	12	5
Roberts, Bird	1.74	81	66	21 13
Goods Weller	1.68	195 223	38	50
Octavied Miles Smith	1.84	22	30	2
Philip N Christie	1.04	100	44	14
Hall Harford Jeffreys Langdale	0.59	109	. 75 .	22
M J Tulberg	0.29		12	· 3
				_
Tyer	(0.56)	20		3
K C Webb	(3.87) (5.70)	5	12	0
	10.701	58 .	20	8
Golding, Druty	(6.30)	497	92 .	62.



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#### **REINSURANCE 5**

The planned London bourse will shortly have a home, as ...

## The founders' group grows THE RECENT decision by the

UK companies to throw their weight behind plans to form a reinsurance bourse in-London has given fresh impetus to the enterprise, and has provided, in the words of one enthusiast, "irresistible momentum".

214

Supporters of the new market-place believe it can rival Lloyd's in size and sophistication, and help London sustain its dominance at the centre of. the international insurance industry. Market Building Ltd (MBL),

the company formed to develop the bourse, is now backed by 14 London market companies and a number of leading foreign reinsurers, including the London subsidiary of Swiss Re. Three other British composite companies — Sun Alliance, Guardian Royal Exchange and General Accident — are about to join the founders' group, which is expected to sign a 25-year lease on a building to be used for the bourse at 3 Min-

ster Court, in November. Plans to develop the build-ing, on a customised basis, into a reinsurance exchange hous-ing over 80 domestic and foreign reinsurers, who have already expressed interest in the project, will then be imple-mented, with a view to opening

it for business in mid-1991. Competition between the UK companies and Lloyd's market could intensify, but backers believe the new bourse is likely to strengthen the London mar-ket as a whole against the challenge presented by European and US reinsurers. "The bourse will help us to

overcome the threat of compla-cency, assuming that the business will flow to London no matter what," says Victor Blake, of CNA Reinsurance, chairman of Market Building I.t.l.

Sceptics argue that the drift towards screen trading, in which brokers will offer risks to underwriters electronically, will undermine the importance of physical location in the insurance industry as a whole. They also say that the decision to date by some major players - including the Munich Re and Assicurationi Generali -

rival Lloyd's.

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أحوار المحار المراجب محاجبة والحووق أحاجوهم والمرجوب والمحار المحاج والمراجع والمرجوب والمحاج و

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not to join will weaken it fur-Mr Blake is undeterred by

such considerations. He save face-to-face negotiations between underwriters and brokers will remain a central fea-

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т. Та

Victor Blake: a 'tangible expression' of market integration

ture of trading on the London market for some time to come. marine insurance who opened a building at Leadenhall St in 1986, was one of the factors that led him to bring 10 of Lon-don's specialised reinsurers, or "line slip" companies together and that the physical integration of the market will rein-force moves towards integraforce moves towards integra-tion being schieved through the electronic loss advice and settlement system operated by the. Policy Signing and Accounting Centre (PSAC) and other developments. Although rents are expected to be similar to other central in 1988. Although the reinsurance

subsidiaries of the composites, including Mercantile and General Re (a subsidiary of the Prudential), Victory (of Legal and General) and Royal Re (of Royal Insurance), have been to be similar to other central London locations, companies part of the founder group from the beginning, the initiative at first was, in the words of one will reduce costs hy basing only underwriting and claims facilities in the bourse buildclose observer, "developed out-side the hallowed portals of the ing, with back-up services possibly located outside the London area - linked by combig boys". It was only this summer that Blake, will be a "tangible expression" of the market's

three of the higgest compos-ites; . Commercial Union, Guardian Royal Exchange and General Accident, applied to become member/shareholders of the Market Building Ltd. integration. Indeed, the extent to which the bourse's infrastructure is already in place is one of the main reasons for confidence, Indeed, a steering committee, says Mr Blake, who identifies the inadequacy of back-up as one of the main reasons for the formed by representatives from the composites, had earlier considered - and dismissed failure of the New York Insurthe idea of setting up a separate bourse. The imminent deregulation ance Exchange, one of a num-ber of recent efforts to develop

an international exchange to of European insurance markets and the gradual realisation among British insurers of the need to gear for the competi-tive challenges of the 1990s, "The benefits may not be there from day one, but over time there is no question that the development will give great economies of scale," Mr was one of the reasons behind their move. Traditionally weak in Europe, the composites have Blake suggests. The successful experience of opted to compete for a share of the Institute of London Underthe international business that is already arriving in London. According to Mr Blake: "People writers (ILU), the London market companies specialising in

----

needed to position themselves for 1992."

For the Lloyd's market, the prospect of the new bourse is an ambivalent one. Over the past 10 years, Lloyd's has seen US and European reinsurers gradually eat into its market share of international reinsur-ance business; and, even with-out the bourse, Lloyd's could expect to face tougher competition for two reasons.

First, insurance industry analysts expect a number of mergers among European insurance companies to take place in the 1990s; and the new larger companies are expected to retain more insurance business for their own account, leading to a contraction of the volume of reinsurance busi-

Second, the deployment of new technologies by many of the composites has allowed some companies to reduce their costs, and has corre-spondingly reduced the advantage of traditionally low operating costs enjoyed by Lloyd's syndicates. The companies have also become more innova-tive in the range of products they sell, again undermining a commercial advantage enjoyed by Lloyd's.

Nevertheless, the hourse could help Lloyd's in its fight against continental and US reinsurers. "It forces Lloyd's to recognise that it has competition in its own backyard, and will act as a spur, helping Lloyd's to come to terms with the new realities and introduce reforms and changes in prac-tice that are needed in any case," says Mr Blake. Moreover, the hourse is imlikely to change tha way

reinsurance business is conducted, with a number of underwriters participating in the reinsurance of particular pleces of business on a "sub-scription" basis. The present practice, where, say, 20 compa-nies and Lloyd's syndicates combine to write 5 per cent of a slip, can be expected to con-tinue, especially as services in other areas, such as claims, are becoming more integrated. The bourse could reinforce

collaboration, between the two sides of the market, especially for high-value catastrophe risks, where large amounts of capacity are needed.

"REINSURANCE?" says Mr Hady Wakefield, "It's changed hugely in the last 20 years. It's much more sophisticated bnt also much less gentle-manly. The old days of the have another drink, old boy, write me another 5 per cent of the risk' way of operating are dead."

At 50, Mr Wakefield has been a reinsurance broker since 1968, and now occupies one of the foremost positions in the Lloyd's broking fraternity, as chairman of C.T.Bowring (Reinsurance) and Winchester Bowring. Both are parts of US-based Marsh & McLennan, the world's largest insurance broker.

His analysis of the state of the reinsurance community at the turn of another decade is a subtle one. What it presents is a picture of an industry in many respects much healthler than in the 1970s and early 1980s, but facing the challenge of embracing information tech-nology as a way both of cutting costs and creating new business opportunities.

An Old Etonian, educated later at Trinity College, Cam-bridge, where he read law. Mr Wakefield is used to thinking analytically, and well-placed to comment as a broker whose clients among primary insur-ers include such large US carriers as Fireman's Fund and Allstate.

Asked what he means when he says the reinsurance market is more sophisticated but less gentlemanly, he points to three changes. First, the market is techni-

cally more efficient. "Underwriters get their premiums more quickly, and they also pay claims - particularly property claims - much more rapidly than 20 years ago. At the same time, he see a second important change, towards the sharper, tighter wordings of reinsurance treaties and contracts.

Twenty years ago, he recalls, if you asked a Lloyd's reinsur-ance underwriter what he meant hy the term "catastrophs", the underwriter would have been shocked by the sug-gestion that he needed to do so. "The underwriter just assumed that when a claim came in, he'd be around to say what the words of the policy

Mat his words of his pointy meant," recalls Mr Wakefield. Attitudes like that are now a thing of the past, he says, adding: "The big tightening was in 1985." During the hard market when premium rates market, when premium rates were on a dramatic upswing for US property/casualty risks especially, underwriters also Richard Lapper | refined their definitions of cov-erage. An example is the much-



Interview: Hady Wakefield

# Subtle analysis of better health

closer definition of "hours clauses," which set limits to the duration of catastrophes such as earthquakes - covered by the reinsurer.

Unfortunately, this closer scrutiny of terms, conditions and wordings has had its downside

The third change that Mr Wakefield identifies is the now widespread tendency for the parties in a reinsurance argu-ment to reach rapidly for their lawyers. "I deeply deplore the hoge growth of litigation and litigiousness," he says, estimat-ing that more than 50 per cent of his working hours are now spent coping with litigation related matters. Much of the litigation in the

London market generally arises from disputes over the meaning of 20- to 30- and 40year-old policies, often involv-ing US liability insurance claims. The wrangle over the extent of the R.H.M.Outhwaite syndicate's exposure to North American asbestos and pollu-tion-related losses is the best-known example in London and one in which Winchester Bowring is heavily involved as a broker - bnt it is far from being the only case.

In theory, this kind of prob-lem should gradually diminish in scale, as tighter policy word-ings and closer legal definitions, both in original insurance policies issued in the US, and in reinsurance policies

written in London, start to narrow the scope for argument. But, says Mr Wakefield, "that's still 10 years away. The market is going to be squabbling over US pollution claims for a long time yet."

The cost of handling and clearing up the so-called "long-tail" of claims under old policies underwritten many years ago has helped squeeze rein-surance brokers' profit margins, says Mr Wakefield. "It's huge expense," he says, and especially vexatious at a time when the difficulty brokers find in placing some large-premium business - especially US casualty - has also been reducing their revenues.

This point helps explain his enthusiasm about the prospects for saving money and improving service in the London market by using information technology, particularly networking and electronic mail. C.T.Bowring is one of the main driving forces behind

C-DEX, a project initiated by D.P.Mann, the Lloyd's underwriting agent, and intended to allow electronic placing of risks by brokers with underwriters

A C-DEX pilot scheme is due to start in early 1990, handling North American property/casualty treaties, one of Mr Wakefield's main areas of activity. "North American reinsurance is appropriate to start with because it's big business, it's straightforward, it's easy to understand and it catches peo-ple's attention," he says.

The objective, if schemes like this can be made to work in London, would be to streamline working practices and cut ont much of the paper-shuf-fling which still bedevils the market. Mr Wakefield is especially exasperated by the cumbersome nature of the present Lloyd's systems of claims settlement:

"The fact is we just cannot go on with this ludicrous sys-tem of claims brokers carrying round their files to 25 separate underwriters on a risk, going through the same story with each one and inviting each one to contribute his six penn'orth."

Perhaps surprisingly, Mr Wakefield is less agitated about another major issue for reinsurance brokers: the trend for primary property and liability insurers, especially in the US, to bny less reinsurance, retaining more of their own risk.

"People are re-examining the rationale of reinsurance, I don't regret that," he says. "I'm not fundamentally distressed about the move towards higher retentions; it's rather healthy."

His point is that, as primary insurers grow larger, so that even apparently sizeable losses matter less, it is natural enough for them to look at saving bottom-line profits by pruning back purchases of reinsurance. "Take a hypothetical US insurer, which has to decide whether to retain the first \$50m, or the first \$100m of any one loss. He could save \$7.5m to \$10m in premiums by doing the second in some circumstances.

The thing that is bothering the world's major reinsurers is not so much the fact that retentions are going up. "What they're concerned about is the business mix they're getting," he says. "They don't want to end up just underwriting catastropbe reinsurance, rather tban seeing more bread-and-butter business."

Nick Bunker



THE MERCANTILE AND GENERAL REINSURANCE COMPANY plc. MOORFIELDS HOUSE, MOORFIELDS, LONDON EC2Y 9AL

In any event.

M **MERCANTILE & GENERAL** REINSURANCE

## **REINSURANCE 6**

#### BROKERS

# Success depends on new products and cost-cutting

WITH THE volume of reinsurance business contracting, rates low, and expenses steadily rising, reinsurance brokers face tough times ahead.

VI

"The positioo," says Allan Nichols, of stock analyst James Capel, "is awful. There bas been a dramatic decline in profit margins."

Compared with the heady days of the late 1970s and early 1980s, 1987 and 1968 were bleak years indeed for brokers, with revenues decliniog io many cases and profits shrinking. In the short term, the strooger dollar offers some respite for bigger London-based brokers, but in the long term success will depend oo the degree to which the sector is able to cut costs, while at the same time developing new products and services.

During 1988, the revenues of the top 20 international bro-kers grew by only 5.2 pr cent, according to ooe recent survey. Last year, therefore, was the worst but one - that was 1983 - since the early 1970s. Reve-nues at Sedgwick, Frank B.Hall and several major European brokers declined, with the poor performance of reinsur-ance broking subsidiaries a major contributory factor. At E.W.Payne, the relasurance subsidiary of Sedgwick, revenues fell by nearly 20 per cent, compared with 1987.

Falling rates for reinsurance, in both the US and Europe, are clearly one of the main reasons for the decline. Rates in the specialist aviation and marine sectors have been notoriously soft. And in the offshore sector, despite last year's Piper Alpha disaster, rates have only increased to the extent expected in the highest excess of loss covers

The decline in the crucial non-marine sector has been less marked, especially when compared with very big rate cuts that have heen taking place in some areas of the direct insurance market; hut here brokers have been faced with a fall-off in business as the volume of reinsurance transactioos has continued to decline. That fall is due to the tendency of many direct insurers to retain more risks for their own account, a tendency, ironically, iocreased by the current differential between

placed the business. Commerto keep risks that they would formerly have ceded to reinsurcial pressures mean that you have to use leverage to increase the volume of busiers. "When rates do harden," says Mr Mindel, "we are going ness," says Mr Mindel. More thoroughgoing to find that a significant perchanges, involving the cost centage of worldwide cedants structure of reinsurance bro-kers, are also afoot. The diffiwill be able to afford to retain a bigger sbare of their husiness culty here, though, is that brofor their net account." in the short term, brokers are hanking on the continued kers have been forced to cut costs precisely when expenses, particularly those incurred in strength of the dollar to boost dealing with long-tail claims from the US are rising. prospects in 1990. According to Jim Payne, chairman of E.W.Payne, between 50 and According to Mr Payne, the 60° h per cent of his company's cost basis of reinsurance broking is increasing substantially. husiness is transacted in dollars. But with no with no strengthening of rates likely in "We're having to manage yes-terday." In addition, increased the coming renewal season, the investment in technical and information systems is also reducing the room for manoen-

highly competitive conditions that have characterised the sector in recent years will continue, underlining the need for changes in the way bigger rein-surance brokers have traditionally operated. Brokers are likely to develop

much closer links to the rein-surers with whom they place business. "We have to make sure we are making the best use of the reinsurance market," says Mr Mindel, referring the informal reciprocity

have reacted to these problems by being much more selective about the husiness they write. "Nowadays there is much more awareness of the profitability of accounts among brokers," says Mr Mindel. "Today's brokerage could be tomorrow's cost Mr Nichols agrees that brokers are now "much more care-

introduced management and organisation reforms, in a bid to increase efficiency. The changes are in line with a new emphasis on service to clients, where brokers are responding to the decline in traditional

treaty reinsurances with new products, including tailor-made rogrammes for the international exposures of direct insurers and financial reinsurance which offers "balance sheet protections".

Among other covers that hrokers are actively developing in London are insurances against computer crime, prod-uct contamination, ashestos abatement and additional forms of liability. Brokers are responding to the increasing development of noi increasing development of self-insurance and captive insurance in the At one level, hig brokers US and Europe, hy offering captive management and con-sultancy services. Mr Nichols comments that "there has been an attitudinal change among

reinsurance brokers", who are now not prepared to simply sit back and wait for an upturn. As competitive pressures intensify, analysts expect the rationalisation, which has characterised the sector in Banks now have to take LC liabilities on to their balance sheets

BANKERS are increasingly supporting the demands of the reinsurance industry with their ability to provide a high standard multi-currency inter-national service. But changes in the financial increment and in the financial insurance and reinsurance markets are challenging the role played by the banks, requiring some fleet footwork from the leading players.

In particular, while there have been no dramatic developments in terms of enhance-ments to the banking products that serve the reinsurance industry, the last year has seen the full realisation of important changes for the hanks

themselves. Specifically, the Bank of International Settlements' (BIS) requirements on capital adequacy for banks have laid the ground for a potential shift of power within the husiness. The need for banking prod-

ncts to serve the reinsurance market arose from the require-ment to guarantee insurer's collateral, particular where relationships across interna-tional borders were involved. The business has long been dominated by the leading US banks which, with Citibank to the fore, developed the main products, the Letter of Credit (LC) and the more recent Regulation 114 Trust. The heavy US hias of the business is no coincidence, arising directly from the dominance of the US in-terms of the world's premium

Now, however, while bank-ers are looking to find more and more imaginative uses for these and other products, for the first time they will be a to the first time they will have to take their LC liabilities on to their balance sheets.

income,

This has already had a sig-nificant effect in curbing long-standing downward pres-sure on pricing of large ticket LCs – although players point ont that competition will ensure that much pricing remains extremely fine. "A lot will depend on how hanks decide they want to manage their balance sheets," confirms

Judith Mortimer Sykes, of Bank of America. The implications of the balance sheet requirement is arguably greater for the largest writers of LCs, like Citibank which will have to address the question of whether they want to, and then how they will, pre-serve a formidable market share in the traditional reinsurance husine

There have already been examples where major recipients of LCs have been offered dramatically increased prices by their providers. One hank tells a story of being approached by a client asking it to better a price from a com-

nver launched a new Trust

directly with the much larger and more established LC mar-ket which was still dominated by Citicorp and a handful of nther hanks, including Bar-clays and Midland. Trusts have failed to make the dramatic in-roads their advocates were predicting, mainly because the State of California has still not granted regulatory approval for the Trust vehicle, thereby restrict-ing its role to special deals. ing its role to special deals.

Looking back, Ms Mortimer-Sykes thinks Trusts were an area where banks were possi-bly ahead of their client base, and that the real market for

Trusts lies in the future. Also in the future lies electronic networking of the management of risk and financial reinsurance. Citibank sees a significant apportunity in Europe to develop a network, Financial reinsurance has notable new entrants, espe-cially in Bermuda where Cenand in October is beginning a business initiative to explore tre-RE was only the biggest and highest-profile new player, stunning the market with its

ways to open up the market. In the mean time, the growth of LIMNET and RINET offers opportunities for banks to expand the range of electronic banking services they offer to

Mr Garner thinks financial clients, at the same time einsurance is set to be a huge diminishing the role played by

Judith Mortimer Sykes: growth potential in one-off business

# Large writers must rethink market share

been something of bandwagon

over the last year, with some

announcement of a \$200m capi-

tal base.

basis points depending on the size of the husiness involved. been given a bargain. However, David Garner, of Citibank, comments, "We're used to eval-At the same time, overall nating risk and pricing it. It's no different in specialist areas, except that we can be talking volumes bave been steady, lacking any significant growth. "Things aren't booming for the traditional LC industry," says about seven-figure premiums." Ms Mortimer Sykes, "but there is real growth potential in oneoff larger husiness."

One off business can cause headaches for the banks, par-ticularly in the financial rein-surance area. A bank might be asked to price, say, a seven-year transaction in which the client cannot allow for any unforeseen costs during the life of the arrangement.

It is understandably hard for

there compete on price and ser-vice quality," he says. "By con-trast, the building of a product structure in the financial rein-surance area offers us the opportunity for incremental profits as we find new banking relationships or ways of enhan-cing existing relationships." One example of the use of LCs for novel financial insur-ance can be found on the Euro-bond market, where the growth of mortgage and credit card-backed securities has opened a market for credit opened a market for credit enhancement. using LCs to guarantee the credit of part of

ich:

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FINANCIAL TIMES MONDAY SEPTEMBER 4 1989

an issue. Thus, a bank, usually a third party to an actual issue of securifies, offers credit guaransecurities, others creating guaran-tees to all or part of a deal using LCs, taking a fee and allowing the issuer to claim a top credit rating which should attract investors to the paper. To some extent, such devel-

opments have nvershadowed the debate which dominated the market last year, that between advocates of LCs and those of the newer Regulation

those of the newer Regulation 114 Trusts. Then, players like Manufac-turers Hanover were arguing that Trusts represented, the way forward for the reinsur-ance market, offering a cheaper and more flexible alternative to LCs. In Autumn last year, Manufacturers Han-over, launched a new Trust product using an SEC-regis-tered mutual fund as the framework of a flexible, cheap

credit reference. The aim was in compete directly with the much larger



## **REINSURANCE 7**

CATASTROPHES

# A change in the weather

reinsurance mainly for Carib-bean and Anstralian risks. Now they are buying catastrophe cover predominantly to protect their UK exposures, says Graham Dimmock, manager of the non-marine department of Swiss Re's London

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He was commenting on the growing number of heavy claims that are hitting insurers and reinsurers of UK weather exposures.

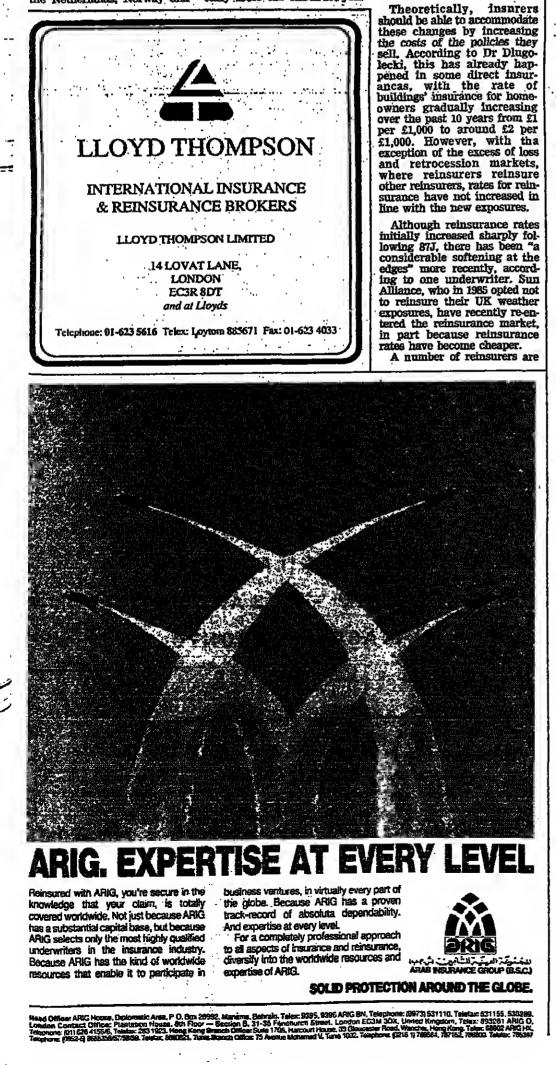
Storms, floods, and freezes in north-west Europe are generating an increasing number of catastrophe insurance claims and should, on the basis of technical factors, lead the insurance industry to re-evaluate the way it covers the risk. A significant hardening of the market would result.

Instead, the dominant response to date among reinsurers has been to cut rates; and, with competition for market share flerce in the run-up to 1992, many pundits believe that the market will remain soft for some time to come.

Even before the storm of October 1987 - known on the London market by its Lloyd's catastrophe number 87.1 - devastated the south-east of the UK, north-west France and parts of Norway, avidence indicating that weather patterns in north-west Europe were changing fundamentally was growing, with claims arising from a combination of winter freezes, on the one hand, and winds and floods. on the other, hitting insprers.

Between 1964 and 1979, British insurers met claims for only one catastrophic weather. loss. By comparison, there were a further eight such ses in the next eight years, with the losses having an increasing impact on international reinsurance markets. This experience, combined with a serious increase in the number of fraeze losses in France, and heavy claims from the Netherlands, Norway and

in a subscript



"A FEW years ago, the British freland, is leading many insur-insurers bought catastrophe ers to reassess their under ers to reassess their understanding of European weather patterns.

"The significant thing," says Andrew Diugolecki, of General Accident, "is that there has been greater evidence of extreme weather events." In the UK, a consensus

appears to be emerging that the relatively mild westerly weather enjoyed for the greater weather enjoyed for the greater part of this century, until the late 1970s, is changing. There is an increasing frequency of losses due to prolonged anticy-clones or "blocking highs". These periods of sustained high pressure function as "meether montaine" divert. "weather mountains", divert-ing milder westerly airflows

around the country. In winter, the blocking high is associated with freezes, which cause losses due to burst pipes, mainly in domestic property. In summer, the high pressure results in long periods of hot weather, but this too can result in insurance claims,

through property damage from subsidence. The average number of days per year of low pressure or cyclonic weather systems, in which storms are more likely to occur, has also increased in the last 40 years. According to Graham Farmer, of the Climatic Research Unit, at the University of East Anglia, in Norwich, between 1950 and 1980: the annual number of mock. westerly days declinad by about 30 per year, while the annual number of cyclonic

days increased by around 10. All these trends are leading some insurers to reassess the the statistics on which the rates for weather insurance are based. For example, on the basis of Admiralty calcula-tions, surges in the level of the North Sea, on the scale that in 1953 inundated over 500 square miles of the east coast, are expected to occur once every 200 years. But, according to Mr Dimmock, since this return period was calculated in the early 1960s the one in-200-year



The other crash of '87: past climate is no guide to the future

surge level has already been observed 11 times - a statistic which must make a repeat of 1953 (which caused damage of 250m at 1951 values) more likely. With insurance for flood damage now much more common among British householders than in the early 1950s. potential exposures could be several billion pounds.

·Losses for insurers and reinsurers are also potentially greater, because there is now an increased prospect of two catastrophes in one underwrit-ing year. If the probability of a damaging European storm rises to one in five years, then every 25 years we would have the prospect of two such events in one year. With most reinsurance catastrophe covers written with only one antomatic reinstatemant, this is bound to cause problems for direct insurers. "A worldwide cover blown today by a Euro-pean storm might be hit again tomorrow by a tropical storm, leaving insufficient time to organise adequate rainstatement cover," says Mr Dim-

There is already consider-able evidence that this increase in exposure is leading to a higher incidence of claims and losses. Mr Dimmock says that European weather reinsurance is becoming increasingly unprofitable for reinsurers. According to figures produced by Jeremy Hindle, of Swiss Re (UK), reinsurance results hava detariorated. Between 1979 and 1988 the loss ratio (the proportion of losses paid or payable to premiums earned) for first-layer UK catastrophe covers was over 210 per cent.

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now arguing publicly for a change in strategy. A Munich Re spokesman claimed recently that the increase in hazard potential must have an effect on the evaluation of risks and rates. Others argue that underwriters should buck market trends and refuse to write European catastrophe covers unless rates are adjusted sharply upward - even if it means losing market share.

> Mr Dimmock believes rein surers must re-examine the risk. "In line with the changed character of the risk; underwriters must fundamentally re-evaluate the way they write European weather exposures." An essential component of such a shift is that insurers must begin to retain more European weather risk expo-sure for their own account."

However, recent rating practices on international markets indicate that none of this advice is being heeded. Fierce competition among reinsurers in the run-up to 1992 is leading to rate cutting. The problem, according to one prominent London underwriter, is "overcapacity". "It is not that people aren't aware of the problem," he says, "but there is nothing you can do about it."

4

**Richard Lapper** 

Eric Short discusses a new opportunity for life reassurers

# Cover for dread diseases

OVER THE past few years a radical development has taken place in the UK life assurance market - the introduction of the Dread Disease or Critical Illness contract. And the life reassurance companies, particularly Mercantile and General Reinsurance and Victory Insurance, have been to the forefront.

The method by which these contracts have been devised mirrors the whole range of services provided by a modern life reassurance company to its direct life company clients. The protection element incorporated in life company

contracts is either the payment of a lump sum on the death of the life assured before the contract terminates, or payment of an income if the life assured becomes permanently disabled. The primary function of a reas surance company is to provide

cover on these two protection elements for their clients. Under a Dread Disease of Critical Illness contract, some or all of the death benefit is paid in advance at the onset of a serious illness, such as can-cer or heart disease, or on permanent total disability, though not AIDS.

Reinsurance companies, by the nature of their operations, are more international than direct life companies, though this is changing. Mercantile & General became familiar with this contract and the protection it offered through its

South African operations. Life reassurance business is highly competitive in the UK. The reassurers are under constant commercial pressure to seek new areas of business. Dread-disease cover provides them with a significant opportunity to open up a new area of protection where their services would be in demand. Hence Mercantile & General and Vic-

success, offering advice, help and guidance on all aspects of these new contracts. First, since this is a brand new area for UK life assurance, the precise nature of the cover has to be spelt out in the contracts to avoid any problems in

payment of claims. There were problems ini-tially in South Africa over the wording of these contracts and

#### The proposal-form questions are quite detailed, with greater emphasis on financial underwriting

the cover provided. Mercantile and General's experience in South Africa has enabled it to advise clients on the wording of contracts. Although these contracts have only been in existence in the UK for a short time, to date there have been no outstanding problems over disputed claim

Second, while there is ample data on mortality rates in the UK, there is less on morbidity rates for these serious illnesses

Actuaries seeking statistics on which to base the premium rates for this level of protection are retracing the footsteps of their actuarial forefathers over 200 years ago in determin-

ing mortality rates, David Grimshaw, one of the actuaries at Marcantile and General responsible for the development of these new contracts, found it an exhilarating experience, seeking out data and producing the necessary rates on which to base the premiums.

problems over seeking infor-The international nature of tory have both been marketing mation on AIDS. Finally, the reassurance companies bave to rely on the the concept to direct life comreassurance companies propanies with varying degrees of vides them with a wider knowledge of such information marketing success of the direct sources than is normally availlife companies for their own

able in a direct writing UK life company. And reassurance companies dealing with many So it is in the interests of reassurers to provide every life company clients tend to possible help and advice in have a wider data base of expemarketing to their direct life rience.

company clients. This may Even so, the rates used for appear unusual. Reassurance dread-disease contracts are as companies do not deal with the speculative as those for life public directly, and any marcontracts 200 ago, with subketing experience comes secstantial built-in margins and ond-band. Nevertheless, since the right to change rates in the they deal with a variety of life light of claims experience from companies, the reassurers see these contracts. the results of a wide range of

Thia development requires wider underwriting techniquesmarketing activities and are able to provide valuable advice than with pure life cover, with much more attention being very much to the forefront in paid to family history. Although underwriting of

guiding direct life companies in dealing with the problem of life contracts remains the responsibility of the direct life company, with the reassurers AIDS. Again drawing on international experience, particu-larly in the US, it was possible following the basis of the to cnntrol what cnuld have direct cnmpany under the Treaty arrangements, the reas-surers have held lengthy disturned into a potentially dangerous situation. cussions with the direct comhave been relatively quite over the past 12 mnnths, in contrast pany underwriters as to the questions to ask on the proposal form and the medical evito the hectic activity and condence that should be obtained. Indeed, the proposal form questions are quite detailed, in contrast to the one or two questions asked for just life companies. There is greater emphasis on financial underwriting - the relationship of the life assured's salary to the level of cover being sought. For example, it is unlikely that a proposal for £250,000 of cover would be accepted from a per son with earnings of £20,000 a year. The rule of thumb for financial underwriting is cover

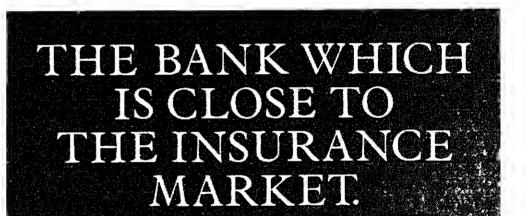
of four times earnings To date, there has been no outcry from the medical profession or pressure groups over this move, in contrast to the

siderable controversy of the previous years. However, the House of Commons select committee on social services, in a recent report, urged the Gov-ernment to seek co-operation from life companies in not asking on proposal forms whether a person seeking life assurance had had an HIV blood test. At present the committee is seeking voluntary action by the life companies, but the request has been turned down by the Association of British

Reassurance companies were

Matters relating to AIDS

Insurers. If any action is taken, it will mean compulsion by the Government, and a complete reappraisal of life assnrance underwriting by reassurers and life companies.



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MEMBER OF IMRO

**REINSURANCE 8** 

Rachel Davies considers the implications for the industry of two recent legal cases

# Lloyd's re-examines form J1 after criticism by the Lords

TWO CASES of significance have emerged this year. Vesta v Butcher in the House of Lords, and Meadows Indemnity v Insurance Corporation of Ireland in the Court of Appeal. *Vesta* emphasises the marital nature of the insurance and reinsurance relationsbip, whereas *Meadows* retains a sharp distinction between the

merable transactions.

Norwegian law.

tracting

tract.

The mirror-image nature of the hack-to-back policies means that, despite express

provision for Englisb law as the governing law of the rein-

surance in accordance with the

intention of the parties, the

governing law is effectively

look at it as a conflict of laws

issue. It looked at the basic

contract, and asked what did

the Englisb underwriter agree to insure. He agreed to insure

the risks in Norway, and that

took him back to the original risk in the chain.

The House of Lords did not

two policies. Vesta involved what the House of Lords described as back-to-back reinsurance, in respect of loss caused to a fish farmer by storm damage. The insurance and reinsurance policies each incorporated a warranty that a 24-hour watch would be kept over the farm. Each policy provided that breach of warranty would render the contract null and void.

The farmer's failure to keep a watch was irrelevant to the storm damage, so that by Nor-wegian law, the law of the original insurance, breach of war-ranty could not make the contract null and void. By the English law of the reinsurance, however, breach of warranty, whether relevant to the loss or not, rendered the reinsurance null and void.

The reinsurers might have argued the English law into predominance on a conflicts of laws basis, had they not included the Lloyd's JI form follow the settlements clause" in the policy. By that clause, they had agreed to reinsure against loss on the same terms and conditions as the original

policy. As well as claiming the protection of English law, they said the follow-settlements clause had been emasculated by a claims control clause, hy which no payment should be made under the original insur-ance without their consent.

The House of Lords said the claims control clause did not emasculate tha follow-settlements clause. All lt did was to show that the underwriters were entitled to negotiate a settlement of any Norwegian proceedings hrought by the fish farmer against Vesta, the origi-

nal insurer. As the two policies were back to back, said the House of Lords, identical warranties must have the same effect in each policy.

Thus the Norwegian law of the original insurance effectively overpowered the agreed English law of the reinsurance. The situation highlights the breach by the fish farmer did not absolve the insurer.

The situation highlights the conflict between the easier marketability of local law insurance to a foreign insured who naturally prefers a policy governed by a law that he understands, and the English reinsurer's natural preference for a law he understands and Even so, the reinsurers are still going to have to know their foreign law to make sure they put in the necessary express terms, unless they can think of some standard clause which will effectively eliminate for a law be understands and has used world-wide on innudanger in all cases.

The scapegoat in the litiga-tion was the Lloyd's JI form, which came in for some criti-cism by the House of Lords. It was described as "inelegant, ungrammatical, ohscure". Lord Bridge said the only people who could expect to profit from its obscurities were the law-

Lordships' comments bave been taken to heart, and

The Norwegian law of the original insurance

According to Katbarine Lacey, of Clyde & Co, solicitors for the reinsurers in Vesta, the decision could have a serious knock-on effect in the reinsurance chain. Underwriters no longer have the protection of English law, but must dig ont the pitfalls of the law of the original insurance before con-For example, she says, in Norwegian law the contract would not be avoided for non-

disclosure unless the non-disclosure is material and causative of risk, whereas in the UK non-disclosure, however immaterial, will avoid the con-

The laws of some foreign countries are considerably more ohscure and inaccessible than those of Norway, A reinsurer in a long chain could well have prohlems digging out the locality of the original contract he is indirectly covering,

let alone its governing law. It could be worse, however. With a bit of thought and proper negotiation, the problem is not insurmountable. Lord Templeman, in his judgment in Vesta, indicates that the reinsurance policy can pro-vide expressly that the warrantles are to have different effects in the two policies. He said the reinsurers' liabil-

ity in Vesta could have been limited hy express provision that a hreach of warranty by the insurer would absolve the reinsurers, even if an identical

participate in the battle between lender and insurer. Mr Justice Hirst took the

icles were distinctly separate

contracts. Meadows is not appealing

because, according to its solici-tors, Ince & Co, it has got what

it wanted despite heing struck

action. A stay of third party

What has lain dormant ever

In Phoenix the Court of

made in the course of unan-

thorised insurance husiness

were void and illegal. The

result, generally considered

disastrous in the Lloyd's mar-

ket, is that the innocent

insured cannot recover in

respect of loss under snch a

contract, and a reinsurer is not obliged to indemnify an unwit-

The House of Lords appeal

was listed for February last

year and salvation was antici-

pated, or at least hoped for, but

it disappeared and Phoenix passed quietly away through

have been for the parties to have settled, it is disappointing

to find that the question of

unauthorised insurers still

Not only that, the settlement

needs to be sorted out.

However desirable it may

settlement

tingly unauthorised insurer.

not a "stranger to the dispute". The Court of Appeal dis-agreed. They said it was true that Meadows had a direct interest in the validity of the original insurance in the sense

that avoidance would eliminate its own liability. But, it said, there was no contested issue between Meadows and tha insured, and a court's declaratory power was limited to declaring the contested exist-ing or future rights of parties to an issue, not those of non-This is being remedied. Their parties

Thus, an attempt to take on litigation rights attaching to the insured only, failed. Despite the "interest", the insurance and reinsurance pol-

overpowered the

agreed English law of the reinsurance

out. Its aim was to get the lender bank, Commercial Bank plc, involved in the London Lloyd's is looking at form J1 with a view to its alteration. In September it goes before a proceedings hy the insurer, Insurance Corporation of Lloyd's Underwriting Non-Marine Association (LUNMA) sub-committee of experts, Ireland, against the bank was refused, so that Meadows had a advised by Lloyd's solicitors, tactical success who will come back with a recommendation for tha full since it disappeared from the House of Lords list last year, is committee. The Lloyd's com-

the prospect of a satisfactory mittee system is reputed to operate efficiently, so no great conclusion to the Phoenix delay is anticlpated. issue. In contrast to this unwilling Appeal decided that contracts

(on the reinsurer's part) mar-riage of original and reinsurance, rendering them one in the eyes of the law, in Meadows we find reinsurers who would have liked some such relationship hut were denied it by the court. Meadows had reinsured

insurance of a loan agreement. defaulted. The insurer did not pay up. It was alleged that, in the negotiations, representations had heen made which affected the validity of the insurance and the reinsurance contract. The insured lender began proceedings in Ireland. Meadows claimed a declara-tion against the lender, to the

effect that the insurer could avoid the insurance. It claimed to have sufficient "interest" in the subject matter of the declaration to give it locus standi to

eliminated the first ever nongovernmental amicus curiae brief, before it had a chance to same view. He said Meadows had "a real interest" and was be heard. An amicus curiae is a "friend

of the court" who does not take sides, but who toes not take sides, but whose task is purely to assist the court hy charifying the likely impact of legal issues in a particular context. In *Phoenix* the brief, filed by Ince & Co on behalf of the UK insuranca market. was

insuranca market, was regarded with some excitement as a development in English law in line with US appellate courts and the European Court of Justice. Until now all amicus hriefs in the UK have heen filed on behalf of governments, so this was an innovation, and was felt to be particularly needed in the specialised and custom-ridden context of the commercial world.

Some of the impact of Phoe niz has disappeared with the coming into force of the Financial Services Act 1986. By sec-tion 132, unauthorised insurance is still unenforceable, but the insured can recover money paid, as well as compensation for any loss sustained Under section 132(3) how

ever, the court has a discretion to allow an unauthorised contract to be enforced if satisfied that the unauthorised insurer reasonably believed he was authorised, and that it is just and equitable that the contract should be enforced.

This covers contracts made after November 1986 when the Act came into force, hut does not help previous contracts, which are still subject to the Phoenix position as stated in the Court of Appeal. In other words, insurance contracts entered into by unauthorised insurers before November 1986 are still illegal and void, so that the insurer need not pay the claims of the innocent insured, and reinsurers need not indemnify insurers

The recent case of Re Cavalier exemplified the situation at lier exemplified the situation at first instance. Paying the "highest respect" to obiter dicta in *Phoemiz*, the Chancery court held that statutory "prohihi-tion" on unauthorised perfor-mance of a particular class of insurance, renders the contract road and illowed void and illegal.

Vesta v Butcher - FT February 3 1989; Meadows Indemnity - FT June 14 1989; Phoenix -[1986] 2 FTLR 665; re Cavalier -FT June 21 1989



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FINANCIAL TIMES MONDAY SEPTEMBER 4 1989

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Architecture at Lloyd's: more elegant than form J1

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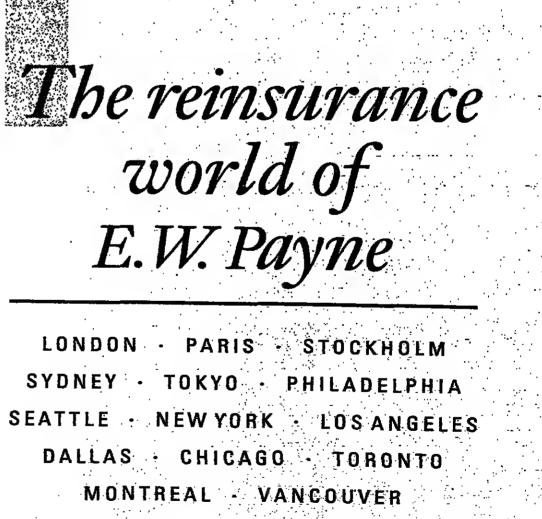
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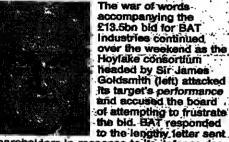
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#### **Depressing news for** the financial world

Few people in the International finance business can have been cheered by last week's news of the proposed merger between Mitsul Bank and Taiyo Kobe Bank of Japan. The alliance will produce the second largest bank in the world - which is bad enough in a business already dominated by Japanese institutions. Even more depressing, writes David Lascelles in the Business Column, is the fact that the plan gives the lie to the idea - gaining ground in western bankers' minds recently - that Japanese bankers had ceased to be preoccupied with sheer size. Page 36

#### More angry words



to the lengthy letter sent to shareholders in response to its defence document by describing Hoylake's remarks as "highly selective and misleading". Page 25

#### Murky waters expected

Bankers are predicting market.confusion wheo pricing of the standby credits for the British water authorities that became public limited. companies last week becomes known. The reason? Those authorities perceived by banks to be the best credits are not necessarily those receiving the finest terms. Stephen Fidler and Andrew Freeman report. Page 22

#### Comundrum in New York

A flash in the pan or a market rally? Last Fridey's queer performance by the US credit markets has posed a conundrum. The New York markets are closed today for the Labor Day holiday so the world will have to wait at least until tomorrow, and possibly longer, for ananswer. But, writes James Buchan, it will be answer. But, writes output worth waiting for. Page 24

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# **FINANCIAL TIMES COMPANIES & MARKETS**

Monday September 4 1989

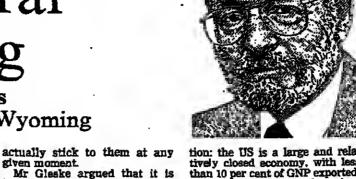
Y ou have some mice foot-hills here," said a Swiss central banker; the kind-est thing is to put it down to the altitude. The Grand Tetons are everyone's idea of a mountain range, but because they rise 6,000 ft from a marshy plain that is already 7,000 ft up, they look a little less grand than they really are. They breed a slight light headedness, and some pretty bad jokes. If you haven't heard the one about the squaw on the hipone about the squaw on the hip-popotamus, don't let it worry you. (It has something to do with Pythagoras, and wild hisons will not make me divulge any more.) Every year the Federal Reserve Bank of Kansas City, which cov-ers a vast area from the Missis-tion the Redices institute here.

sippi to the Rockies, invites bankers and academics to a symposium in this wonderful resort, and every year a still more prestigious crowd accepts the invitation. The Swiss was perhaps jealously aware that Jackson Hole is now a serious rival to Davos among the financial elite. It is a place where you can go np a trail looking for bears, and find Mr Alan Green-This does not inspire quite the

me awe. When you take a central banker - even a chairman - to these altitudes, and dress him in jeans and sneakers, he becomes relaxed and unusually candid. The discussion this year, on the challenges for monetary policy in the 1990s, was a great deal less dry than yon might The politics of central banking By Anthony Harris in Jackson Hole, Wyoming

expect. The central problems, as the practitioners described them, are now seen as political rather than technical. This is because there is no longer any accepted rule on which policy can be based; yet markets like to believe that actions are guided by deep principles, and politicians have to be persuaded that deflation is tech-nically necessary, even if it is unpopular.

There appear to be no believing monetarists left, if there ever were any. There are very few practising ones, either - though Mr Leonhard Gleske, a veteran director of the Bundesbank, said that German experience showed that the markets are much comforted by monetary targets. The trick is to give clear and honest explanations of why you cannot



tion: the US is a large and rela-tively closed economy, with less than 10 per cent of GNP exported, but the quantity rules have broken down here, too.

Meanwhile, what does a central He went on to suggest that in large, and therefore relatively bank tell its two constituencies - the financial markets and the politicians? One politician has no closed, economic units the quantity theory might prove to work after all, so that if 1992 leads in doubt: Congressman Stephen Neal, chairman of the House committee on monetary affairs, the end to a European monetary union, it may be a monetarist came to the mountains to lobby for a hill he has drafted which This is a long way off, though. As our own governor explained, a would enact a duty to give priority to securing stable prices. He will have encountered no monetary union is the coping stone rather than the foundation of an economic union. (There is

opposition here: one central banker after another adopted this slogan - and the conference host, Mr Roger Guffey, required a toast to price stability if you day.) Mr Greenspan might have joined him for a drink. This ideological purity was

contained in a more technical slogan sdopted by several speakers: policy targets should be nominal, never real quantities. It sounds clear, but it is not what they actually do: and one market ana lyst at the meeting, Mr Leonard Santow, is preparing a study which shows that the Fed makes fewer mistakes when it is "fine tuning" than when it is following a technically pure rule.

Mr Guffey, who is uneasy with fine tuning, is one of the regional Fed presidents who are playing such a large role in US monetary policy at the moment. They were flexing their policy muscles in little groups all over the conference. These were the men Mr Richard Darman, the Budget Director, had in mind in his recent criticism of Fed over-cau-tion; but they do not have to appear before Congress.

It does not seem likely that Mr Neal's colleagues would be entirely happy if Mr Greenspan went to the Hill and explained that, since his duty was to stabilise prices, he could take no responsibility for any recession which might result. Indeed, a rival bill would guard against this by making the Fed more political. It would add the Treasury Secretary to the policy-mak-ing open market committee and Insist that policy decisions should be published at once, instead of six weeks late, as at

present Central bankers nearly all believe that they need to pre-serve some mystery to help them

in dealing with their market constituency; the strategy should be clear, but not the tactics. There may also be a clash 'oetween domestic targets and a second objective much discussed here: stabilising exchange rates. The objectives bave been stated repeatedly since the Plaza meeting; but the most effective tactics are surprise raids which cause dealers to lose money. Then they

Again, though, things are not as clear as they seem. "Appropri-ate" exchange rates, like price stability "in the long run", can mean different things to different central bankers. And the objectives are not set just by economic analysis, but by political needs.

For the US, as some speakers conceded, it means a dollar rate low enough to keep protection-ism at bay – but certainly not low enough to satisfy academics like Dr Rudiger Dornbusch. For Canada and Australia, as their officials explained, it means a rate which offsets swings in commodity prices, and spares them the fate of Texas, British arguments about the petro-pound are similar. It is all a matter of balance.

It was an enlightening parade of dilemmas. Can all these objectives be reconciled? Can central bankers always sey what they really mean? Do they always know what they mean? And, as long as most of them produce results as good as most have recently, does it matter? My questions, your answers.

14200

# A hard lesson in the art of the deal

James Buchan on what looks like another success for Donald Trump

or nearly two years, Don-ald Trump has heen all over New York, not only between 28 and 35, according to Mr James Bennett of R. D. Smith, a firm specialising in distressed in person but on the cover of a securities best-selling book.

His tyro glare and crimson tie leap out at you from the satchels of trainee real-estate brokers or from under cash registers at Korean wine merchants. The book is .called: The Art of the Deal.

Mr Trump, who is 49, may just bave delivered his most advanced lesson in the deal-making art. His unfortunate pupils are Mr Merv Griffin, a some-time singer, talk-show host and television producer who bought a couple of casinos off Mr Trump last November, and the junk bond investors who put up \$325m to finance the deal.

On August 28, Mr Griffin, who is 64, announced to nobody's surprise that he would stop paying interest on the bonds. He did not actually default, because coupon payments are not finally due until October. But the credits have collapsed. Last November's bond issues. though they are mortgages on Mr Griffin's profitable casinos in Atlantic City, New Jersey and the Bahamas, were quoted by one Wall Street firm at the end of last week at 62 cents on the dollar.

cured debt was bid at prices of hreak it up last November. Mr Griffin put in \$60m of his own money and issued \$325m in junk bonds to buy the Resorts and Paradise Island casinos, the lease underneath the nearby

international money flows which make the money numbers mis-

unfortunately no space here to re-report his equally thoughtful analysis, which appeared last Fri-

wished to put another reserva-

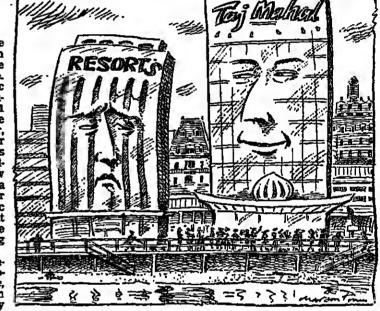
leading.

This devastation in value suggests a number of things. It shows that Mr Trump drives a hard bargain. It shows that busi-Showboat casino, various parcels of undeveloped land in Atlantic City and other bits and bobs. Mr Trump, who is best known as a real estate developer, formed ness in Atlantic City is tough now that 11 casino hotels are a new company, put \$75m of his own money into it and borrowed competing for custom along the famous Boardwalk. And it shows \$675m in junk mortgage bonds to finish the building of the Taj Mahal. Much of his equity, or that the big financial institutions buying junk bonds can be as innocent as an elderly slot-player bussed in from Brooklyn. As a some \$63.7m, he got back from credit specialist put it on Thurs-Mr Griffin as the price for buying day: "Looking back, with retro-spect, in hindsight, they were out his management contract.

The Griffin bonds were underwritten by Drexel Burnham Lam-bert, the Wall Street firm which The key to the story is the brought casino financing out of the twilight of Moh money and Resorts casino, an old Atlantic City hotel which was the first union pension funds by selling nearly \$3bn in junk bonds to ing in New Jersey in 1978. In the middle 1980s, the comequip the Atlantic City industry. But last November, its hond pany overextended itself trying

debt service from what people left behind on the tables and in the slots. Real estate would have to be sold to cover the difference. As it turns out, the Atlantic City casino market is now saturated, competition between the 11 casinos is ferocious, revenues are rising at about 4 per cent a year, which is much less than labour and other costs, and Resorts's market share is falling. According to the Griffin camp, cash flow is sctually an exignous \$60m a year and there are buyers so far for only about \$4m in Atlantic City real estate. The Showboat lease, which is thought to be worth \$50m-\$100m, is still being

marketed. The junk bond investors cannot put the company into Chap-ter 11 of the bankruptcy code, because no payment has yet been missed. On September 19, they will be invited to Atlantic City to vote on an exchange offer, which will inevitably involve the rescheduling or forgiveness of principal and interest. Ironically, it could be Mr Grif-fin who puts the company into bankruptcy to convince the New Jersey casino regulators that it is financially sound and can retain its licence. After all, a bankrupt company is protected from its creditors.



In contrast, Mr Trump, who are priced at 99 to the dollar, lready owns two Atlantic City which suggests a measure of conalready owns two Atlantic City fidence in his building

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mant Group

to build a vast new casino next door, called the Taj Mahal. After many twists and turns, and a parade of figures ranging from millionaire car-dealers to dubious baronesses, control passed to Mr Trump in 1987. Mr Griffin tried to buy the company from him in March 1988, and, after some to-The casinos' \$590m-odd in unseing and fro-ing, the two agreed to

house to introduce casino gambl-

insane

investors were scared by the \$600m odd in unsecured debt that the Resorts casinos were already carrying and demanded interest rates as high as 13% per cent on

the mortgages. Even this was excessively optimistic. The hond prospectus made clear that the casinos could not cover the \$133m in annual

casinos, is set to control the world's largest gaming house for essentially no cash investment of his own. Some \$470m has already been sunk into the building. If Mr Trump can finish the thing for the same amount or less in the next year or so, analysts say, he will make a lot of money. The Taj Mahal mortgage bonds

"It does seem," said a credit analyst, "that at this moment, Donald has done better than Merv. Maybe, Merv doesn't know all that much about financing and he's more a creative type, with Vanna and all that. Donald understands financing.

## Economics Notebook -

## Calm in the face of pressure

omists about a possible out-

By some measures, the econ-

break of inflation.

cent.

JAPANESE economic policy makers have been basking in international praise for so long that they have almost forgot-ten what it is like to be criticised. But they are not particu-larly dismayed by the recent emergence of some cavilling from the US and other foreign governments.

Bankers Trust

The one thing they remember from past skirmishes is that foreign pressure tends, paradoxically, to help make Japan an even more successful economy, and they are confi-dent that this will be as true in the future as it has been in the

Since the spring of 1967, the government has been vigor-ously implementing its prom-ise to do its bit for world economic growth by maintaining domestic demand at a brisk

While gross national product growth has risen from only 2.6 per cent in 1986-87, to 5.2 per cent in 1987-88 and 5.1 per cent last year, domestic demand has been the star performer and the external contribution has been negative.

The fact that imports have not grown as quickly as most economists would have expected, given the sharp revaluation of the yen against the dollar, is a source of embarrassment, as was the resurgence of exports late last vear.

But for the past two years Japanese officials have walked into most international councils with their heads held high, knowing that they will be praised for the thrust of the country's economic policy.

However, they were startled out of their complacency a few weeks ago, when the new US ambassador to Tokyo, Mr Michael Armacost, suggested that the government should do more to stimulate domestic

"The expansion of domestic the economy was running at

la santa d 

demand this year won't come full capacity, the injection close to last year's impressive might be largely absorbed by demand this year won't come close to last year's impressive performance," Mr Armacost grumbled in a speech in July. He added that the government had lots of scope for spending on the country's still Third World-standard infrastructure, expectation or there were never price increases rather than become a contributor to a reduction of external balances, a finance ministry official said last week. especially as there were now surpluses in both the govern-

It may be that Mr Armacost was just putting down a marker for the moment when ment and private sectors; Japan's "twin surpluses", as he called them in an eloquent scho of the well-known US the Japanese economy's growth rate does start to flag, and the MoF puts up its usual resistance to a fiscal stimulus on the specious grounds that funds have to be salted away for the anticipated surge in pension requirements in the future.

problem. The consensus view among Japanese economists is that domestic demand is likely to grow at slightly above 5 per cent in the current fiscal year, compared with a lofty 6.8 per cent hike last year. Whether that qualifies as "not coming close" is perhaps a matter for personal taste. But it is still strong for a mature industrial He may also have been trying to increase the pressure on the Japanese to propose sub-stantial reforms of their distribution systems and other structural trade barriers at the strong for a mature industrial economy, and its effects are bilateral talks that get under way next week in Tokyo. provoking worry among both private and public sector econ-

In either case, Japanese eco-nomic policy makers are tak-ing it all calmly. They have come to appreciate foreign pressure as a positive force for improving the Japanese econ-omy and economic institutions.

By some measures, the econ-omy is operating above its potential capacity, and the job market statistics are giving the Bank of Japan fits. Seasonally adjusted unemployment in July stood at only 2.2 per cent. The ratio of job affers to job seekers rose to 1.35, the highest ony and economic institutions. For example, five years ago the US and Japan began what came to be called the yen-dol-lar talks with the aim of dere-gulating Japan's financial mar-kets so foreign financial institutions could compete on a more evenal basis with the Jap since April 1974. And everyone remembers what happened more equal basis with the Japthen - the inflation rate jumped in the subsequent anese banks and securities houses. Today, with most of the deregulation completed, months to a peak of 35 per the foreigners have - with a few rare exceptions - got Largely becanse of the strength of the domestic econ-omy, Japanese officials are also nowhere in the Japanese mar-ket, while local institutions have become much more com-

suspicious of Mr Armacost's beguiling argument about the twin surpluses. petitive and profitable. Perhaps the US could achieve its goals more easily in It is certainly true that

Japan's public sector now has the means to finance virtually any amount of fiscal stimulus it might want to apply. Hownegotiating with the Japanese in the next few months by threatening to withdraw its pressure. ever, if it did so at a time when

**UK CONSUMERS** come into the spotlight this week with three sets of figures that will provide clnes about the strength of their spending and borrowing.

THIS WEEK

Final figures for retail sales volumes in July today are likely to show year-on-year growth almost at a standstill. Provisional figures - which could be substantially revised - showed sales 0.5 per cent lower than a month before and only 0.2 per cent higher than a year earlier.

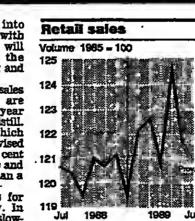
Also today are figures for consumer credit in July. In recent months signs of a slowdown caused by high interest rates have been - at most tentative.

On Thursday the Confedera-tion of British Industry/Financial Times distributive trades survey will give the first indi-cations of the strength of retail sales in Angust and expecta-tions for September. This month the survey also includes questions on imports, retailers' capital expenditure, confidence

capital expenditure, confidence and selling prices. Other UK statistics include official reserves figures for August released today. Inter-vention by the Bank of England is thought to have been limited. The consensus of City analysts' forecasts, com-piled by MMS International, the financial research company, is an underling fall of \$250m.

Also likely to he closely watched by financial markets this week is the meeting of central council of West Ger-many's Bundesbank on Thursday. Speculation about a rise in interest rates in the near future is increasing as infla-tionary pressures in the econ-omy seem to be huliding.

Also in West Germany, second-quarter gross national product figures are expected tomorrow. Earlier figures snggested a year-on-year growth rate of 4 per cent, highlighting the huoyancy of the country's economy. Analysts will be looking for any signs of Ian Rodger | a slowdown.



West German trade figures for July could be released sometime this week. Another large surplus is expected.

European Community eco-nomics and finance ministers, including Mr Nigel Lawson, the UK chancellor, meet infor-mally in Antihes for a long weekend starting on Friday. Discussions are likely to include plans for European economic and monetary union. US markets are closed today for Labor Day. Other events and statistics this week (with MMS International consensus in brackets) include:

~

Today: Organisation of Petroleum Exporting Countries meeting. UK, housing starts and completions in July. Capital issues and redemptions in August. Trades Union Cons annual conference opens

in Blackpool. Tomorrow: UK, Mr Peter Lil-ley, financial secretary to the Treasury, speaks on privatisa-tion at Glasgow Business School, Halifax Building Soci-ety publishes monthly house price index.

Wednesday: UK, Department of Employment publishes

Employment Gazette. Thursday: Australia, August labour market data. US, wholesale trade date for July. Friday: UK, construction

output in second quarter. US, consumer credit in July (rise of \$4bn). Bank of Japan releases short-term husiness outlook. The right finance for ambition



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#### INTERNATIONAL CAPITAL MARKETS

## INTERNATIONAL LOANS Water boards court bankers

INTER NATIONAL bankers are likely to he inundated with invitations today to join more than £7.5n in standby credits for nine of the 10 British water authorities, which since Friday have been public limited companies operating under government control. Bankers are predicting some market confusion when the pricing of the credits - needed before the November privatisation of the authorities becomes known. The reason: those authorities perceived hy banks to be the best credits are oot necessarily those receiving the finest terms.

22

Nevertheless, although some apparent pricing anomalies remain, the terms of some transactions have been altered in the two weeks since the mandates were announced. For example, what was a united front among the UK clearing banks - an unwillingness to enter a deal with a commit-ment fee of less than 12 basis points, which drew criticism from competitors and pressure from the borrowers - is now less than united.

Leading banks are, for some reason, under an embargo not to disclose the terms of the deals until today. However, according to bankers. National Westminster Bank (raising a £1.2bn credit for North-West and £450m for Welsh authority) and Lloyds, jointly with Manufacturers Hanover raisiog £1.5bn for Severn-Trent. now appear to be pricing their deals with a 10½ basis point commit-ment fee. At the same time, the £1.5bn credit for Thames perceived by some bankers to be the best credit - is said to carry a 12 basis point commis-

#### EUROMARKET TURNOVER (\$m)

USS Prev Other Prev	Straights 1,918,9 2,268,2 1,128,9 1,583,2	Conv 0 0 43.5 14.5	FRN 272.0 100.0 358.4 160.0	0ther 11,368.8 9,613.8 2,190.9 2,414.0
Seconda USS Pres Other Prev	ny Market 16,757.1 20,915.3 13,494.9 14,077.6	1,064.0 1,082.4 1,347.3 1,402.0	3,686 3 6,638,4 4,339,5 4,599,2	5.574 7 5.389 2 27.775.7 26.541 2
USS Pres Other Prev	8. 11. 20.	909.6 3 088.5 3 731.9 2	nroclear 4.918.8 9.947.2 9.149 1	Total 40.641.8 46.007.3 50.679.1 50.791.7

sion. This deal is arranged by ston. This deal is arranged by Barclays, which is also arrang-ing a £800m deal for Anglian. The margin if the Severn-Trent financing is drawn is expected to be 25 basis points above Libor, and that on tha Thames deal 22 basis points. The £600m credit for the Yorkshire authority being arranged hy Credit Suisse First Boston is said to have a 10 basis points commission and a margin of 25, while Wessex's £350m -00e of three financings in which Manufacturers Hanover is involved in arranging - is said to carry a 7% basis point commission, rising to 12%, with a margin of 22%.

Bankers point out that credit judgments about the authorities are complicated. Not only are they of a different size and perceived quality but also the regulatory environment under which they will operate will affect each euthority differ-ently. Some face larger capital costs than others for the mandated improvement of wster

quality and sewerage systems. Elsewhere, the \$1bn maiden international credit line being arranged by Volkswagen has heen increased to \$1.5bn by J.P. Morgan, the arranger. The seven year credit, which carried a margin of 1 point over Libor rising to % point if more than half drawn, was syndicated exclusively among non-German banks, the company having large arrangements already with domestic institutions. There is a commitment fee of 8 basis points on undrawn amounts.

Three commercial pro-grammes were announced. Daiwa (Europe) wss the arranger of a \$500m pro-gramme for Prndential Finance UK, a guaranteed sub-sidiary of the UK insurance company. This marked the first time Prudential used the Eurocommercial paper market for short-term borrowings.

A \$150m multi-currency pro-gramme for Atlas Copco was arranged by SEB London to increase and update an older programme, BZW arranged a £100m programme for Control Securities, the UK leisure and property company. Stephen Fidler and

Carter Holt Harvey(q)§ Toyo Sanso KK(t)★★§ Oest Laenderbank(u)♦♦ Andrew Freeman | General Co.(v)\*\*

## EUROCREDITS Regulators stand to gain from electronic monitoring

THE Securities Association's plan to monitor alectronically Eurobond market transactions hands. And it is in these securities, regulators say, that the great-est need to monitor market is the most far-reaching regulapractices occurs. With profit-ability declining sharply in tha Eurobond markets, dealers and regulators have commented on tory proposal ever to hit the market. While the system, to be an increasing willingness to bend rules about good market

known as Cohra (Capture of Bond Reports and Analysis), will simply collect existing win simply conect existing information from other sources, the data will be left in the hands of regulators with the authority to discipline par-ticipants for violation of market practices

"We think the main effect is that it offers some form of deterrence," said Mr Lindsey Thomas, director of computer systems at TSA, who is overseeing the Cobra project.

Whereas the primary Euro-bond markets have offered some degree of transparency while securities are still being placed with investors, second-ary markets offer little, particularly for seasoned, secondary issues where few bonds change

Somwers

US DOLLARS

Oki Electric Industry

Nippon Light Metal

KFW Int. Finance Turkey, Republic of(i) Nippon Steel Int. Fin. Noritake Co.

CANADIAN DOLLARS

Rhythm Watch Co.++

Yamatane Corp.♥ Japan Finance Corp.♥ African Dev, Bank♥

Komatsu Seiren(d)++5 Tanifuji Machine(h)++5

100 28

1999 1993

Amro Bank(m)‡+

EIB(n)‡● Itoman & Co.♥

SWISS FRANCS

D-MARKS

returns. Regulators hope that even if the system pinpoints few actual violations of rules, it will at least have forced less scrupulous operators to curb some of their market practices. Among the practices that regulators say the system will allow them to spot are frontrunning (firms dealing on information in advance of their clients), and the so-called practices of ramping and dumping which are organised efforts to create an artificial picture of demand or supply in a particu-

lar security. Also, the system will allow regulators to see which firms

practice in order to holster

e "overtradi	og" –	takir	ng on	po
ore business	than.	their	capi-	be
l allows.			_	DÛ

The system goes much fur-ther than tracking the most notorious market manipula-tions in the Eurobond market. Among other things, informa-tion reported to Cohra will require participants to disclose whether they are acting as agent or principal on each transaction, thus allowing reg-ulators to see whether prices charged to clients are in line with those of the market. Reports to Cobra will also include client identification numbers so that regulators can see whether a client's account is being churned, whether it habitually makes heavy profits or losses or whethar it frequently buys or sells at off-

market prices. Among the practices TSA is most concerned with involves off-market trading where a counterparty is induced to purchase securities at, say, 10

ints helow the market cause the seller needs to dispose of a particular holding. In return, the counterparty is promised the opportunity to buy securities at an equivalent discount at a leter date. TSA officials said the practice allows firms to build up expo-

itself.

erty.

sures to each other that may erceed prodential rules. TSA will also be able to examine transactions between dealers and interdealer bro-kers, and be able to assess whether prices quoted on brokers' screens are in line with where the securities have actually traded.

Also, according to Mr Thomas, Cobra will enable regulators to see information in a mora useful format. For instance, data from the AIBD's (Association of International Bond Dealers) Trax system allows viewers with access to it to match all trades among members, but it does not, for instance, provide easy retrieval

of all transactions of bonds of a given borrower. The new Cobra system will gather inforbeen offered some protection against fust such a move by so-called poison put covenants contained in UAL's \$150m issue of 12% per cent bonds the 1995 and its \$350m issue of mation from Trax as well as from Euroclear and Cedel, the two main clearing agencies, and from the Stock Exchange 13 per cent bonds due 1998 Meanwhile, the board of the

AIBD meets today to consider

the imposition of fines and penalties for members who fail

to use the Trax system prop-

• The debt securities of UAL

Corp's United Airlines unit -rated BBB and BBB-minus -

have been placed under review for a possible downgrading by both Moody's Investors Service

and Standard & Poor's. The

The catch is that while UAL The carch is that while tAL is required by the covenants to repurchase the bonds at a price of 101 in the event of a change of ownership, it is only required to do so if both rating agencies cut the bond ratings to B-minus. Such a dramatic downgrading is highly unusual and considered unlikely. Thus, the poison put has failed to be effective against the type of

ANA 19 **T**. AN

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10,368

11,464

8.317

8.382

8,493

8.418

8.421 8.509

10.640

10.525

10,779

18.000

11 111

7.737 7.839

11.446

scenario investors fear most In the meantime, takeover in the meantaine, takeover speculation about UAL has caused both series of bonds to fall sharply in the past three months to about 97 and 98 respectively from a price of about 104.

However, investors in at least two series of the company's bonds believed they had

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100.80 UBS Phillips & Draw 100 S.G. Warburg Secs. 101.30 NatWest Capital Mitts

Merrill Lynch

101.30 Societe Generale 1017 CCF

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Svenska int.

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Credit Lyonnais SBC

Sumitomo Finance Int

Bankers Trust Int.

Union Bank of Finland

S.Nazionale d'Lavoro

Mitsubishi Fin.Int.

1.111 AND 1.11 AND 1.1 AND 1.11

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3.1

Price

101 %

1073, 102.05

102

10112

101

101 58 101 34

101-1

100 %

1004

101

1004

1011s

NEW INTERNATIONAL BOND ISSUES Av. life years Coupor Av. life years Coupon % Book runner Amount m. Offer yield Maturity Borrowers Maturity Price STERLING Ishihara Sangyo Kaishet Tokio Marine & Firet∳ Nissan Diesel Motor‡∳ Toho Rayon\$∳ Nationwide Anglia(e)t 250 600 Yamaichi Int. (Eur) 15 75 100 250 100 2004 1999 2026 1993 100 3,500 102 333333(4 8 1194) 33333(4 8 1194) 4 194) Yamaichi Int. (Eur) Nikko Secs. (Europe) Deiwa Europe Dalwa Europe Yamaichi Int. (Eur) 100 100 100 100 100 3.500 3.625 3.625 1993 1993 EIB(I) CMS No. 2(k)+ .10 44 200 100 300 300 18bp 1993 1993 1993 inster Rk& 3.500 3.500 ECUs Nomura Int. Daiwa Europe Deutsche Bk Cap.Mkts J.P. Morgan Secs. Bacob Overseas Japan Development Bank Swiss Bank Corp.Fin. ↑ Total ↓ LTCB Ltd. 1993 1994 1999 1993 1993 100 75 1992 1997 3 8 \* 9.000 300 200 30 100 85 84 87 87 100 200 125 5 10 4 4 1994 1994 1993 100 10.250 iBJ Int. Yamaichi Int. (Eur) 1013 100 8.703 50 75 FRENCH FRANCS Royal Trust Bank(r)\*\*\* 205 1994 5 (1) 100 New Japan Secs. Ind. Bank of Japan + interfin.Cr.National(g) + -500 1994 84 87 5 250 AUSTRALIAN DOLLARS SWEDISH KRONA New S.Wales Treasury()) Bain Securities BZW 13.224 14.767 100 1999 10 11<sup>1</sup>2 14 90.727 Barclays Australia(o) C'wealth Bank Australia 20 100 75 1991 1999 1999 983 1015 GMAC Continental ♦ Finance for Danish Ind.♦ Union Bank of Finland♦ 200 1992 1994 1997 11 4 11 4 11 4 10 133 133 Deutsche Bk Cap.Mkts 350 300 350 13.445 Australian Ind.Dev.Corp Commerzbank 13.445 AB Industrikredit 1994 114 LUXEMBOURG FRANCS 1,250 100 150 Dresdner Bank 1993 14(15) 100 100 Nomura Europe Deutsche Bank Deutsche Bank Trinkaus & Burkhardi JAL Finance Europe(w)\*\* Gregem Finance(w)\*\* TNT-IPEC Finance\*\* 1993 600 1993 6.630 150 200 250 150 100 1999 1999 1999 2006 1993 10 10 10 10.2 101 <sup>3</sup>4 101 <sup>1</sup>2 100 100.15 600 1995 1994 7.036 300 -15bp (1½) LIRE Salomon Brothers \* ECSC 100 200bn 1996 712. Dal-Ichi Katel D.(b)★★§♦ Dantani Corp.(I)★★§♦ 80 40 40 30 200 Bge Paribas (Suisse) Handelsbank NatWest 1994 1994 100 100 0.375 Bacob Overseas(s) ◆ 2bn 1991 2 (5) 0.375 Marufuji Sheet P.(a)\*\*\* Harumoto Iron Wks(p)\*\*\* Viva Home Co.(c)\*\*\* · . . . . 0.500 1993 1994 100 Credit Suisse Nikko (Switz)Finance 12 (12) 100 100 100 100 100 100 100 1994 a Bank (Switz) 0.500 Credit Sulsse Citicorp Inv. Bank S.G Warburg Soditic 70 35 1994 12(5)(2)(2) 125max 30 1994 1994

ANot yet priced. ##Private placement. Writh equity warrants. \$Convectible, \$Floating rate notes. \$Final terms. a) Yield to put 3.060%; b) Yield to put 3.765%, c) hidested yield to put 4.137%, c) Yield to put 3.765%, c) As over Libor first 10 years, stap-up to 1% over Libor, Borrower option to reset at fewer rate after 10 years if third party can be found to reported as accurities at per from these unwilling to accept lower margin. B Final terms. a) Yield to put 4.137%, c) Yield to put 3.765%, c) As over Libor first 10 years, stap-up to 1% over Libor, Borrower option to reset at fewer in bond brought by Barrings g). Fungible with F3750m bond face put 4.137%, c) An and the report to the second s

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This announcement appears as a matter of record only

July, 1989

UBS

Handelsbank NatWest Handelsbank NatWest

Ofter yield Book runner

pilots, management and Brit-ish Airways Norma Cohen

action was prompted by the possibility, later confirmed, ofa bid for the company by its



## **RENAULT ACCEPTANCE B.V.**

Guaranteed by **Renault Crédit International S.A.** 

## Lit. 100,000,000,000 12<sup>3</sup>/<sub>4</sub> per cent. Notes due 1992

Issue Price 101.20 per cent.

Istituto Bancario San Paolo di Torino

Banco di Napoli

Italian International Bank plc Société Générale

Akros S.p.A.

Banca Commerciale Italiana

Banque Générale du Luxembourg S.A.

Bayerische Vereinsbank Banca Nazionale del Lavoro

Caisse des Dépôts et Consignations

Credito Italiano

**Generale** Banque

Sanpaolo-Lariano Bank S.A.

Crédit Lyonnais

Banco di Roma **Kredietbank International Group** 

**UBS Phillips & Drew Securities Limited** 

Amsterdam-Rotterdam Bank N.V.

Banco di Sicilia

Banque Vernes et Commerciale de Paris Banque Bruxelles Lambert S.A.

**BNP** Capital Markets Limited

Compagnie Monegasque de Banque

Euromobiliare

Sanpaolo Bank (Austria)

Sumitomo Finance International

# **Redland Overseas Funding PLC**

A\$100,000,000

16% Guaranteed Notes due 1993

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# **Redland PLC**

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SANWA INTERNATIONAL LIMITED

Westdeutsche Landesbank Girozentrale

DRESDNER BANK AKTIENGESELLSCHAFT HESSISCHE LANDESBANK - GIROZENTRALE -

S.G. WARBURG SECURITIES

WESTPAC BANKING CORPORATION

Srd August, 1989

### **INTERNATIONAL CAPITAL MARKETS AND COMPANIES**

MEDIOBANCA, Italy's largest merchant bank, posted a 85 per cent increase in net profit to L162.4bn (\$117m) in the

Mediobanca also said it

## Westfield sells out of Channel Ten By Chris Sherwall in Sydney

MR FRANK LOWY'S Westfield group has sold out of the Changroup nate some optimise the commentation of the second se regulation changes in 1986

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Westfield Capital Corporation, the group's investment arm, disposed of its 52 per cent ownership of Northern Star, for a fraction of what it origi-nally paid, after taking write-downs running to hundreds of millions of dollars.

The complex deal bands control of Northern Star and the network's Sydney and Melhourne television stations to Broadcom, an independent production house controlled by the AFP investment group. The other three stations in the network - Canherra, Adelaide and Perth - will go a group headed by Mr Charles Carran,

a stockbroker. The deal marks another aggressive move by AFP, The state of the state

which is run by a group of entrepreneurs including Mr John Gerahiy, Mr Basil Sellars and Mr Peter Scanlon. AFP already controls Gestation Arr the UK, recently acquired con-trol of Hanimer and Wormald in Australia and is an investor ern Star, at A\$3.60 per share when Mr Lowy bought in, slithered to little more than in Harlin, which controls the

Elders IXL group. The deal also has implica-tions for existing Northern A\$1, and conditions since then have grown worse. In recent weeks, as Ten's rat-Star shareholders, such as Associated Newspapers of the UK, which has 14.5 per cent, and for its creditors, who ings have languished despite a management shake-np and comprehensive rescheduling of programmes, the shares have traded down to 46 cents. Mr Lowy, who made his fortune include Mr Rupert Murdoch's News Corporation, which is owed some A\$250m.

building suburhan shopping centres, clearly felt the burden Hs most serious impact will be on market valuations of the was too expensive. be on market valuations of the troubled Bond Media; which controls the top-rated Channel Nine network, and Mr Christo-oher. Skase's debt-burdened Qinter group, owner of Chan-nel Seven, which has consis-tently run at number two in the retires Under the weekend deal:
Broadcom has bought 19.9
per cent of Northern Star for 60 cents a share, using funds lent
by Westfield. Broadcom has put four directors on Northern Star's board, including Mr Steve Cosser as chief executive the ratings. Each of these entrepreneurs and Mr Gerahty and Mr Scan-

paid top dollar to buy their netion. Broadcom has also agreed works after the Government relaxed its two-station ceiling on television ownership, only to produce programmes for the network at subsidised costs for 10 years. to see the 1987 stock market crash slash their value. North- Westfield's remaining 32 per cent of Northern Star is heing

placed with various institutional investors. Ownership of the prime Sydney and Mel-bourne stations will remain with the group, but the other three in the network will be sold for A\$185m.

year ended June 30, up from L120.5bn a year earlier, and plans a L680bn rights issue. Northern Star will raise
 Asi65m through a rights issue of six-year subordinated notes. The rights issue and a scrip issue will raise nominal share Its properties will be sold, as capital to L340hn from will other surplus assets such L204bn. as its holding in Barris Invest-ment of the US, to realise another A\$36m. Overall, North-Mediobanca said the reason for the capital increase would be disclosed at the time of the shareholders meeting on Octoern Star's debt will come down from A\$650m to A\$300m. ber 28.

Asked abont Mr Lowy's costly exit from television, Mr Cosser said on Saturday: "I would distribute a dividend of 20 per cent or L200 a share, both to shares in circulation think Frank came to the view this husiness had many impon-derables and he didn't care to and those that will be freely distributed. ponder them."

#### Milan bank |Way cleared for 35% ahead Noranda control and plans of Falconbridge rights issue By Our Financial Staff

#### By David Owen in Toronto

THE withdrawal on Friday by US-based Amax from the bid-ding for Canada's Falconhridge leaves the way clear for the diversified mining company to be taken over by Noranda in partnership with Trelleborg of Sweden.

The C\$2.2bn (US\$1.8hn) or C\$37 a share Noranda-Trelleborg bid is the only offer left on the table for the Toronto-based mickel, zinc and copper producer. Conditional on at ast 25m shares heing tendered, it is due to expire on Sentember 15.

Amax's prior C\$36% a share offer had surprised many observers, since the group -whose principal areas of activ-Total dividend payout will amount to L54.4bn, up 33 per cent from the dividend paid a ity are now aluminium, coal, gold and molybdenum - had extricated itself from hoth nickel and zinc earlier in the decade.

year earlier. Net profit in fiscal 1989 came after L87.2hn in addi-From Falconbridge's view-point, the Amax hid forced Noranda, Canada's largest nattional reserves for bad loans and devaluation of securities ural resources group, to make an offer for 100 per cent of the holdings. This compared with similar charges of L101.3bn in company rather than gradually the previous year. The Milan-based financial ccumulate a controlling stake, as its intention had previously

In the past year, Noranda, which is short of feed for its

**Expanding Billiton to buy** 35% of Quebec mine

BILLITON International both open-pit and underground mines. Control is held hy Brit-ish Petroleum's Canadian off-Metals, the Royal Dutch/Shell division which has been aggressively huilding its worldshoot which owns 55 per cent and manages the complex. When BP recently sold most wide mining operations, is huying a 35 per cent interest in Les Mines Selbaie, a leading copof its worldwide mining and per, zinc and precious metals minerals assets to the RTZ Corporation for US\$4,3hn, its Canadian mining operations complex in north-western Quewere excluded. The third partner in Selbaie

Oil, Exxon's principal operat-ing affiliate in Canada. So far is a subsidiary of TransCanada PipeLines with 10 per cent. details of the terms have not been disclosed hut might be tonnes of ore yielding 8,800 tonnes of copper and 16,200 given when the deal is finally completed on September 20, Selbaie is 180kms north of tonnes of zinc. Noranda and encompasses Management, Page 15

protection By James Buchan in New York LOMAS FINANCIAL, the Horne copper smelter in Que-bec, had inexorably amassed 23.8 per cent of outstanding

Texas financial services company which is struggling with large losses and a heavy hur-den of deht, has hinted to its bankers that it would consider bankruptcy if they do not make concessions on their loans.

Lomas hints

at seeking

bankruptcy

23

The thinly-veiled threat was made as Lomas, which has been hard hit in its mortgage finance husiness by the real estate recession in Texas, formally defaulted on \$145m in

debt. The company is still locked in talks with its bank and insurance company lenders, led hy Chase Manhattan, to provide a new credit facility to cover the \$145m in notes and other deht coming due.

Wall Street saw the hankruptcy threat as largely a ploy hy Mr Jess Hay, chief executive of Lomas, to hurry on the talks.

Mr Hay said Lomas would prefer "not to seek the protec-tion of the court." But, he added, "we are committed to protecting and preserving the assets of Lomas and, to that end, we will take whatever actions will be necessary." Lomas, which is battling to

return to profit after two years of losses, said that by selling businesses it had reduced its deht from \$5.7bn at the end of June to \$3.8bn at the end of August. The company is now trying to sell its hig commer-cial leasing operation to reduce deht by a further \$1.5hn.

#### **Insider trading** claim denied

in Tokyo

MR YASUO MATSUSHITA, president of Taiyo Kobe bank, has denied insider trading took place hefore the proposed merger with Mitsul Bank was announced.

the Tokyo Stock Exchange is conducting a "routine" investi-

August 1989

#### Aliança to **Polygram silent on A&M** sell shares By Leura Raun in Amsterdam at Es3,000 POLYGRAM, the record company belonging to Philips, the Dutch electronics group,

By Diana Smith In Lisbon the second second second

ALIANCA, the state-owned insurance company ranked sixth higgest in Portugal, will sell 49 per cent of its capital at a basic Es3,000 (\$18.50) per share this month in the third privatisation this year of staterun concerns.

The company will sell 1m new shares and 470,000 state-held shares. At Es3,000, the issue would raise Es4.41bn, but

revenues of Es13bn and gross investments of Es5.4bn in 1988 when its profits rose 27.5 per cent to Es348m. It forecasts an Es600m, profit in 1989. Lucrative life insurance business helps offset heavy losses from vehicle and accident insurance. Aliança has just capitalised

Es500m from reserves to raise capital to Es2bn. Sale of shares begins on Sep-tember 15 with a public subsciption (441,000 shares) at cut prices, September 1 or Septem-prices of Es2,800 for employees, ber 29. At 11am on Friday, the and Es2,900 for emigrants and first of the two strike dates, the small buyers. index stood at 2396.00.

\$500m. Speculation has centred on A&M, one of the two large US independents, amid rapid con-solidation in the record industry. Last month Polygram said it planned further acquisitions of popular labels after its pur-chase of Island Records, the

This announcement appears as a matter of record only.

UK independent.

Deutsche Grammophon and Philips and hy moving into popular music, With sales of Fl 3.5hn has refused to comment on reports that it is negotiating to buy A&M Records of the US for (\$L6bn) in 1988 Polygram is the third largest record company in the world with 15 per cent of the global market and around 45 of per cent the classical mar-

ket. The purchase of Island Records for around £200m (\$300m) added another 2 to 3 per cent of the world market.

Philips, which owns 90 per cent of Polygram, refused to comment on the reports about Polygram is seeking to broaden its repertoire beyond classical record labels such as A&M. It wants sources of software for its consumer elec-tronic products such as com-

act disc players. After the Island Records takeover Philips said it would publicly float 20 to 30 per cent of Polygram, which analysts believe could raise hetween FI 500m and FI 1bn. Institutional investors who own 10 per cent of Polygram are expec-ted to sell their share.

institution also reported that funds available totalled L12,859bn as of June 30, up 12.5 per cent from a year ear-lier, while loans outstanding amounted to L10,234bn, up 19

per cent from a year earlier. Investments in securities of companies that it controls companies that it controls were valued at L1,264bn, up 14.5 per cent from a year ear-lier, while financial liquidity fell 10.9 per cent to L2,611bn as of the end of June. The proposed capital opera-tion follows a L520bn second-are public share offering last

the figure could be higher. Atlança has been valued by consultants at Es6bn. It had By Ketharine Campbell

> BANKERS TRUST has uncertainties in the market, launched a form of put warrant on the FT-SE index which where many investors are allows investors to hedge bets on the course of the index gra-ris - for the next month, that bearish in the longer term but wary of committing themselves to a particular level.

> The issue of 500,000 war-rants, worth about £120m and expiring on 31 March 1992, carries two alternative strike September. Conversely, if the index climbs, the investor can take advantage of the higher strike price at the end of the month, effectively attaining a

warrant, which represents a tenth of the sterling value of the index. This equates to a premium of 8.3 per cent and yields an implied volatility of around 18 per cent, according to Bankers Trust.

Previous index warrants have been criticised as costly, but the sweetener on last week's issue met with approval in some corners of the market.

10th August, 1989

ary public share offering last year when state holding hold-ing Istituto per la Ricostru-zione Industriale (IRI) decided to privatise Mediobanca. Turning to the terms of the capital increase, Mediobanca

ordinary shares with a nomi-nal value of L1,000 a share and a premium of 19,000 a share.

New Issue

The announcement appears as a matter of record only.

#### Falconbridge stock. Its average purchasing price for these shares amounted to just C\$24 a unit The past month's develop-ments have considerably enhanced the reputation of Mr Bill James, the Falconbridge chairman, who has secured a better deal for his shareholders than previously seemed possi-hle. Mr James and Mr Allen

Born, the Amax chairman, were once colleagues at Can-ada's Placer Development. • The Alouette aluminium smelter project is going ahead at Sept Iles, an iron ore and

grain shipping port on the St Lawrence north shore. 700 miles north-east of Montreal, writes Robert Gibbens in Montreal.

The first stage, costing C\$1.1hn and with annual capacity of around 210,000 tonnes, will be in production hy April 1992. The second phase, costing around C\$1bn, will follow hy 1995.

The Alouette consortium has signed an electric power agree-ment with Hydro-Quebec, cov-ering the supply of 360MW.

By Robert Thomson

The formal denial comes as Exzon's share of Selhaie's output last year was 900,000 gation into a sudden surge of Taiyo Kobe buying before the

said it proposes a one-for-three bec, Canada. The stake was put up for sale some time ago hy Imperial scrip issue consisting of 68m new ordinary shares. This is the first time since 1983 that Mediohanca is arranging a scrip issue. It also proposes a one-for-three rights issue of 68m new

The new structure plays on free option for the four-week period.

A purchaser of this put should see the warrant appreci-ate in value if the index falls between now and the end of

Investors pay £19.75 for each

## **Espirito Santo Financial Holding S.A.**

Placing on behalf of Espirito Santo International Holding S.A. of 912,000 shares of U.S. \$10 nominal value each of **Espirito Santo Financial Holding S.A.** 

Offer Price U.S. \$30.40 per share

#### **UBS Phillips & Drew Securities Limited**

**Bank Espirito Santo International Limited** 

**Crédit Lyonnais Securities** 

Euromobiliare

Kleinwort Benson Limited Merrill Lynch International Limited

Nomura International

Rahn & Bodmer Bankers Zurich

Salomon Brothers International Limited

Svenska Handelsbanken Group

**Credit Suisse First Boston Limited Goldman Sachs International Limited** Kredietbank International Group

Banque Indosuez

Morgan Stanley International Paribas Capital Markets Group

**RBC** Dominion Securities International Shearson Lehman Hutton International

Swiss Bank Corporation

## **Dresdner International Finance PLC Republic of Ireland**

### FF 500.000.000

#### 9 % Bonds due 1994

Payment of principal and interest unconditionally and irrevocably guaranteed by

#### **Dresdner Bank Aktiengesellschaft**

Frankfurt am Main

Issue price 101 ½ %

Banque Nationale de Paris Caisse des Dépôts et Consignations Dresdner Bank Aktiengesellschaft

Paribas Capital Markets Group

Crédit Agricole

Bank Brussel Lambert N.V.

Banque Indosuez

Banque Veuve Morin-Pons Groupe Oresoner Bank Commerzbank Aktiengesellschaft

Crédit Lyonnais

Deutsche Bank Capital Markets Limited

Algemene Bank Nederland N.V.

Banque Française du Commerce Extérieur

Banque Internationale à Luxembourg S.A.

Bayerische Hypotheken- und Wechsel-Bank Crédit Commercial de France

Credit Suisse First Boston Limited

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6. 1.

By Kenneth Gooding, Mining Correspondent

#### INTERNATIONAL CAPITAL MARKETS

#### **UK GILTS**

## **US MONEY AND CREDIT** Mixed signals from economic data Interest rate gloom knocks prices

A FLASH in the pan or a market rally? Last Friday's queer performance by the US credit markets bas posed a conundrum. The New York markets are closed today for the Labor Day holiday so the world will have to wait till tomorrow, and possibly longer. for an answer. it will be worth

waiting for. What happened on Friday was this. Early in the morning, the US Labor Department reported that employment in the economy, as measured by non-farm payrolls, rose by 110,000 in August. Since this figure excluded some 105,000 striking workers at regional telephone companies, the job growth was deemed strong and thus pearish for the credit markets.

Coupon prices fell quite sharply, by as much as 1 of a point for long-maturity bonds. But soon afterwards, the mar-kets got hold of the results of the monthly questionnaire of purchasing managers at 250 manufacturing businesses around the countr

The so-called Purchasing Managers' Index, a statistical encapsulation of their business outlook, fell to 45.2 in August down from 46.0 in July. Typically, a reading of under 50 suggests that the manufacturing economy is in decline but the August reading was partic-ularly eye-catching. Last month's index was the lowest since December 1982, when manufacturing wes struggling to get out of recession.

The credit markets completely reversed themselves. By the early afternoon, most traders had left for their long weekend but by then long-term Treasuries were up the best part of s point to yield some 8.12 per cent. Some bullish noises were being made. The boliday air carried the hint of lower interest rates, like the first smell of the sea

Admittedly, the fall in yields came in thin trading. "When the traders are in polo shirts and shorts, you have to be cantious," said Mr Robert Brusca, an economist st Nikko Securi-

BUSINESS SOFTWARE A selection of software packages to suit your business needs appears every Saturday in the WEEKEND FT. Government 10-yeart t Estimated par yield Order your copy today.

ties. The purchasing managers report also covers only manufacturing while ignoring the government or service sectors which make up such a big part

None the less, there was a lot in the survey that sounded well for the Treasury bond market. Most of the businessmen in the survey said that production, new orders, inventories and employment at their businesses were down. Most striking for the inflationary outlook was the easing in capacity constraints and the

fall in commodity prices. Vendor deliveries, which is how the purchasing managers measure capacity use, were faster for the fourth month in a row which suggests that demand for a wide range of materials has fallen. Mean-while, the price index fell sharply from 46.9 to 43.1 with 29 commodities - ranging from polystyrene to steel scrap and copper - dropping in price and only nine rising.

For some economists, such as Mr Albert Edwards of Kleinwort Benson in London, these figures sre bullish in the extreme. Mr Edwards argues that the purchasing managers index for commodity prices is a fairly good forecast of con-sumer price inflation, which is inflation. The average workweek declined in Angust, as the key inflation measure for fixed-income investors. He helieves that consumer price inflation next year could dip below 4 per cent from its cur-rent levels of about 5 per cent

and open the way for a drop in long-term yields. But other economists were more sceptical, Griggs & Santow, the money market commentary service, warned its subscribers not to jump to conclusions: "The focus is on the manufacturing sector and on only the large firms within that sector. Thus, 75 per cent or more of the economy is outside the view of this survey. Further, the level of the index is a pretty good indication of whether manufscturing is expanding or contracting, but it tells you very little about how much. In short, be very

cautious in trying to generalise about the whole economy on the basis of purchasing managers' data." Still, the survey is the latest

in a string of hints that the US economy is not really going anywhere. Factory orders dropped 1.7 per cent in July, dnrable goods orders were down 2.2 per cent that month while the leading economic indicators were up only mod-estly, by 0.2 per cent. Despite lower mortgage rates, con-struction is still unexciting. Several companies that sold junk bonds at high yields in the hope of booming markets have defaulted or reported dif-ficulties this summer

ficulties this summer. Employment growth in August would seem to be the exception. But the markets have become distrustful of these figures since the Labor Department was forced drastically to revise the May, June and July estimates. Meanwhile, a good portion of the August a good portion of the August gain, or 57,000 jobs, came in the government sector and this is probably temporary. Above all, there is still no real evidence of the sort of tight lahour market which would push up wages and feed through into consumer price

US MONEY MARKET RATES (%) 4 wits ago 12-month 12-month High Low Friday 1 week 8.94 209 8.17 283 8.22 8.33 275 8.83 8.65 10.00 9.59 9.59 627 6.96 7.42 6.55 6.65 855 260 240 10\_15 9.70 10.05 8.85 8.80 8.67 US BOND PRICES AND YIELDS (%) LES Fri Change on wt ago Yield Seven-year Treas 20-year Treasury 30-year Treasury 825 831 818 7.93 8.05 8.07 98) 10 8.20 8.25 8.15 莻 Some Se Money supply: In the week ended August 21, M1 rose \$4.8bn to \$779.6bn. NRI TOKYO BOND INDEX PERFORMANCE INDEX Average yield (%) December 1983 # 100 12 wis 26 wilds 290 Last 31/8/89 150.24 5.65 150.20 148.14 147.73 150.27 152.21 153.07 144.32 156.79 148.27 150.06 151.11 141.87 150.50 155.26 147.80 150.16 151.29 141.50 148.95 153.04 150.36 152.04 152.89 144.16 152.43 156.60 6.31 6.36 6.18 6.43 6.09 Gort - guaranteed Bonds . Bank Debentures ....... Corporate Bonds Yea-denom, Foreign Bonds

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Source: Nomura Research Inst

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did overtime and average weekly weekly and hourly earnings. "It all adds up to a pattern of weakness," said Mr Brusca on Friday. The US credit markets have

been through two distinct moods this summer. Starting in early May, investors became increasingly convinced that the economy was heading for recession. This prospect began to receile sharply last month and yields rose firmly for fear that the economy wes quite strong after all. The purchasing managers' report may set the atage for a third change of mood in which the market decides thet there will be no recession and no boom in the foresseeable future, but it can atill look wistfully for an eas-ing in monetary policy by the Federal Reserve

At the moment, it is hard to see the Fed acting to cut inter-est rates. A really pronounced weakness in manufacturing or in exports might do the trick. A repetition of October 1987, when stocks and junk bonds crashed, would also, no doubt, force the Fed to ease and work wonders for Treasury hond yields. But history is unlikely to repeat itself, one hopes.

**James Buchan** 

GILTS prices took another tumble last week es it began to dawn on more and more mar-ket participants that the out-UK gilts yields ted at par (%) look for interest rates might not be as rosy as first tho The Bank of England, through its recent money mar-11.0 ket operations, has done its bit to impoverish those optimistic Sec 1.1989 souls, who a month ago thought the short sterling con-10.0 tract was telling the truth about tha future downward Ana, 25, 1989

about the future downward course of base rates. In the past two weeks the Bank has contrived to keep the money market short of liquid-ity until late in the day – a development which has led to a significant flattening in the money market yield curve from overnight money to from overnight money to three-month money at not far

short of 14 per cent. On Thursday the Bank was even able to take bills at cheaper prices than its official dealing rates.

it demonstrates its apparent points more expensive that it was a couple of weeks ago -and, given the latest news and

last for some time.

9.0 10 years 20 os: Waburg Securities 8

> slacknesa in short, rates brought about by the Bank's purchases of gilts.

The Bank, through its increased sales of Treasury Bills, has turned the market from one which seemed perpet-ually to be in surplus to one which daily has a shortage that needs to be relieved. The balance of power has therefore shifted decisively in the Bank's favour.

The growing appreciation of the Bank's change of tactics was not the only thing last week to make the market reas-

sess the short-term outlook. Wednesday's British Tele-com pay deal - 155,000 workers got a 9 per cent pay rise. -and Thursday's flash forecasts for August M0 growth underlined what many think is the need for monetary policy to stay tight throughout the the winter as well. The same scooped up MS4m of gilts from domestic sources while foreigners bought 2312m. At the same time, the Bank has modified the funding rule. In its Bulletin it noted that The reasoning here relates both to M0 and pay deals. It seems as if the starting point: for pay negotistors this autumn/winter is 9 per cent, or

a little higher. If the authorities are to influence companies' pay decisions - to keep future deals at that level or lower - companies have to be squeezed and a strong currency and high inter-

get range hy the end of the year appear remote.

LAST WEEK'S full money

supply data confirmed, if con-firmation were needed, reports

of foreign investor interest in the gilts market during July.

misleading.

bounce back.

nation.

the 1968-89 year. The result is £300m left in the market's hands which, it is also looking increas-ingly likely that the July read-ing for M0 growth, and possi-bly retail sales, was from the market's point of view, has to be better than on the Bank's balance sheet. On the Public Sector Borrow-This could relate to faulty

seasonal adjustment, strike ing Requirement itself, the market has changed its view. It was sceptical of the decline path for the surplus forecast by the Treasury at Budget time and projected little change in and weather effects, or the influence of second-quarter pay deals on the pay packets of the Whatever the reason, MO growth appears to be accelerat-ing. The chances of its annual growth rate coming within the Chancellor's 1 to 5 per cent bar-

The Bank scooped up 2634m

the carry-over funding require-ment was seen in terms of the past two financial years

(£2.2bn), whereas in its May Bulletin the carry-over require-

ment was put solely in terms of the £2.5bn held over from

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the surplus. In April, the FT average of City economists for economic growth was for output to rise by 2.3 per cent after a rise of 2.2 per cent this year. The debt repayment was put at £15.3bn after rising by

As for retail sales, there is a growing belief that July's 0.6 per cent fall was distorted and £15.9bn this year. Growth bas that August sales will show a now been downgraded by 0.2 percentage points to 2.1 per cent rise in 1990 but next This Thursday's FT/CBI disyear's debt repayment has been cut by £3bn to £12.9bn. The market has clearly tributive trades survey will therefore be greeted with more than usual interest.

taken on board the Bank's comment that it expects a lower debt repayment than in the Budget forecast.

Simon Holberton

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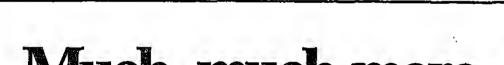
This represents a significant change in the Bank's operations.

determination to support ster-ling st current levels - the cost of short-selling the pound is now more than 100 basis

prognosis on the pay front, a determination which may well



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#### **UK COMPANY NEWS**

## EC Commission removes last regulatory hurdle in way of the bid Plessey to raise dividend by 20%

- 4 -

**Crown increases Chiltern offer** 

Authority, as part of its strat-egy of building stakes in radio companies in the sonth and

east of England. In its offer document it said

that although it was not hes-tile towards Chiltern, it

believed there was considerable room for improvement.

Chiltern Radio said that the

higher because of increased

interest rates. That reduced margins on the existing portfo-

lio although profit was ahead

of the 1968 comparison. Earnings for the period were 2.17p (2.34p). The interim divi-dend is raised to 1p (0.84p).

#### By Vanessa Houlder in London and Tim Dickson in Brussels

PLESSEY, the electronics group facing a £2bn hastile hid-from GEC-Siemens, has forecast a 20 per cent rise in its dividend in a document sent to shareholders this weekend.

SEPTEMBER

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Plessey said it was too early in the year to make a profits torecast, which furthermore, it felt was inappropriate because. of its link with GEC through the GPT telecommunications joint venture.

The document, which was posted on Saturday, said that

in the absence of unforeseen circumstances, the board intended to recommend a total net dividend for the year of 9.19p. Since 1985, an increase at

a rate of 15 per cent per year had been achieved. Plessey will this week complete a series of presentations removes the last regulatory to its 55 institutional shareholders, which together repre-sent 60 per cent of the capital. Meanwhile in Brussels, the European Commission has for-

By Vanessa Houlder

CROWN Communications, the commercial radio and broad-casting group, has raised its partial offer for Chiliern Radio, a private radio company, from fill to fill per share.

Grown is attempting to raise its stake to 29,90 per cent, the maximum level permitted by the Independent Broadcasting

For the six months to end-

June, turnover rose to £3.18m

(£2.57m) but pre-tax profits fell

to £404,000 (£437,000). In the recruitment division

three naw branches were opened and the refurbishment programme continued. Exist-

Siemens to purchase Plessey, mally rejected a complaint

from Plessey that the takeover future joint and/or separate by GEC/Siemens infringes the management of certain assets. The Commission said "cer-Community'a competition

tain elements of the agreement The decision, which was widely expected following the provisional blessing given by Sir Leon Brittan the EC's Com-Sir Leon Brittan the EC's Competition policy Commissioner, telecommunications and integrated circuits."

However, "in the light of the hurdle in the way of the hid. Complaint concerned the agreement between GEC and particular circumstances of this case", an exemption could be envisaged under Article combined with plans for the 85(8).

offer grossly undervalued its

shares. It intended to bring out a profits forecast within the

next three days, it said. On Fri-day, valid acceptances of the offer had been received in

Chiltern shares, which brought its holding up to about 10.7 per cent of the share capital.

days in Norfolk and the Isle of Wight, suffered a rise in its

losses from £481,000 to £687,000

for the first six months of 1989. Interest charges rose £70,000 to £233,000. Profit on the sale of

fixed assets increased by £25,000 to £39,000. Turnover

totalled £1.32m (£1.18m).

Pennant loss

expands to

£687,000

## **TR** Australia gets approval for change in policy

By Vanessa Houlder

THE WAR of words accompanying the £13.5bn hid for BAT Industries continued this weekend as Sir James

Goldsmith's Hoylake consor-

tium issued a response to the

In a lengthly document sent

to shareholders, Hoylake

attacked BAT's performance and accused the board of

Blagg, a West Midlands build-ers' merchant, from fellow USM-quoted company SEP

Industrial Holdings. To finance the £1.4m pur-chase of Blagg, CCS is launch-ing a rights issue on a one-for-2.389 basis. SEP is also selling

its half-share in Rankins Glass, which constitutes the rump of

its building products division,

BAT defence document.

By Clare Pearson

#### By John Thornhill

TR AUSTRALIA Investment Trust, a £45m fund managed hy Touche Remnant, has won shareholder approval for a change in investment policy despite previous opposition from River Plate and General Trust, which holds a 29.9 per cent stake.

In a 10-minute extraordi-nary meeting held at Tonche Remnant's offices at Puddle Dock in London, TR Anstra-lia's board carried two resolu-tions enabling it to concen-trate its investments in higher-yielding Far Eastern

TR Australia also won approval to increase its authorised capital, to carry authorised capital, to carry out a one-for-two scrip issue, and to make a bonus issue of warrants at a price of 105p. Of the votes cast, 57.8 per cent supported the resolutions and 42.2 per cent were against.

In view of the majority of the provies in favour of the resolutions, River Plate said it would not seek a poll or try to adjourn the meeting.

# **British Steel**

#### Pennant Group, a Third Market company with interests in the fields of leisure and bolireminder of

final instalment Call notices have started to go out from British Steel reminding shareholders that the final instalment of 65p per share is due by September 26. Members who fail to meet

this payment will forfeit their shares. They will receive back tha first instalment minus The instalment will raise from nearly registered share £1.3bn

for £400,000. CCS joined the USM in April division. COMPANY NEWS IN BRIEF DSC HOLDINGS requested freeholder, which allows redetemporary suspension of list-ing pending approval of reor-ganisation. Suspension price velopment **NEW GUERNSEY Securities** made £14,592 pre-tax profit for first half of 1989 (£13,045) after

Hoylake accuses BAT board

of attempting to frustrate bid

argument.

In response, BAT described

the Hoylake document as

ments in its favour from US officials. BAT also claimed that Sir

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"highly selective and mislead-ing". It said the letter did not contain a single new Hoylake has criticised the BAT management for using

tion can disguise the consist-eot strength of BAT industries' outstanding record," It said.

BAT countered hy citing state-

James Goldsmith had failed in his attempts to uncover evi-dence that BAT had not performed for shareholders. "No feats of statistical manipulaattacked BAT's performance the US legal, political and regu-and accused the board of latory processes to thwart the attempting to frustrate the Hoylake offer. In its response,

**CCS** acquisition and rights It has warranted that net

CCS GROUP, the supplier of following the reverse takeover of Bluemel Brothers, the cycle accessories group. tangible assets of Blagg will not be less than £153,000 on accessories group. The consideration for Blagg completion, and that during is being satisfied in cash by the period from October 1988 to means of a vendor placing where all the shares will be offered to CCS August 5 it made pre-tax prof-its of not less than £293,000. The 50 per cent holding in Ransbareholders. SEP announced in March it was putting up for sale its building trade investments

kins, bought for £428,000 in 1987, is being sold to Rankin family interests. CCS announced taxable profits of £81,000 for the six months to end-May on turnover 27 per cent ahead at £1.72m, against

division in a move to focus attention on its now dominant industrial fastener distribution £1.36m. April 30 1989 (£3.79m) and losses at pre-tax level of £471,000 (£484,000). Extraordinary charge £351,000 for closure of Butel Technology. Turnover of £14m (£10m) expected for year and company again should be in profit

(£506.000). Acquisitions included in figures: Optim **Computers France; LPR Office** Supplies (Herts); JPR (Office Equipment); Datawork Computer Services.

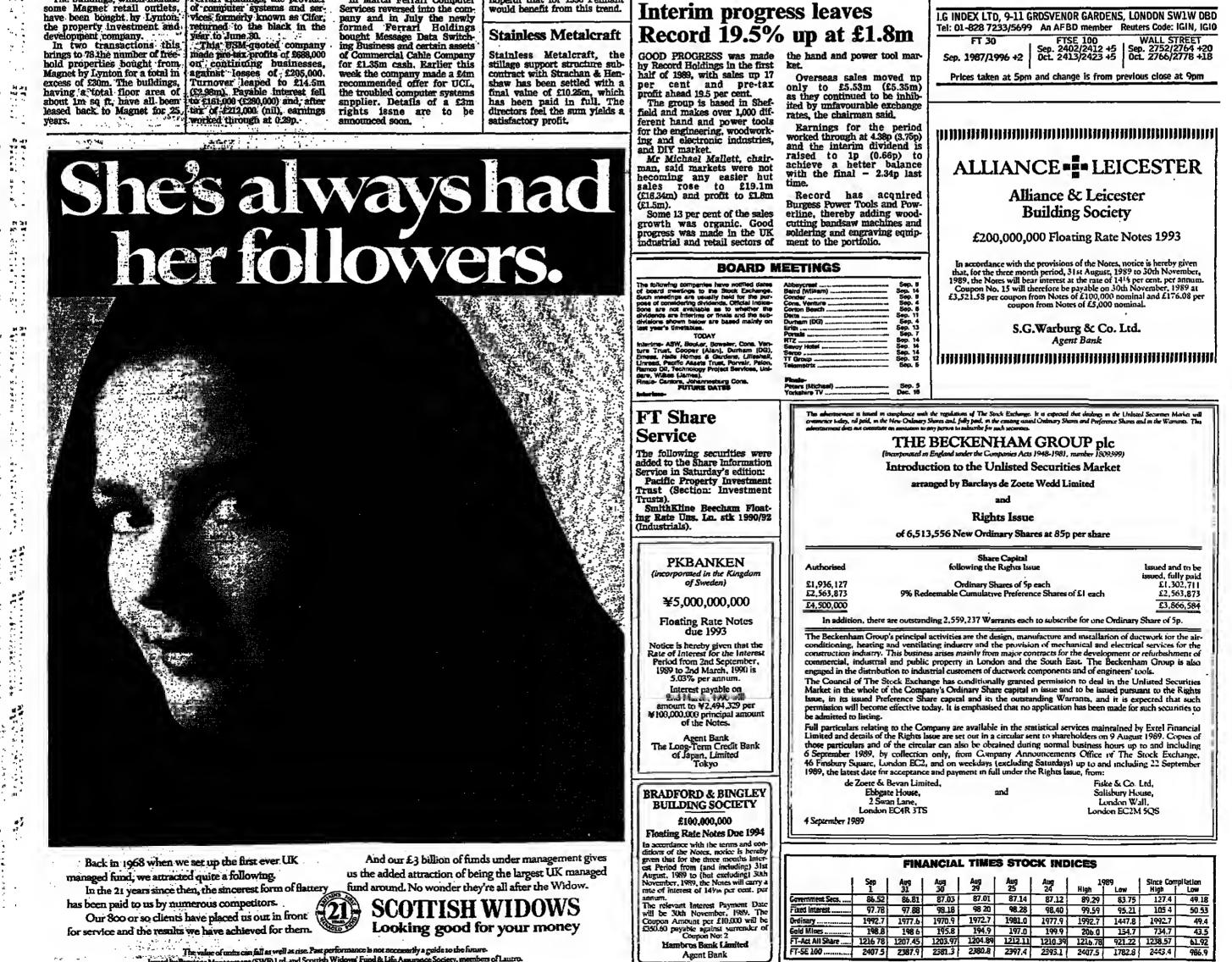
ROCKWARE has acquired Sen-tec, Lancashire-based metal products maker, for £750,000. Vendor is C Walker.

# Interim progress leaves

ket.

Mr Michael Mallett, chair-

was 31p. FORWARD GROUP has paid \$2.2m for the freehold premises at Bracknell occupied by its amortisation of preliminary expenses £4,327 (£6,334). **OCEONICS GROUP** has conditionally acquired 81 per cent of Rimpac, Australian electronics Technolograph Microcircuits subsidiary. GREYCOAT has paid £18m for company, for A\$3m. In 1988 the head lease of Roman House, Wood Street, BC. Finance will come from a deep Rimpac incurred a net taxed loss of A£1.17m, and net asset value was A\$339,000 excluding discounted facility to compen-sate for the initial low yield. intangible **OPTIM GROUP**, computer Greycoat has been granted a 150-year ground lease by the systems house, showed turn-over of \$6.m in half-year ended



#### Net assets rise at English & Scottish Invs.

Net asset value per 25p. ordinary and 'B' share of English & Scottish Thyestors, the international investment the international investment trust managed by Gartmoria Investment, stood at 165.2p at. July 31, an increase of 14 per cent over the 147.3p standing at end-January 1969 Gross revenue for the half-year ended July 31 rose to. 22.73m. an increase to 13.8

22.73m. an improvement of 13.8 per cent over the figure for the opening half of the previous

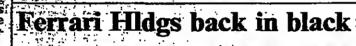
year. After tax of 1525,598 (\$563,009), available revenue worked through at \$1.61m (£1.34m), equal to earnings of 1.99p (1.66p). The interim divi-dend is a same again 0.65p. In July, at the time of a £20m dehenture stock issne, the directors said they were com-mitted to maintain a dividend of at least 2.5p.

#### Magnet £20m property deal

Magnet Group, the huilding products concern, has exchanged contracts for the sale and leasehack of 59 proper-

ties for around £20m. The buildings, which include some Magnet retail outlets, have been bought hy Lynton, the property investment and

Ferrari Holdings, the provider of computer systems and ser-vices formerly known as Cifer, returned to the black in the



In March Ferrari Computer

**Investment costs take toll** 

on ATA Selection profits

COSTS OF the investment programme have restrained profits at USM-quoted ATA Selaction, hut the new branches should contribute to the second half.

improvement in profits and return on capital. They were hopeful that for 1990 Pennant would benefit from this trend.

Looking shead, the directors said it appeared that the holi-day industry was going to move away from the pure vol-ume market and look for an 400,000 holders.

od by Pensions Management (SWF) Lnd. and Scottish Widows' Fund & Life Assurator Society, members of Lautro.

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#### -FINANCIAL TIMES MONDAY SEPTEMBER 4 1989

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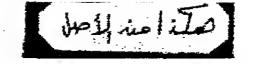
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## LONDON SHARE SERVICE

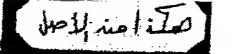
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0.4 Startevin And Start         17         0211         43192.4         Jan Ju         2215           22.2 Scarte Hooper 5         128         3.7         2.8317.7         Sep Fcb         2215           37.0 Schwarz 5         128         3.7         2.8317.7         Sep Fcb         2215           37.0 Schwarz 5         128         3.7         2.8317.7         Sep Fcb         2215           37.0 Schwarz 5         1213         3.2         2.414.8         October         2216           30.4 Schwarz 5.0         1213         3.3         2.414.8         October         2216           30.4 Schwarz 5.0         97         80.6         3.112.107         Annuary         2245         5.6           2.7 Schwarz 5.0         97         80.5         5.16.1         1407         2236         5.55.55           16.5 Schwarz 5.0         97         245         2.5         1.66.31.71         3.847         2234         4.7         97         97.05           64.6 Horsone Conton.100         258         7.13.25         1.69.149         2334         97         97.05         55.555         97         55.555         97         3.0         3.314.26         97.03         55.5555 <t< th=""><th>SHOES AND LEATHER</th><th>1 Opendemeter for, m. f. 574-ml 6028       6.0124.8.5 September 755       0.0448.4 September 755       3.436106 3.5       3.4810.6       1.005      </th><th>3       ZQ1c       1.2       -       -       600         3       ZQ1c       1.2       -       -       600         3       ZQ1c       1.2       -       -       660         4       -       -       660       P       6.0       0.0         5       -       -       660       P       6.0       0.0       7         1014C37.1       -       -       4856       Allied-Lyons.       y       38       Racal Elect.       y       20         1054%       304 (28.9)       Nov Apr. 1862       Ba7       y       30       RtM.       y       42         1054%       304 (28.2)       Nov Apr. 1862       Ba7       y       30       Rtm.       y       42         104       0424       3.731.10       May Nur 225       Ba7       y       42       Red Intal       y       34         139       07       2.2074       BTR.       y       32       Ser.       y       10         14       -       -       2074       BTR.       y       22       Titt.       y       32         17       2024137       -       -       2074&lt;</th></t<>	SHOES AND LEATHER	1 Opendemeter for, m. f. 574-ml 6028       6.0124.8.5 September 755       0.0448.4 September 755       3.436106 3.5       3.4810.6       1.005	3       ZQ1c       1.2       -       -       600         3       ZQ1c       1.2       -       -       600         3       ZQ1c       1.2       -       -       660         4       -       -       660       P       6.0       0.0         5       -       -       660       P       6.0       0.0       7         1014C37.1       -       -       4856       Allied-Lyons.       y       38       Racal Elect.       y       20         1054%       304 (28.9)       Nov Apr. 1862       Ba7       y       30       RtM.       y       42         1054%       304 (28.2)       Nov Apr. 1862       Ba7       y       30       Rtm.       y       42         104       0424       3.731.10       May Nur 225       Ba7       y       42       Red Intal       y       34         139       07       2.2074       BTR.       y       32       Ser.       y       10         14       -       -       2074       BTR.       y       22       Titt.       y       32         17       2024137       -       -       2074<
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27 In the event, debata cut short (6) 24 11 changes for English to

25 Composition encountered about the book (5) The solution to last Saturday's

prize puzzle will be published. with manas of winners on Sat-urday September 16.

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## CURRENCIES AND MONEY REVIEW Sterling underpinned by rate squeeze

THE BANK of England has changed its intervention tac-tics on the Londoo money market recently, with implications for sterling end foreign exchange policy. The central hank has been

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much more determined to keep the short end of the mooey market tight, to underpin the 14 per cent level of bank base rates and to help shore up the pound, without the need for too much direct intervention

on the currency market. The authorities appear willing to make their presence koown on the foreigo exchanges, if this gives the desired signal to speculators agaiost the pound, but ohvi-ously would prefer not to use up large amounts of reserves in this way.

Today's figures on official reserves are expected to show that the Bank of England spent mooey supporting sterling last month, hut forecasts of the drop in reserves raoge from \$50m to \$500m. A survey hy

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Sep 1	Close	Cicse
£ Spot 1 marth 3 months 12 months	1.5570-1.5580 0.65-0 450m 1.92-1.69pm 6.48-6.35pm	1.5620-15690 0 66-0 63pm 1 91-187pm 6 42-6 52pm
Forward premiu	ms and discounts ap	ply to the US dollar

	Sep.1	Previous
30 am ,	914	915
00 am .	915	914
00 am	91.4	914
Tria 00	. 915	91.4
XI	015	914
90 pm	91.5	913
<u> </u>	915	915
A		1 915
	914	415

MMS International puts the
median estimate at \$250m,
against a rise of \$67m in July.
agaanse a rise or oorna me ourj-
'roe pound has been reason-
The bound may been terrout
ably steady against the dollar
and D-Mark for the last month
or so, but has required some
support. High short term rates
make speculation against the
make speculation against the

currency more expensive, while stering is also likely to remaio reasonably attractive oo the assumption that hase rates will not be cut until some time next year. This gives the

cushico, even though some of the padding may be removed later this year hy a rise in Ger-man interest rates. The Bank of England's last quarterly hulletin indicated that UK interest rates are likely to stay high for longer than might have been hoped at discount house sold bills to the Bank of England at above the established official dealing rate. This was purely a techni-cal operation, favoured by the one time, and the ceotral bank has hacked up this message through its operations in the house involved, and did not indicate pressure from the Bank of England to force interest rates higher. But at the same time it helped underline Overnight money had drifted

the authorities message. The approach of tha Conser-vative Party conference next monthhas led to suggestions of a cut in base rates, particularly per ceot to underpin hase rates of the same level. This has been achieved by keeping the market short of day-to-day funds for most of

the day and at times forcing borrowers to pay above 14 per cent for late assistance. This in turo has encouraged hanks and discount houses to bid for overnight money in the mar-ket, thus supporting the rate. The tighter cooditions were also reflected last week when a dimensional barries and bills to the

in the opposite direction.

#### Colin Millham

#### OTHER CURRENCIES

ant of	Guaranty	Sep.1	1	5
ades	Changes %	Argentina	1016 80 - 1024.95 2.0525 - 2.0550	450 00 - 655.00 13120 - 13130
91 4 72 0	-19.6	Brazil	4.3610-4.3830 6 9500-6,9700	2.7580 - 2.5020
54	+1.9	Great	26325-267.75	148 30-171.00
X6.2 15.7 13.0	-61 -1.7	KonstiSU	1045.90-1054.35	75.20
21	+19.9 +15.9	Lucenbourg	64 40-64.50	41.35-41.45
199 19.3	+124 -15.4			2.6930 - 2.6960 2558.00 - 2564.00
916 375	- <u>18.6</u> +67.1	6. Zealand Saudi Ar Singapore	2.6255-2.6240 5.8665-5.8720 3.0770-3.0940	16765-16795 37500-37510 19680-19700
nd index	(Base Average	S. Al (Cat)	4.3370-4.3495	27780-27810
91.		Talena	41.15 41.75 5.7450 5.7500	25.75-25.85
			"Selling rate	

					_
POUND	SPOT.	FORWARD	AGAINST	THE DOUND	

Sep.1	Daty's spresul	Case	One raceth	P1	Three months	1
05	1.5550 - 1.5675	1.5560-1.5570	0.65-0.6300	4.93	1.88-1.83cm	4.7
Canada	1.8365 - 1 8475	1.8395-1.8405	0.28-0.22000	1.57	0.78-0.650	1.6
Netherlands.	346-3474	3.465-3.475	14-14 com	6.31	55-55 m	6.3
Belgiam	64,25 - 64,60	64.40-64.50	2-28com	5.66	90_82mm	53
Denmark	11.90 . 11.99	11.905 . 11.915	5450tpt	4.71	114-12 500	- 44
reland	11520-11570	11546-11555	0 40-0.35com	3.90	1.10-1 00 ml	3.6
W, Germany	3 07 4 3.084	3 07 - 3.08	14-14-040	6.54	544300	6.5
Portogal	255.80 - 258.30	255.80 - 256.80	33-14cm	1.10	17 23db	0.3
Soalo	191.35 - 193.10	191.50 - 191.80	3-110#5	-0.44	9.2004	-03
italy	2303-2214	2207 5 - 2208 5	31-21 lingm	1.66	9-705	- 14
NORMALY	11.14 - 11 2017	11.144 11.154	34-25 000	3.08	84./5	28
France	10 37 - 10.41	10.374 - 10.364	4's-4cm	4.62	12-11-00	46
Sweden	10.344 - 10.414	10.344 - 10.354	24-13 prepar	2.29	6-5% 000	22
Japan	226 - 227 2	22612 - 22712	1 -1 2700	8.40	44-44	- 83
Austria	21.58 21.72	21.58-21.61	125-111 groom	6.77	364-340	012423356
Seriland .	2.65 2 2.67	2654 - 2664	15.14	6.53	4 y - 4 ym	6.0
EQ1 103	14830 1.4865	14840 14850	0.55-0.52mm	4.42	1.57-1.5Lom	40

DOLLAR SPOT- FORWARD AGAINST THE DOLLAR								
Sep.1	Day's Spread	Clase	One ports	% 91	Taree	×.		
UKI	1.5550 . 1.5675	1.5560 - 1.5570	0.65-0.63cm	4.93	1.88-1.83em	4.77		
bretantt	1.3505 1.3565	1.3530 1.3540	0 11-0.06cpm	0.75	0.46-0.3bm	1.21		
Canada	11765 1.1830	1,1820 1,1830	0.31-0.34045	-3.31	0.93-0 9866	-3.24		
Netherlands.	2 2170 - 2 2320	2 2285 - 2 2295	0.28-0.2borg	1.46	0.84-0.80ard	148		
Belgiam	41 15-4145	41.35-41.45	3.00-1.50cpm	0.65	6.00-3.00me	885		
Denerark	7.64 7.67	7 65-7.655	0.05db-0.20om	-0.12	0.45-0.8545	-0.34		
W. Germany	1 9670 1 9805	19775-19785	0.30-0.28ofpm	177	0.84-0.80arg	1.66		
Portagal	164.35 165.10	146.00-146.10	50-60a%	4.01	193-71565	-4.92		
Scale	123.05 123.45	123.30 - 121.40	52-62:05	-4.15	155-16566	-3.68		
Raly	1410.14194	14184 - 14194	3.70-4.20/media	13.35	11.50-12.5065	-17		
Acres a	.7.16.7.18	7.16-7.16-5	0.95-1_20eretts	-1.80	135-16545	-195		
France	6.63 - 6.67	6.66 2 . 6.67	0.05-0_L0cds	-0.14	0.35-0.4545	-0.24		
Section	6.634 . 6.664	6645-665	1.38-1.53orails	-262	4.244 495	-262		
Japan	144.75 145 95	145.75-145.85	0.42-0.40,00	3.39	12512200	340		
Antina	13.854 - 13.90	1387-13875	0.23-0.1Bgrapm	0.18	0.52-0.47pm	0.16		
C-Handand		1 7000 1 7000	0.000	1.00	01.0.0	14		

ATTONAL AND		FRID	AY SEPTE	WEER 1 19		·	THURSON	Y AUGUST	31 1965		LLAR INDE	X
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling index	Local Currency Index	1969 High	1982 Low	. Xee 1 200
ustralia (85)	152.97	-1.1	145.70	133.53	-0.8	4.89	154.70	145.77 140.02	134.59 151,18	150.67	128.28	139.0
ustria (19)	146.31	- 1.5	139.36	149.87	-0.8	1.62	148.60		134.32	137.97	125.58	111.4
elgium (63)	132.32	-0.5	126.04	134.77	+0.3	4.10	133.00	125.32	129.92	153.59	124,67	117.9
anada (123)	152.04	-0.3	144.82	130.19	+0.2	8.09	152.57	143.75	202.55	219.89	165.35	-120.
enmark (36)	194,61	- 0.5	185.37	202.55	+0.0	1.55	195.64	184.33	124.95	159.18	125.81	117
Inland (26)	133.39	- 0.9	127.06	124.60	-0.3	2.20	134.81	126.83	134.17	133.44	112.57	90.
rance (126)	128.84	-0.6	122.72	134.75	+0.4	2.80	129.65	122.16		100.53	79.56	74.
Vest Germany (100)	96.10	+ 0.0	91.54	98.82	+ 1.0	2.07	96,14	90.59	97.84	140.33	86.41	100
long Kong (48)	104.96	+0.0	99.98	105.24	+0.0	5.26	104.94	98.88	105.23		125,00	
reland (17)	152.68	- 0.9	145.43	158.94	-0.2	2.79	154.13	145.23	159.22	166.89	74.97	127.
aly (97)	94.90	- 1.0	90.40	100.57	+0.0	2.24	95.83	90.30	100.56		164.22	69.
apan (455)	178.60	-0.9	170.12	164.60	+0.0	0.48	180.18	109.77	164.63	200.11	143.35	153
Alaysia (36)	187.76	-0.1	178.85	194.85	+0.0	2.50	167.67	177.02	194.85		153.32	
4exico (13)	287.91	+0.0	274.24	806.18	+0.2	0.62	287.87	271.24	804.96	290.19	110.63	152
etherland (43)	124.27	-12	118.37	126.43	-0.2	4.13	125.81	118.55	126.70	130.67		- 100,
ew Zealand (20)	87.25	-02	83.10	77.74	-0.4	4.44	67.43	82.38	78.09	87.43	62.64	70.
orway (24)	163.73	-12	175.01	178.62	-0.8	1.45	186.00	175.25	180.00	198.39	139.92	110.
ingapore (26)	165.38	- 0.1	157.53	150.07	+0.0	1.86	165.52	155.96	150.07	170.62	124.57	120.
outh Africa (60)	150.75	-1.0	143.59	137.30	-0.6	4.08	152.24	143.45	138.08	154.97	115.36	188.
pain (43)	158.37	-0.3	150.85	147.99	+0.5	3.47	158.80	149.63	147.25	160.94	143.14	138
wedan (35)	182.76	- 1.3	174.08	178.85	-0.8	1.91	185.08	174.39	181.31	188.94	138.45	112
witzerland (64)	89.50	- 1.3	85.25	94.79	-0.1	1.99	90.87	85.43	94.89	. 94,18	87.81	74
niled Kingdom (307)	153.89	-0.3	146.40	146.40	+0.8	4.00	154.09	145.19	145.19	158.41	133.28	122
ISA (549)	143.84	+0.7	137.01	143.84	+0.7	3.24	142.89	134.63	142.89	143.84	112.13	108
	128.46	-0.5	122.37	127.41	+0.5	3.23	129.09	121.64	126.72	132,62	112.63	- 99
urope (1000)	128.40	- 1.0	159.44	181.58	-0.5	1.76	169.03	159.27	162.37	178.38	137.95	107.
lordic (121)			166.68	161.27	+0.0	0.72	176.52	166.32	181.35	194.72	160.44	-150.
acific Basin (670)	174.99	-0.9	149.08	147.60	+0.1	1.56	157.68	148.57	147.38	166.98	141.56	130
uro - Pacific (1670)	156.51	-0.7			+0.6	3.23	143.56	135.08	142.08	144.23	112.79	108
orth America (672)	144.23	+0.6	137.38	142.98	+0.3	2.85	113.24	106.70	115.32	116.28	96.30	85.
urope Ex. UK (693)	112.51	-0.8	107.17	115.70			132.41	124.76	120.11	137.65	111.93	118
acific Ex. Japan (215)	131.55	-0.8	125.30	119.55	~0.5	4.53	157.53	148.43	146.94	166.35	141.49	129.
forid Ex. US (1866)	156.39	-0.7	148.96	147.18	+0.1	1.84		142.24	145.58	165.66	136.98	421
orld Ex. UK (2108)	150.57	-0.3	143.42	145.97	+0.3	1.99	150.96		145.57	155.92	136.67	121
orid Ex. So. At. (2355)_	150.84	-0.3	143.67	146.04	+0.3	2.16	151.22	142.48		138.23	114.51	105
orid Ex. Japan (1960)	138.01	+ 0.2	131.45	136.73	+0.5	3.29	137.80	129.84	135.99			
he World Index (2415)	150.83	-0.3	143.67	145.98	+0.3	2.18	151.23	142.49	145.51	155.89	136.68	121.

FT-ACTUARIES WORLD INDICES

Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Limited. 1987 Malaysian market closed September 1. Constituent change: 1/9/89:Name change:Cape Wine to Stellenbosch. (South Africa).

EUROPEAN OPTIONS EXCHANGE

Nov. 89

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Bask of Baroda	14	Emultimist R	and of the	- A8 1	. Graden	me G famet	145	
Banco Blibao Vizcara	14	Exeter Trast	LH	141 .	Royal B	it of Scotland		
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Besiness Mitge Tst	142	Leopold Jose	ah & Sons		· Menth	as of Brit	st , Herchar	
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K	CURRENCY RATES								
tevious Cicse	Sep 1	Bank	Special* Drawing Rights	European † Carrency Unit					
20-1 5690 56-0 63pm 91-1 87pm 12-6 32pm the US dollar	Sterling # U.S. Dollar Caeadian S Austrian Sch Belgian Franc Qansh Nrone . Deutsche Mark Neth Guilder French Franc	91 <sub>2</sub> 5 00	1.25951 1.246562 1.46566 17.1957 51.1291 9.48726 2.44368 2.75543 8.23613	0 675702 1.05535 1.24400 14 6325 43 4568 B.06813 2.07778 2.34162 7.00597					
Previous	Janaoese Yen	1312	1753 74	1489 95 153 153					
915 914 914 914 914 914 915	Norway Krone . Spansh Peseta . Swedish Nrona . Swedish Nrona . Grees Drach Irish Pant.	78 - 50 955 20 - 20	8,88769 152,836 8 34012 2,10662 210,412 0 915617	7.56425 129 935 7 01599 1.79410 178.788 0.778285					

money market.

## Sterling gooled in terms of SDR and ECU per f. European Commission Calculations. All SDR rates are for Arm 20

Aug. 31

EURO-CURRENCY INTEREST RATES								
Sep.1	Short	7 Days	One Month	Three Months	Siz Mantis	One Year		
Sterling Can Dollar Can Dollar Sw Franc Deotschmark Fr Franc Kalian Lire B Fr (Fm) B Fr (Fm) B Fr (Fm) D Krone D Krone	75-75 613-612 812-812 12-10 82-84	14-12-14 8-12-17-17-14 8-12-17-17-14 8-12-14-14 14-14-14 8-14-14-14-14 8-14-14-14-14 8-14-14-14-14-14 8-14-14-14-14-14-14-14-14-14-14-14-14-14-	14-137 9-83 12 - 115 76 - 74 77 - 74 9 - 88 12 - 115 77 - 74 9 - 74 9 - 74 8 - 82 8 - 82 8 - 82 8 - 82 8 - 82 8 - 94	14 - 132 9 - 83 12 - 17 - 5 7 - 7 - 7 - 5 7 - 7 - 7 - 5 9 - 7 7 - 5 9 - 7 7 - 5 8 - 8 - 5 8 - 8 - 5 9 - 7 8 - 7 - 7 8 - 7 - 5 8 - 7 - 7 8 - 7 - 5 8 - 7 - 5 8 - 7 - 7 8 - 7 - 5 8 - 7 - 7 8 - 7 - 5 8 - 7 - 5 8 - 7 - 7 8 -	14-117 812-612 12-117 12-117 712-77 914-18 814-84 912 814-84 84-5-91	134,134 8,285 11,374 71,774 71,774 71,774 124,12 85,84 85,84 85,84 85,84 85,84 85,84 85,84		

Long term Eurodollars two years 91,-812 per cent; three years 91,-9 per cent; four years 91,-9 per cent; from rs 91,-9 per cent monutal. Short term rates are call for US Dollars and Jaconese Year others, two days' outloc

#### **EXCHANGE CROSS RATES**

Sep 1	£	s	D4M	Yes	F Fr.	5 Fr.	H FL	Ura	CS	8 Fr.
ŝ	1 0 642	1557 1	3 078 1 977	227 145.8	10.38 6 667	266 1.708	3.47 2.29	2208 1418	1840	41.3
OM YEN	0 325 1 405	0.506 6.859	1 1356	73 75 1000,	3 372 45.73	0.854 11.72	1127 1529	7173 9721	0.598 8.104	20.9 283.9
F Fr. 5 Fr.	0 %3 0.376	1,500	2005 1.157	2187 85.34	10, 3.902	2.563 1	3.343 1.305	2127 830.1	1.773 0.692	62.0
H FL	0.288	0.449	0.887	65.42 102.8	2.991 4 701	0.767	1	636.3 1000.	0.530	18.5

down to around 13<sup>14</sup> per cent, pulling the short end of the rate structure down. Over the last few weeks the authorities have tightened the day to day credit position, lifting the over-night rate back to around 14

CURRENCY MOVEMENTS

Sep.1

since building societies man-gins are being squeezed, mean-ing a likely rise in mortgage rates if base rates are oot cut. It would be a major surprise to the City however if the Gov-emment were to give in to this

# The wider picture of world interest rates does not encour-age thoughts of lower rates. Friday's US employment fig-mes were much strooger than expected and do not point to an easing of the Federal Reserve's easing of the Federal Reserve's monetary stance. The fear of recession has faded and the Fed appears likely to keep interest rates steady, while the stroog German economy may prompt a general rise in Euro-pean rates, that would out help sterling if UK rates are moving in the ormosite direction

C 5 0.543 0.846 1.673 123 4 5.641 1.446 1.886 1200 8 Fr. 1.552 2.416 4.776 352.2 16.11 4.127 5.384 3426 1 35 03 2,855 100,

Yes per 1,000 French Fr per 10 Lira per 1,000. Beiglan Fr. per 100.

## **MONEY MARKETS Doubts surround** German rates

RUMOURS CIRCULATED Frankfurt the around the middle of last week practically no that the West German Bundesbank was to bold an emer-gency council meeting on Thursday, and that this would produce a rise in the 7 per cent Lombard rate.

This was a reaction to Tues- a change in UK clearing bank base leading rate

14 per cent trota May 24

day's news that the central hank had raised the rate at which it sells three-day Treasury bills to the money market to 6 per cent from 5.5 per cent. The three-day bill rate provides ao effective base for call money, hecause haoks can always offload surplus liquid-ity hy huying short dated hills at that level.

ų.

signal on a reaction had The next reg ing is on Th Mr Pohl's con not now expe

Neverthele rates are not out of tion before the end of the year. Economic growth is likely to be around 4 per cent this year, and although Mr Pöhl hinted that this strong export led per-formance does not necessarily mean higher rates, there are other reasons why the central bank may wish to tighten mon-

etary policy. These include the forthcom-ing round of pay negotiations, at a time when West German industry has enjoyed a particu-larly profitable period and may be termined to avoid the possi-There was no meeting on Thursday and on Friday Mr Karl Otto Pöhl, Bundeshank president, told journalists in

at the bill rate has o significance as a	_
ates and market	NEW YORK
been exaggerated.	4pm (Sep 1)
ular council meet- hursday and after	Prime rate
mments dealers do ect this to result in	Broker loan rate Fed funds Fed funds at Interventio
rates.	Sep.1
ess higher German	Frankford

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G	RAN	V			E		SOR Linked D SOR Linked D ECU Linked D ECU Linked D Treasury 4
SP	ONSORED	SE	CUR	<b>NIT</b>	IE S	S	discount 13
Capitalisation			Change	Cross	Yield		Agreed rates fe
£000's	Company	Price	on week	div (p)	<b>N</b> .	P/E	D.e Local Aut
8076	Ass. Brit. Ind. Ord	340	0	10.3	3.0	9.2	Houses Base R
750	Armitage and Rhodes	30	+1				4 per cent. Ce
3312	BBB Design Group (USN)	40	-4	2.1	S.1	9.8	month 942 per 11 per cent; o
135113	Bardon Croup (SE)	197	-2	4.3	2.2	19.1	1 1988 Dept
21815	Bardon Group Cv. Pref. (SE)	125	ō	6.7	5.4	-	1
5625	Bray Technologies	93	-2	5.9	63	8.2	
	Bremhill Conv Pref	105	0	11.0	10.5		
	Brembill B14 New C.C.R.P	104	0	21.0	106	-	BANK
1102	CCL Group Ordinary	290	0	14.7	5.1	3.6	DANT
2138	CCL Sroup 11 ** Conv Pref	171	+1	14.7	8.6	-	
16740	Carbo Pic (SE:	220	0	76	3.5	12.9	Billsonoffer
770	Carbo 7.5% Pref (SE)	110	0	10.3	9.4	-	Total of application
-	Magnet CP Non Voting A Cov <sup>4</sup>		+0 375	-	-	-	Total allocated .
-	Magnet GP Non Voting B Cov		+0.25	10.5	-		Minimum accept
10195	jsis Group		-2	8.0	6.3	7.3	Allotment at mini
25121	Jackson Group (SE)	117	. 0	3.6	3.1	13.6	WEEK
23003	Multihouse W.V.(AmstSE)	295	-10				WEEN
1581	Robert Jenkins	155 cd	-3	10.0	65	5.6	
20925	Scruttons	465SUS	0	18.7	4.0	12.4	LONDON Base rates
8933	Torday & Carlisle	289	0	9.3	3.2	10.1	7 day interbank
	Torday & Carlisle Conv Pref	109	-1	10.7	98	11.3	3-month Interban
451B	Trevian Holdings (USM) Unistrut Europe Conv Pref	105sus 134zd	+1	2.7 9.3	2.6	11.5	Treasury Bitl Tend
6353	Veterinary Drug Co Ltd	385	ŏ	22.0	5.7	9.4	Band J Bills Band 2 Brils
7504	W. S. Yeates	335	-1	16.2	4.8	27.9	Bant 3 Bitls
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The Stock These Secu	designated (SE) and (USM) are dea Eachange: Other securities fisted al mules are dealt in strictly on a mai Davies Limited are market makers (	bove are dea Lched barga	n basis. Nei	t to the r	ules of T	SA	3 Mth. Treasur 1 Mth. Bank Bi 3 Mth. Bank Bi 70 KYO
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77 Manse	& Co. Limited 11 Street, London El SAF e 01-158 1212 of TSA		Aansell 5tr	lephone	don E1 01-488	SAF IZIZ	BRUSSELS One month Three month AirSTERDAM Gae month Three month

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#### FT LONDON INTERBANK FIXING

00 a.m. Sep.D	3 months US doltars	6 mouths US Doltars				
4 84	after 9	bid 84	offer 9			

onoted by the market, to five reference banks at 11.00 a.m. each working day. The backs are Natio Bank, Sank of Tohyo, Deutsche Bank, Bacque National de Paris and Morgan Gegrady Tras.

#### **MONEY RATES**

NEW YORK		Treasury Bills and Bonds						
4pm (Sep 1) Prime rate Broker loap rate Fed hunds at Intervention	105	One month		787 Foor ALL Firms 819 Seven		120		
Sep.1	Overnight,	One Moath	Two Montas	Three Months	Sex Montus	Loopard Intervention		
Frankfort	6.80-6 40 84 -83 64-64 7.26-7.37 55-51 125-12 7.40 95-94	\$.85-7.00 013-9.3 71-7.4 7.30-7.40 51-5-5 123-13 03-83 91-91	6.95-7.10 9-91	695-7.15 94-94 7-71 7-3-74 7-3-74 54-54 105-10 105-10	7.05-7.25 94-94	7.99 		

#### LONDON MONEY RATES

Sep. 1	Overnight	7 days notice	Month	Months	Sta Months	Qne Year
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11; one-month 13/1 per cent. 2011; three months 13/2 per or ECG0 Fixed Rata Sterling Exp d September 26 to October 20 Magust 1 W uses seven days notice, others seven days ( .1, 1989; Bank Deposit Rates for sums at seven sait (Series 6); Deposit £100,000 and other h s 11 per cent; three-th months 11 per cent; wi 1 per cent; Under £100,000 9 g per cent fr

BANK OF	ENGL	AND TI	REASURY BILL	L TEN	DER
	Sep	1 44725		Sep.1	Ang 25
Bills on offer Total of applications Total allocated Minimum accepted bid	£50	5m £2196m m £500m 50 £96.670	Top accepted rate of discount. Average rate of discount. Average yield Arrouge on offer at sext tende	13.6198 13.8843 £500	
Allotment at minimum level	219	82%	Atinimum accepted bid 182 da	175 £93 60	5 (93.640
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#### LONDON RECENT ISSUES

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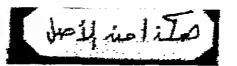
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#### WORLD STOCK MARKETS

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	353.6         282.6         Cop Bandostenant, 2019.9         1279         1280         728.7         289.7         288.7         289.7         288.7         289.7         288.7         289.7         289.7         288.7         289.7         289.7         289.7	SPACINI         EDISTINI AFTERCA           1989         1989         Price         1989         1989         225         14.5         Attack         12.25         14.5         14.5         12.25         14.5         12.25         12.25         12.25         12.25	INDICES           So         Arg
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4pm prices September 1

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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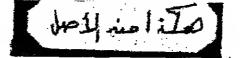
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# **FINANCIAL TIMES**

Monday September 4 1989

# THE MONDAY INTERVIEW The quiet pursuit of a moralist's goals

than in this country."

Mr Carter believes his repu-

believes this contrast is "help-

## Worries as Japan's bankers bet on size

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ew people in the inter-octional finance husiness can have been cheered hy last week's news of the proposed merger between Mitsui Bank and Taiyo Kobe Eark of Javan.

The alliance will produce the second largest bank in the world - which is bad cough in a business already domiozted by Japaoese institu-tions. To put it into a western being of the first of the first of the section of the US's largest bank, and Bar-clays, Britaio's largest, decided to merge. The new bank will be ten times bigger in assets than an average-sized European bank soch as the TSB or Crédit Commercial de France, and its market capitalisation will be five times that of Germany's largest, Dentsche Eank.

The most depressing point abcat the merger, though, is not its hoge dimensions but the lie it gives to the idea that Japanese banks had ceased to be preoccupied with sheer size.

This idea had been gaining ground in western bankers minds over the last year or two. The rationale was that the new international capital rales which were introduced this year would force Japanese banks to be much more profitconscions, and therefore less concerned with piling on assets. The rationale was based on only flimsy evidence, bat it was bocsted by s sense of wishfulness on the part of western bankers who had been battered by the Japanese banks' ruthless price-cutting. That rationale may still bold

trne. But it has clearly not prevented two major Japanese banks from perceiving benefits in sheer size. And if this merger is the precursor to others, as Japanese bankers are themselves predicting, we may merely be witnessing the first of a new generation of behe-moth banks.

The creation of a new banking order

hen former US President Jimmy Carter left the White Hoosa in January 1981, aged only 56, he says be faced "an unwanted Jimmy Carter, former US president, speaks to Peter Riddell says be faced "an unwanted and poteotially empty lifa." But in the sobsequent eight and a half years he has remained politically active. Although he has not sought office, be has been involved in international public service. Last week, in his office at the Carter Presidential Centre, the Carter Presidential Centre, Mr Carter was preparing for talks which he is chairing this Thursday between the Ethio-pian Government and the Eri-trean People's Libaration Froot. The aim is to belp to end their 28-year-old civil war. the country. There are obvious parallels, which Mr Carter accepts, between these Ethiopian talks Later this month Mr Carter will travel to Nicaragua for dis-cussions ahead of his role as and the moves leading to the Camp David agreemant between Israel and Egypt of an independent observer of that country's elections next

golf circuit; and Ronald Rea-

in office.

1979. In each case, he says, the discussions occurred because February. Mr Carter admits there is no parties were willing to negoti-ate after long conflicts rather than because of his intervenprecedent for his activities. They contrast with those of the other three living ex-presidents - Richard Nixon, tarnished by tion. Similarly, the outcomes were, and are, "totally unpre-Watergate, dispensing "elder statesman" advice; Gerald Ford, an amicable presence on dictable \* Mr Carter will preside over the lucrative convention and

#### PERSONAL FILE

gan, who has largely disap-1924 Born, Plains, Gaorgia. peared from view apart from a few money-making ventures. But Mr Carter has always Educated in Georgia and US Naval Acadamy, Annapolis

been different - more of a moralist than a conventional 1946-53 Served US Navy 1953-77 Paanut farmar and politician. Many familiar feawarehouseman tures have not changed since he left the White House. There is the same precise intelli-1962-66 State senator,

Georgia 1971-74 Govarnor, Georgia 1977-81 US President 1986 Formal opaning of Carter Cantre

gence, the same commitment and, above all, the same grin. Yet the boyish looks are gone. His face is lined and his hair grey-white. He is more relaxed more detached and wittier than he often appeared when the talks which are being held with no preconditions. He hopes they set the agenda for subsequent negotiations and lead to certain confidence-Mr Carter has chosen not to

pursue commercial activities. Instead, he has made the heart building measures such as a ceasefire, as well as the greater involvement of international of his life the Carter Centre at Emory University at Atlanta. This is more than the usual museum and library of other relief organisations, It is appropriate that the meeting is being held in the ex-presidents. It is a base for study, discussion and his worldwide initiatives on civil Carter Centre since it is sited on the hill from which Union conflicts and hunger. His role, General Sherman watched one devastating result of America's own civil conflict - the burnhe says, is as "a professor, writer and organiser of the Carter Centre's work." ing of Atlanta. Mr Carter sees the centre as

Mr Carter has similarly been acting as a conciliator in Cenfilling a previously empty niche in the resolution of contral America. As an indepenflicts and civil wars within dent observer of the Nicara-guan elections, he will be repeating the role he adopted countries. International bodies like the United Nations are, he points ont, "specifically prohib-ited from becoming involved last April when confronting General Manuel Noriega's

with revolutionaries opposing a government which is a mem-ber of that organisation." The Carter Centre becomes thugs during the Panamanian elections. He believes the basic defects

of the elections in Panama involved in talking to both sides in such domestic disputes the absence of freedom to cam-paign and intimidation of canin a way that other organisa-tions and national govern-ments could not. In Ethiopia, for instance, this week's talks have been preceded by several visits by Mr Carter himself to the country been avoided in the Nicara-guan procedures, which were agreed between the govern-ment and the opposition groups. But he is keeping a close are on any loopholes

groups, but he is keeping a close eye on any loopholes. Mr Carter denies that he is pursuing an independent for-eign policy. "One of the prem-isses of what we do at the Carter Centre is to be totally non-partisan, and non-political" (he is careful to involve prominent Republicans in his delegations and conferences). "I never profess to speak for my government, but I have always been careful, even when Reagan was in office, to keep the White House and the State Department informed." The "even" in relation to for-

mer President Reagan is significant since Mr Carter gets on much hetter with President Bush than his predecessor. He says that there is now "total co-operation and understand-ing with officials in Washington - a harmonious relation-ship." Communications with ths White House are now "much easier." Mr Carter has in gensral

avoided domestic political con-troversy since 1981 - apart from producing a level-he report last winter on how to tackle the US hudget deficit. This was written with Mr Ford, his old opponent and now friend. Mr Carter prefers to tation is "getting better as times passes. This has been historically the case with pursus his international interests in the third world, peace and human rights, the allevia-tion of hunger and health – issues which have "long been Eisenbower, Truman snd Nixon, That's kind of an inevitable political science truism." He stresses "the stark contrast overlooked in many parts of the industrialised world." between my policies and those of President Reagan - some of which are to my benefit." He

Some of the Carter Centre's domestic operations in, for example, preventive health care have been extended overful in modifying public opinion in the US. Recent newspaper sees. Mr Carter and his family columns and several books also remain involved with written by scholars have been more favourable than news helping to rebuild inner city bouses. He is an experienced reporters at the time."

carpenter. Many of Mr Carter's activities are in countries in which, while president, he was at times more popular than he was in the US. "In the Scandinavian coun-

tries, the third world and Latin Any favourable reassess-ment of Mr Carter's term still America, my policies were quite acceptable. Peace, human has a long way to go given the low standing he had on leaving office. He was widely criticised both in Washington and in rights, arms control and environmental quality were very attractive in other parts of the world - in some cases more west European capitals for inconsistency and ineffective-ness; that view has not yet

changed significantly. Republican politicians even now run against the Carter record - using him as a symhol of past failures – even though he was welcomed back by his own party at last year's Democratic convention in Atlanta. To some extent, however, the more positive view of Mr Carter now expressed in opinion polls and by commen-tators reflects as much his conduct since leaving the White House as his patchy record as President.

Although he is the only

Democrat to be elected president since Lyndon Johnson in 1964, Mr Carter is not pessimis-tic about his party's prospects. He says the answer is "just get the right candidate. If we have someone liks Senator Bill Bradley or Senator Sam Nunn [a fellow Georgian] or others I will not name now, that would be a major step forward.

There needs to be a combi-nation of philosophy - conser-vative on the budget deficit, on finance, on trade, strong on defence, strong on local gov-ernment, on the one hand, and quite a progressive attitude on human rights, civil rights, environmental quality, peace - that kind of relationship which I tried to esponse when I which I tried to esponse when I was President would be appealing now." 

be elected president without carrying the South given the way the rest of the nation is divided."

Talking to Mr Carter there is not only the impression of a fundamentally decent man, whatever his faults in executing his aims in office, but also of someone who is trying to prove something. He may no longer be trying to show that American voters were wrong in 1980, when he doet, but rather that what he tried to do in the preceding four years of his presidency was right. Initially, Mr Carter agreed when asked whether he was still fighting the battles of his presidency. But then he added

presidency. But then he added the qualification that he would not necessarily refer to battles. He preferred to say that he wis me and that it is almost same goals he pursued as pre-mathematically impossible to dent.



#### What we do at the Carter Centre is totally non-partisan'

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It is, of course, open to west-ern banks to view these devel-opments with a cold, detached eye and comfort themselves with the thought that the his-tory of banking mergers is lit-tered with failures. Mergers seldom enhance earning power in banks; indeed it is an axiom that smaller banks are usually more profitable because they can concentrate on Incrative niches. If western bankers hold firm to their professed belief that what matters at the end of the day is not the size of the balance sheet but the returns earned for sharebolders they should have nothing to fear.

But will they be able to keep their nerve in the face of this Oriental rush for size? What the Japanese banks are threat-ening to do is create a wholly new order of magnitude for the world banking industry which western banks will be forced to confront.

How valid will their defence of earnings quality prove to be against competitors which are massing into units many times their size? What will be the nature of competition in a global market dominated by half a dozen Japanese mon-sters? What point is there, indeed, in even trying to com-pete on an international scale against institutions whose sharebolders seem to he so undemanding?

It is quite easy in this situation to see western banks themselves resorting to sheer size in self-defence. By coinci-dence, the opportunities may well present themselves in the progress of geographical dere-gulatioo in the US (the liberalisatioo of inter-state banking), and the emergence of a single market in Europe, both of which open up fresh possibili-ties for bank mergers.

Ooe hopes, of course, thet banks find better motives for merger than fear of the Japa-oese. Aside from the dohious been aside from the domois been mentioned, there are pub-lic interest issues to do with competition and the pruden-tial risks inherent in over-concentration. Nothing would please west-

Mitsui Taiyo Kobe become a dirosaur rather than a dragon, because this would support their argument that quality prevails over quantity in the end. But the growing lopsided-ness of the world banklog structure must be a worrying trend; and western banks may, in the end, have little choice but to take countervailing action of their own.

David Lascelles

# Shedding the ass's skin in Poland

hat great operatic para-ble of class struggle, The Marriage of Figaro, has in its final act a song sung by Don Basilio, a music master. For much of the opera, Basilio is seen as a lackey of the Count Almaviva, against whose tyr-anny the revolt, which is the subject of the opera, is directed. He is a henchman of the Count in the latter's efforts to assert a droit de seigneur over Figaro's bride-to-ba, Susanna - even though he has formally renounced this supreme symbol of the lawless-ness of aristocratic rule. Then, in the miraculous

fourth act, where power is humbled and a greater law implicitly conjured forth, Basilio is given an aria in which to display his philosophy of life. He tells the story of the ass'a skin: an ugly, noisome cloak given to him by Lady Discre-tion, which allows him to weather storms and to blunt the appetite of wild beasts. "So fate taught me that

Insults, dangers, shame and death Can be escaped under an ass's skin"

A small part of the aid now A small part of the aid now being considered for Poland could be worse spent than on sponsoring a season of the Marriage of Figaro in Warsaw's opera house – or for that met-ter in Prague (where it played with great success two contin

ter in Prague (where it played with great success two centu-ries ago) or East Berlin, or Budapest, or Moscow. Basilio's song would mean mnch more to audiences there, now, than it possibly can in Paris, Lon-don, Milan or New York. In the day Mr Tadeusz Mazowiecki was con-firmed as Prime Minis-ter of Poland, I spoke to Jerzy Urban, chairman of the state committee of radio and televi-sion. For much of the 1980s, he sion. For much of the 1980s, he sion. For much of the 1980s, he was famous as the Govern-meot's chief apokesman, and his appearances before the Pol-ish aod foreign press corps were set pieces of aggressive verhal ping-pong, with Mr Urban often getting the better of the press because of his brass neck and shameless wit. Just before the elections this June be was given the media June be was given the media job, a reward for nearly a decade of unswerving loyalty to the authorities

to the authorities, But be is now a man on his



decided must be left to the Communists, the media will not be part of it. Though the reporting on Polish television and radio is now relatively straight, and in some cases quite critical of the Governquite critical of the Govern-ment, and though Solidarity has a whole 45 minntes a week to produce its own programme, there are recent and sharp memories of the media's role during martial law which must be assuaged. A Solidarity-led government would be a non-sense if it were not to tackle

government would be a non-sense if it were not to tackle that. So Mr Urban's discourse was a valedictory of his imme-diate past. But it was full of interest, as is be. He spent the early part of his professional life in the 1950s working for a journal whose dissidence was only just per-mitted. He then shifted to Poly-tika, the weekly started to pro-

tika, the weekly started to pro-vide a safety valve for critical ideas and commentary – though, he admits, this was a criticism which could never question the Socialist system or the alliance with the Soviet Union. Many thought of him as the best writer on the paper -original, caustic and funny. To be a journalist of that kind in post-war Poland was to

wear an ass'a skin but to be able to claim it did good for others, not merely for oneself. Since these journals were sanctioned and nothing was printed withoot the censor's stamp withoot the censor's stamp they were by definition safe. Yet they also pushed at the limits of the permissible, pres-ented arguments which some-times won by their own force, and preserved ventilation where otherwise there would

have been an airless vault. way out. Whatever Mr Mazo-wiecki's govarnment has Mieczyslaw Rakowski, he joined the regime. He thus for-swore the limited but surely comforting irresponsibility and freedom of a journalist for real power, but one closely con-strained and intensely destruc-tive of ideals and of the truth. Did he regret that period? Not at all; though he had had to accept the bridle of loyalty, he had joined the Jaruzelski regime because he saw it as a reforming one. What would he do now? Return to the pen; Poland would offer plenty of opportunities for sharpening it. Newspapers would now, he said, be commercial: they would sink or swim by sales,

publishing "sex and tips for housewives." Old forces once held down - nationalism, rac-ism - would reassert them-selves. A sense of purpose (the Serves, A sense of purpose (the Communist party's sense of purpose) would be lost. There were, after all, no such things as neutral media, as the Ameri-cans claimed. Yes, there would be much to offer a critic of the comparison (for such he would opposition (for such he would be) in the new Foland – for "things do not arrange them-selves as in fairy stories, to end happily ever after."

For the very many, like Mr Urban, who have lived beneath the ass's skin these are diffithe ass's skill these are diffi-cult, if not for the present dan-gerous, times. Much too late to slough it off and pretend it was never worn: all that is left in honesty is to say, with Don Basilio, yes, I wore it: so did very many of us, perhaps at some time and in some fashion all of us who sought to be all of us who sought to be active in public life. How many

Figures were there, who chal-lenged absolote power? Well, there was one: Lech Walesa, who sensed the inner emptiness of the absolute power and who rallied against it. For the realists and practi-cal reformers who had lived cal reformers who had lived under the skin, his ultimate success (fragile though it still is) threatens to render lies

is) intracters to renner ness meaningless in retrospect. Only if they can show that we all, or nearly all, crawi under the skin when times get rough, can at least a certain self respect (if not an ideology) survive. And indeed, there will be some mileage in such a proj-ect in the new Poland, the new Hungary, the new Soviet Union or the old Anywhere for as far ahead as anyone can see.

John Lloyd

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